



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Meeting Agenda General Committee

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Monday, December 2, 2019

7:00 PM

Council Chamber

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**1. CONSENT AGENDA**

**2. PUBLIC MEETING(S)**

Nil.

**3. PRESENTATIONS BY STAFF/OFFICERS/AGENTS OF THE CORPORATION**

Nil.

**4. DEFERRED BUSINESS**

Nil.

**5. REPORTS OF REFERENCE, ADVISORY OR SPECIAL COMMITTEES**

Nil.

**6. STAFF REPORT(S)**

**EMT006-19 2020 BUSINESS PLAN - OPERATING BUDGET**

1. That the 2020 tax-supported base operating budget for municipal operations, with total gross expenditures of \$362.3 million and a net property tax levy requirement of \$251.3 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the 2020 budget for Assessment Review Board decisions be decreased by \$750,000;
  - b) That the 2020 budget for benefits be decreased by \$471,941;
  - c) That the 2020 budget for MPAC services be decreased by \$240,000;
  - d) That the 2020 budget for the City's transit contract be reduced by \$55,000;

- e) That the 2020 budget for insurance be increased by \$130,000;
  - f) That the 2020 budget for Lifeguard services be increased by \$21,500 to accommodate an extension of services at Centennial Beach until the Friday prior to Labour Day weekend as approved by motion 19-G-281;
  - g) That the 2020 budget for minor capital in the Roads, Parks, and Fleet Department be increased to implement several needle exchange bins within City parks or parking lots on a pilot basis with funding from the Strategic Priorities Reserve at a cost not to exceed \$30,000 in accordance with motion 19-G-316;
  - h) That the 2020 budget for minor capital in the Facilities Department be increased to install nasal spray Naloxone kits as part of a one year pilot inside City facilities in the area of or within a separate compartment associated of publicly accessible Automated External Defibrillators (AEDs) for public use with funding from the Strategic Priorities Reserve at a cost not to exceed \$15,000 in accordance with motion 19-G-316;
  - i) That the 2020 budget for employee compensation in the Roads, Parks, and Fleet Department be increased to fund one additional full-time Roads Operations Foreperson at a cost of \$121,791 to continue the Sanitary Lateral Replacement Grant Program and that the cost be recovered from the Wastewater Rate Budget in accordance with motion 19-G-309; and
  - j) That the 2020 budget for contracted services in the Roads, Parks, and Fleet Department be increased by \$216,800 to continue the Sanitary Lateral Replacement Grant Program and that the cost be recovered from the Wastewater Rate Budget in accordance with motion 19-G-309.
2. That the 2020 budget request from the Barrie Police Services Board presented on page 22 of the 2020 Business Plan with a gross tax supported municipal funding requirement of \$56 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
- a) That the budget request be decreased by \$300,000 resulting from decreased long-term disability benefit costs.

3. That the 2020 budget request from the Barrie Public Library Board presented on page 22 of the 2020 Business Plan with a gross municipal funding requirement of \$8.45 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the gross budget request be decreased by \$27,852; and
  - b) That funding from Development Charges be reduced by \$25,000.
4. That the 2020 budget request from the County of Simcoe including contributions to the County of Simcoe Capital Reserve and presented on page 22 of the 2020 Business Plan with a gross tax supported municipal funding requirement of \$21.3 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the budget for Paramedic Services be increased by \$126,000;
  - b) That the budget for Ontario Works be increased by \$335,000;
  - c) That the budget for Long Term Care be increased by \$177,220;
  - d) That the budget for Children and Community Services be increased by \$446,500;
  - e) That the budget for Social Housing be decreased by \$182,000; and
  - f) That the budgeted draw from the County of Simcoe Capital Reserve to support provider loans be decreased by \$447,544.
5. That the 2020 tax supported base Operating Budget for the remainder of Barrie's Service Partners presented on page 22 of the 2020 Business Plan with total gross expenditures of \$4.2 million, and a net property tax levy requirement of \$3.1 million, be approved.
6. That the New Investment and Service Recommendations as outlined on page 20 of the 2020 Business Plan with a net cost of \$2.4 million with funding from: tax \$1.65 million, water \$168 thousand, wastewater \$194 thousand, reserves \$211 thousand, and capital \$202 thousand, be approved.

7. That the Water base Operating Budget, with gross expenditures of \$28 million and revenues of \$28 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the 2020 budget for benefits be decreased by \$36,120.
8. That the Wastewater base Operating Budget, with gross expenditures of \$35.6 million and revenues of \$35.6 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the 2020 budget for benefits be decreased by \$20,137; and
  - b) That the budget for interfund recoveries to the Tax Rate be increased by \$338,591 to continue the Sanitary Lateral Replacement Grant Program.
9. That the Parking Operations base budget, with gross expenditures of \$2.7 million and gross revenues of \$2.7 million, be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019:
  - a) That the 2020 budget for repairs and maintenance at the Parkade be increased by \$200,000.
10. That effective March 1, 2020 By-law 2019-023, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2020 Business Plan with the following amendments:
  - a) Free transit services for seniors on Thursdays.
11. That forecast information for 2021, 2022, and 2023 presented in the 2020 Business Plan be received for information.
12. That pursuant to Ontario Regulation 284/09, Staff Report EMT006-19 serve as the method for communicating the exclusion of the following estimated expenses from the 2020 Business Plan:
  - a) Amortization expense - \$54.8 million;
  - b) Post-employment benefit expenses - \$2.6 million; and
  - c) Solid waste landfill closure and post-closure expenses - \$100 thousand.
13. That the Community Benefit Reserve be renamed "Reinvestment Reserve".

14. That the Façade Improvement Loans Reserve be renamed the Community Improvement Plan Reserve (CIP).
15. That \$670 thousand be transferred to the Community Improvement Plan Reserve (formerly Façade Improvement Loans Reserve) with funding from the Commercial/Industrial Land Reserve.
16. That the Community Improvement Reserve (CIR) be closed and that any remaining balance be transferred to the Community Improvement Plan Reserve (CIP) and be used entirely to support the funding of programs within the CIP.
17. That any Industrial Development Charge Discounts in 2019 and 2020 be funded first from the \$200 thousand allocated annually in the operating budget and followed by any year-end surplus with any remaining balance funded from the appropriate capital reserve.
18. That a new reserve entitled Airport Infrastructure Reserve be established with funding from the net proceeds from the partial sale of the City's ownership interest in the airport to be used toward the City's share of any reinvestment in airport infrastructure.
19. That the Executive Management Team (EMT) be authorized to add temporary non-complement positions to the end of the budget year utilizing existing approved funds to deal with any unforeseen circumstances that impact delivery of City services.
20. That the Executive Management Team (EMT) be authorized to implement the economic adjustment for the Non-Union Group (NUG) of employees (including full-time, part-time and students), effective January 1, 2020.
21. That the impact of any motions or amendments approved by Council on November 25, 2019 be captured in the final tax, water, wastewater, parking or fees schedule as appropriate.
22. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating Budget.
23. That two of the following officers; either Mayor, Clerk, Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs and/or services.

24. That staff be authorized to submit applications for grants that would fund service enhancements and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.
25. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2020 Business Plan's publication on November 4, 2019.
26. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations. (EMT006-19) (File: F05)

**Attachments:** [EMT006-191202.pdf](#)

### **EMT007-19      2020 CAPITAL BUDGET AND PLANS**

1. That, consistent with the Capital Project Control Policy, the 2020, 2021, 2022, 2023, and 2024 Capital Budget relating to new capital spending requests of \$84.6 million, \$36.1 million, \$13.8 million, \$8 million, and \$2 million respectively be approved with the following amendments to reflect changes since the 2020 Business Plan's publication on November 4, 2019, and the 2020-2024 Capital Budget items not requiring spending approval, be received as forecast information:
  - a) That project EN1071 - Dunlop Street West ROW Replacement - Eccles to Toronto, (page 60 of the 2020 Capital Plan), be amended as follows:
    - i) Forecasted spending of \$1.5M in 2022 be advanced; and
    - ii) That 2021/2022 amounts be approved.
  - b) That project EN1291 - Mapleview Drive E New Transmission Watermain - Yonge to Royal Jubilee (Developer) (page 84 of the 2020 Capital Plan), be amended as follows:
    - i) Prior approvals be increased by \$2,413,743 as previously approved in motion 19-G-194 and motion 19-G-252.
  - c) That a new project to be named Watermain Investigation be added to the 2020 Capital Plan, at a gross cost of \$100,000, funded from the Legal Reserve;
  - d) That a new project to be named Sanitary Lateral Replacement Grant Program Vehicle at a cost of \$50,000 be added to the 2020 Capital Plan to be funded from the Wastewater Capital Reserve; and

- e) That projects EN1294 - Watermain CIPP Lining Program (pg. 114 of the 2020 Capital Plan) and EN1252 - PRV Chamber Replacement Program (pg. 100 of the 2020 Capital Plan) be amended as follows:
  - i) Prior approvals be increased by \$605,000 as previously approved in motion 19-G-264.
- 2. That the 2019 Capital Plan be amended as follows:
  - a) That approved budgets for projects listed in Appendix "C" to Staff Report EMT007-19 be reduced by the amounts noted in the Appendix and that the associated funding be returned to source; and
  - b) That project FI1022 - Long Range Financial Plan Update, be amended as follows:
    - i) That the project scope be expanded to include delivery of a transition plan and policy updates for changes associated with the regulations under Bill 108: *More Homes, More Choices Act, 2019*; and
    - ii) That the following temporary resources be approved beginning in January 2020 and ending in January 2021 (one year duration):
      - One 0.5 full time equivalent temporary position for a project manager with an estimated total cost of \$75 thousand with funding from the Tax Capital Reserve.
- 3. That subject to the approval of the Director of Finance/Treasurer, staff retain Watson and Associates Economists Ltd. to support the implementation of the Long Range Financial Plan Update and requirements to transition to the Community Benefit Charge (under Bill 108: *More Homes, More Choices Act*) via sole source procurement.
- 4. That the impact of any motions or amendments approved by Council on November 25, 2019 be captured in the final 2020 Capital Plan as appropriate.
- 5. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Capital Budget.
- 6. That two of the following officers; either Mayor, Clerk, Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with capital projects.

7. That staff be authorized to submit applications for grants that would reduce future capital expenditures or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.
8. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes in capital project funding since the 2020 Business Plan's publication on November 4, 2019.
9. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations. (EMT007-19) (File: F05)

Attachments: [EMT007-191202.pdf](#)

**7. REPORTS OF OFFICERS**

Nil.

**8. ITEM(S) FOR DISCUSSION**

Nil.

**9. INFORMATION ITEMS**

Nil.

**10. ENQUIRIES**

**11. ANNOUNCEMENTS**

**12. ADJOURNMENT**

**HEARING DEVICES AND AMERICAN LANGUAGE (ASL) INTERPRETERS:**

**Assistive listening devices for the Council Chamber and American Sign Language (ASL) Interpreters are available upon request to the staff in the Legislative Services Branch. Please contact the Legislative Services Branch at 705-739-4220 Ext. 5500 or [cityclerks@barrie.ca](mailto:cityclerks@barrie.ca) to ensure availability.**

