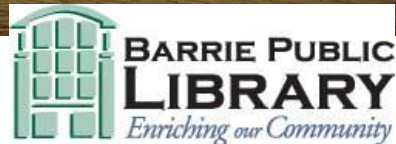
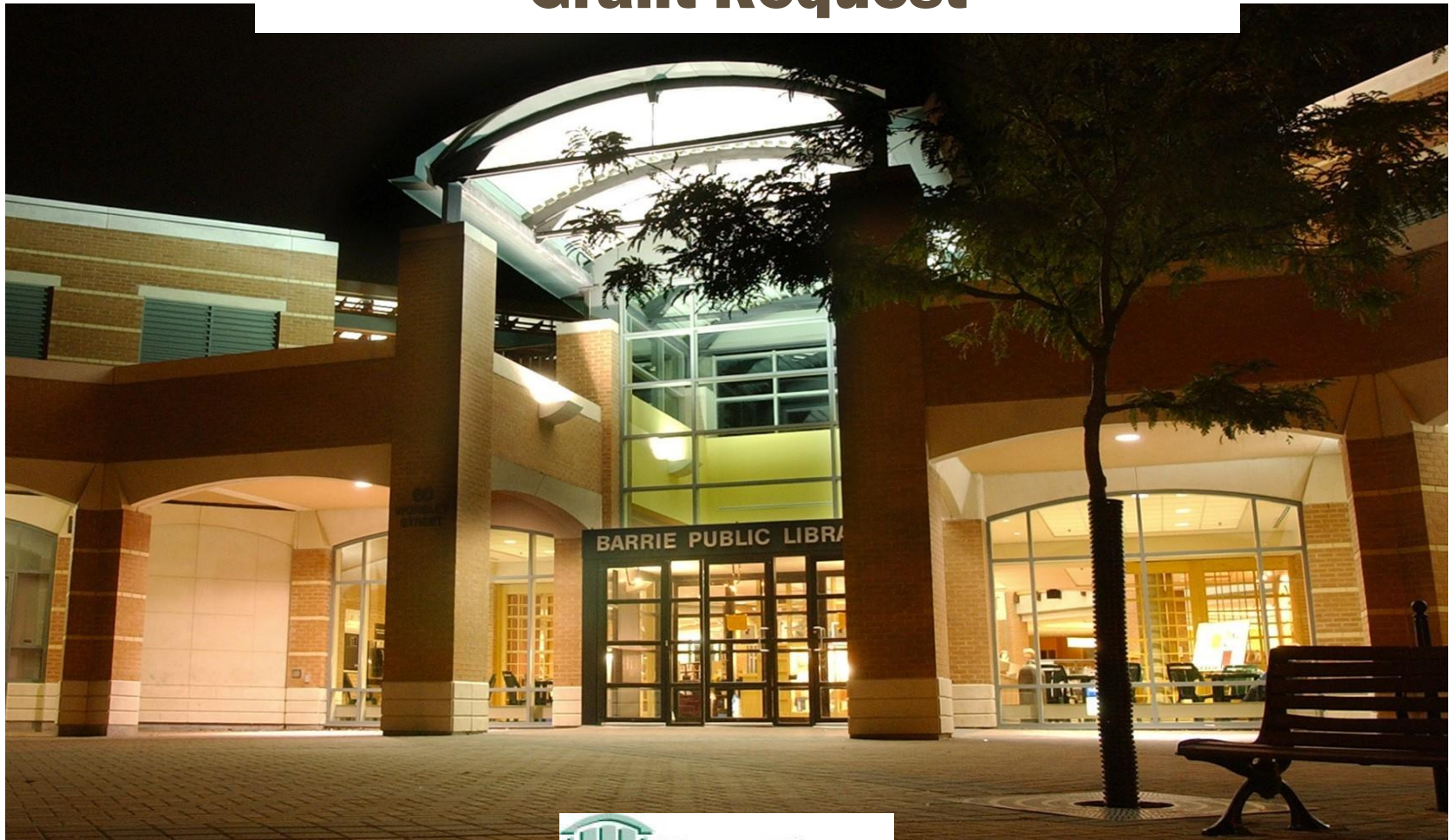


2017 Municipal Operating Grant Request



Highlights of Budget Request

Your Library's 2017 Budget request strengthens:

- Our ability to adapt and change
- Diverse collections
- Community Partnerships
- Programming
- Public service

Our strengths are reflected in:

- High circulation per active cardholder
- High efficiency rating
- Knowledgeable staff and volunteers

The Library's strategic directions:

- Create an Inspiring Community Presence
- Offer Value to Everyone
- Foster Community-Wide Collaboration
- Maximize Technology for Value and Impact
- Provide a Gateway to Opportunity
- Promote a Culture of Inclusion



Our Value, Success and Challenges

Value:

- **Staffing Costs:** Lower than average per capita.
- **Efficiency:** For two significant performance measures we rank 3rd of 18 libraries serving a population of 100,000 to 240,000
 - High efficiency rating considering 1) population served, 2) total circulation, and 3) GFA.
 - Higher than average turnover rate (meaning our collection is well used).

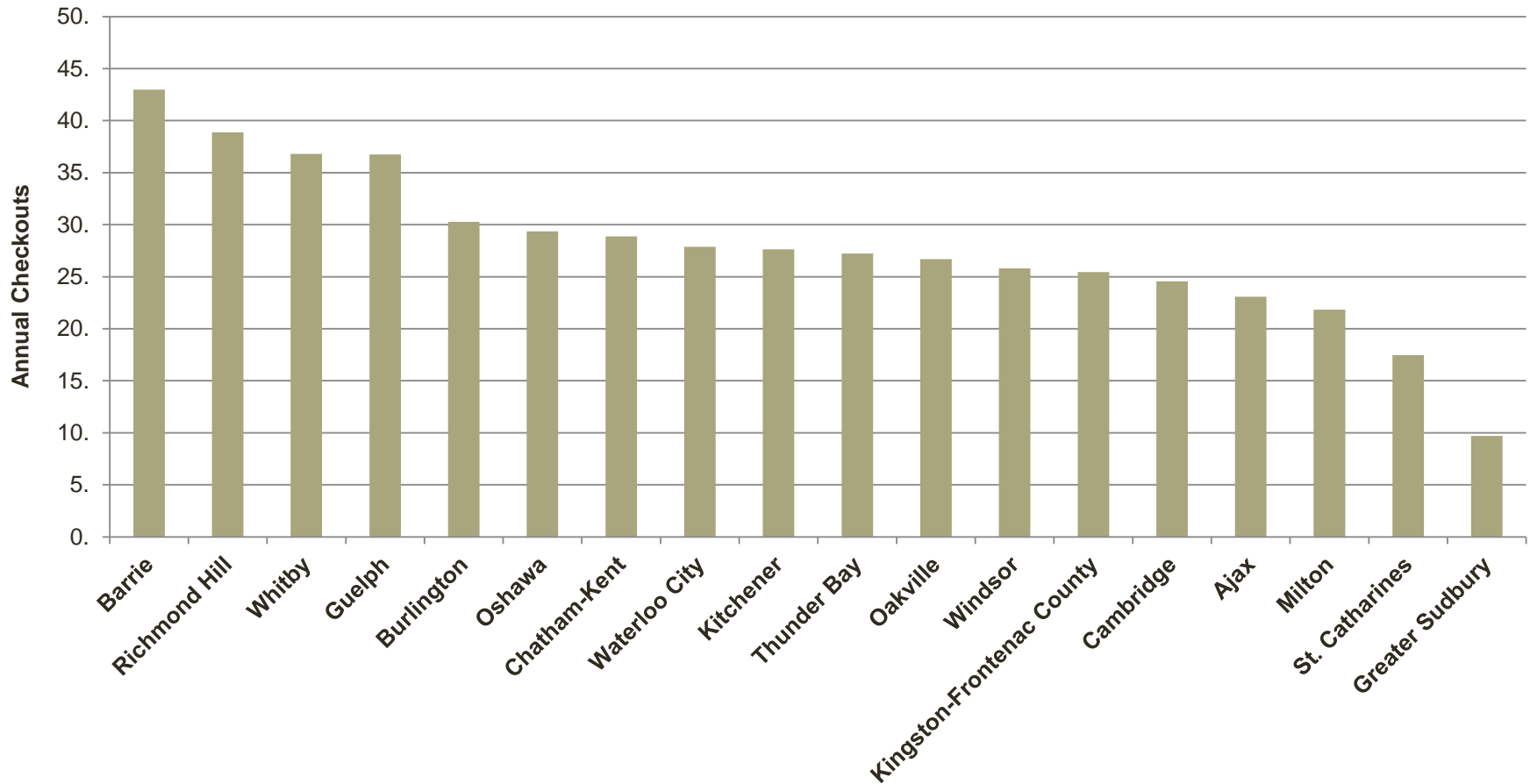
Success:

- **Circulation:** Highest circulation per active library cardholder.
- **Service Levels:** High level of service with the lowest number of total service point hours (hours of operation) per 10,000 population

Challenges:

- **Space:** Limited space for programming and collections.
- **Locations:** Fewest service points (locations) per 10,000 population.

Circulation per Active Cardholder



Municipal Operating Grant Request Overview

- The budget maintains current service levels for patrons with only a 1.4% (\$103,429) overall Municipal Grant Request increase for 2017.
- In 2016, \$200,000 of the Library's operating grant was funded from the City's Tax Rate Stability Reserve. Efficiencies in the amount of \$56,500 were found. The Library requests the balance of \$143,500 be sourced from the tax base rather than the TRSR to achieve funding stabilization.
- Possible future cost avoidance areas were also identified by the Library using some City services.
- Any reduction in the Municipal Grant Request would impact service levels to the residents of Barrie (layoffs, reduced hours, decline in programs).

Budget Summary of 2017 and 2016

	<u>2017 BUDGET</u>	<u>2016 BUDGET</u>	<u>% Change</u>
<u>EXPENSES</u>			
Personnel	5,188,572	5,047,728	2.79%
Library Materials	963,700	920,000	4.75%
Services	211,700	329,700	-35.79%
Supplies	103,000	103,000	0.00%
Library Systems Maintenance	330,600	382,372	-13.54%
City Maintenance	860,336	817,927	5.18%
Capital	70,900	70,900	0.00%
Library Services Development	315,400	260,930	20.88%
TOTAL EXPENDITURE	8,044,208	7,932,557	1.41%
<u>REVENUES</u>			
Municipal Grant – Tax Levy	7,410,748	7,107,319	4.27%
Municipal Reserve	0	200,000	-100.00%
Development Charge - Collection	50,000	50,000	0.00%
Total Municipal Grant Request	7,460,748	7,357,319	1.41%
Grant Provincial & Pay Equity Grant	271,808	271,808	0.00%
Township Contract	172,652	164,430	5.00%
Fines, Non Resident Fees, Non-Materials	139,000	139,000	0.00%
TOTAL REVENUE	8,044,208	7,932,557	1.41%