



Minutes - Final

City Council

---

Monday, January 27, 2014

7:00 PM

Council Chamber

---

**CALLING TO ORDER BY THE CITY CLERK, DAWN A. MCALPINE**

The meeting was called to order by the City Clerk at 7:00 p.m. The following were in attendance for the meeting:

**Present:** Mayor J. Lehman  
Councillor B. Ainsworth  
Councillor L. Strachan  
Councillor D. Shipley  
Councillor B. Ward  
Councillor P. Silveira  
Councillor M. Prowse  
Councillor J. Brassard  
Councillor A. Khan  
Councillor B. Jackson  
Councillor A. Nuttall.

**Student Mayors:** Rachel Pearson, Codrington Public School  
Noor Imran, Maple Grove Public School  
Chemar Hensley, Hyde Park Public School  
Sydney Foster, Ardagh Bluffs Public School.

**Staff:** Chief Administrative Officer, C. Ladd  
City Clerk/Director of Legislative and Court Services, D. McAlpine  
Deputy City Clerk, W. Cooke  
Deputy City Treasurer, M. Jermey  
Director of Asset Management, B. Parkin  
Director of Culture, R. Q. Williams  
Director of Finance, D. McKinnon  
Director of Planning, S. Naylor  
Director of Roads, Parks and Fleet, D. Friary  
Executive Director of Access Barrie, R. James-Reid  
Executive Director of Innovate Barrie, R. Bunn  
Fire Chief, J. Lynn  
General Manager of Community and Corporate Services, E. Archer  
General Manager of Infrastructure and Growth Management, R. Forward  
Manager of Environmental Operations, S. Coulter  
Manager of Facility Planning and Development, D. Burton.

**PRAYER FOR GUIDANCE BY MAYOR J. LEHMAN**

Mayor J. Lehman opened the meeting with a prayer for guidance and welcomed the visitors in attendance.

**STUDENT MAYOR(S)****14-A-010 COMMENTS FROM OUTGOING STUDENT MAYORS**

Rachel Pearson of Codrington Public School commented that she was honoured to have had the opportunity to be Student Mayor, as it showed her how much the Mayor and City Council do for the City of Barrie. She noted the hours of discussion that Council had on issues and her respect for the Mayor and City Council related to their patience and work. She indicated that she enjoyed the discussions on the waterfront parking and the presentation regarding the Arts Awards. In closing, Rachel thanked the Mayor and City Council for allowing her the experience of being Student Mayor and again thanked them for all they do for the City of Barrie.

Noor Imran of Maple Grove Public School commented that she enjoyed her experience attending the meetings and watching what happens at City Council. She noted that at first meeting on January 13, 2014 she was sworn in and enjoyed the presentation of the Arts Awards and the discussion regarding committee reports. She indicated that at the General Committee on January 20, 2014 she realized the amount of responsibility it takes to run a City and that it is not easy job to do. In closing, Noor said she enjoyed her experience as Student Mayor.

Mayor Lehman presented Rachel and Noor with certificates in recognition of their term as Student Mayors.

**14-A-011 SWEARING-IN OF NEW STUDENT MAYORS**

Wendy Cooke, Deputy City Clerk called upon Chemar Hensley of Hyde Park Public School and Sydney Foster of Ardagh Bluffs Public School to be sworn into office as Student Mayors.

After being sworn into office, Chemar and Sydney assumed their seats on the dais next to Mayor Lehman. Dawn McAlpine, City Clerk, introduced the members of City Council to Chemar and Sydney. She noted that the members of City staff and representatives of the community's media were also in attendance.

**CONFIRMATION OF THE MINUTES**

**14-A-012** The minutes of the City Council meeting held on January 13, 2014 were adopted as printed and circulated.

**COMMITTEE REPORTS**

**14-A-013** General Committee Report dated January 20, 2014, Sections A, B, C, D and E (APPENDIX "A").

**SECTION "A" - Receipt of this Section**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That Section "A" of the General Committee Report dated January 20, 2014, now circulated, be received.

14-G-013           TRANSPORTATION AND ECONOMIC DEVELOPMENT COMMITTEE  
REPORT DATED JANUARY 14, 2014

**CARRIED**

**SECTION "B" - Adoption of this Section**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That Section "B" of the General Committee Report dated January 20, 2014, now circulated be adopted.

14-G-014           POTENTIAL IMPLEMENTATION OF RED LIGHT CAMERAS

**CARRIED**

**SECTION "C" - Adoption of this Section**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That Section "C" of the General Committee Report dated January 20, 2014, now circulated, be adopted.

14-G-015           PARKING RATE REVIEW - PARKING ALONG THE WATERFRONT AND EVENING  
PARKING

**CARRIED**

**SECTION "D" - Receipt of this Section**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That Section "D" of the General Committee Report dated January 20, 2014, now circulated be received.

14-G-016           2014 BUSINESS PLAN PRESENTATION

**CARRIED**

**SECTION "E" - Adoption of this Section**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That Section "E" of the General Committee Report dated January 20, 2014, now circulated, be adopted.

14-G-017            2014 BUSINESS PLAN

**AMENDMENT #1**

Moved by: Councillor, P. Silveira  
Seconded by: Councillor, A. Nuttall

That motion 14-G-017 of Section "E" of the General Committee Report dated January 20, 2014 be amended by adding the following to paragraph 9 d):

"9. d) That the following project(s) be added to the 2014 Capital Plan:

**Project**

Extension of the sidewalk on Edgehill Drive from Jagges Drive to Ferndale Drive

**Financial Impact**

Gross = \$70,000

Tax Capital Res. = \$70,000"

**CARRIED**

**AMENDMENT #2**

Moved by: Councillor, M. Prowse  
Seconded by: Councillor, J. Brassard

That motion 14-G-017 of Section "E" of the General Committee Report dated January 20, 2014 be amended by:

1. Adding the following to paragraph 1:

- "m) That planned expenditures related to Minor Capital (Account series xx-xx-xxxx-xxxx-4201) be decreased in the amount of \$30,000 to reduce the net levy requirement;
- n) That planned expenditures related to General Operations (Account series xx-xx-3xxx-xxxx-xxxx) be decreased in the amount of \$70,000 to reduce the net levy requirement;
- o) That planned expenditures related to lease property/equipment (Account series xx-xx-xxxx-xxxx-6003) be decreased in the amount of \$25,000 to reduce the net levy requirement;
- p) That \$75,000 of the funds included in the Contingencies Reserve be applied to smooth the impact of the increased benefit costs included in the 2014 Business Plan with an equivalent decrease in the net levy requirement;"

2. Adding the following to paragraph 2:

- "f) That the County of Simcoe tax-supported operating gross operating grant request with a preliminary base budget of \$22,160,000 be reduced by \$50,000 to be managed by anticipated in-year savings."

**CARRIED**

**Mayor J. Lehman left the Chair at 7:18 p.m. and Acting Mayor A. Khan assumed the Chair.**

**AMENDMENT #3**

Moved by: Mayor, J. Lehman  
Seconded by: Councillor, J. Brassard

That motion 14-G-017 of Section "E" of the General Committee Report dated January 20, 2014 be amended by:

1. Adding the following to paragraph 1:

- "q) That the net levy requirement be decreased by \$200,000 to reflect an increase in investment income;"

2. Adding the following new paragraph:

- "26. That staff pursue a more aggressive investment strategy for cash balances for the Corporation, and that the budget target for investment income be increased by \$200,000."

**Councillor A. Nuttall declared a potential pecuniary interest on the foregoing matter as he is employed by a local Financial Institution. He did not participate in the discussion or vote on the matter. He left his chair at the Council table.**

**CARRIED**

**Councillor A. Nuttall resumed his chair at the Council table at 7:22 p.m.**

**AMENDMENT #4**

Moved by: Mayor, J. Lehman  
Seconded by: Councillor, J. Brassard

That motion 14-G-017 of Section "E" of the General Committee Report dated January 20, 2014 be amended by adding the following paragraphs:

- "27. That a service review of the Building and By-Law Services Department be conducted to identify efficiencies and service improvements, with the service review process directed by the Chief Administrative Officer utilizing a "ground-up" or internal approach such as the process used in 2013 by the Barrie Police Service and the review address the focus of enforcement activities within by-law services, including engagement with Council.
- 28. That a service review of the Purchasing and Accounting branches of the Finance Department be conducted in 2014, to identify efficiencies and service improvements with the service review process directed by the Chief Administrative Officer.
- 29. That the CAO and General Manager of Community and Corporate Services review the timeliness and process used to provide information and respond to Council's budget direction regarding use of legacy reserves, and report back to General Committee on improvements to reporting."

**CARRIED**

**Mayor J. Lehman resumed the Chair at 7:28 p.m.**

**Upon the question of adoption of the original motion, moved by Councillor, A. Khan and seconded by Councillor, B. Jackson, AS AMENDED BY Amendments #1, #2, #3 and #4, the vote was taken as follows:**

**Yes: 11** Mayor J. Lehman; Councillor B. Ainsworth; Councillor L. Strachan; Councillor D. Shipley; Councillor B. Ward; Councillor P. Silveira; Councillor M. Prowse; Councillor J. Brassard; Councillor A. Khan; Councillor B. Jackson and Councillor A. Nuttall

**CARRIED**

**14-A-014** General Committee Report dated January 27, 2014 (APPENDIX "B").

**SECTION "A" – Receipt of this Section**

Moved by: Councillor, J. Brassard  
Seconded by: Councillor, B. Jackson

That Section "A" of the General Committee Report dated January 27, 2014, be received.

**14-G-018** LITIGATION AND SOLICITOR-CLIENT ADVICE MATTER - APPEAL OF BY-LAW 2013-132 (LGL002-14) (File: L01-30)

**Mayor J. Lehman declared a potential pecuniary interest on the foregoing matter, as his family owns property in the area. He did not participate in the discussion or vote on the matter. He left the Council Chamber at 7:35 p.m. and Acting Mayor A. Khan assumed the Chair.**

**CARRIED**

**SECTION "B" – Adoption of this Section**

Moved by: Councillor, J. Brassard  
Seconded by: Councillor, B. Jackson

That Section "B" of the General Committee Report dated January 27, 2014, be adopted.

14-G-019 LITIGATION AND SOLICITOR-CLIENT ADVICE MATTER - APPEAL OF BY-LAW  
2013-132 (LGL002-14) (File: L01-30)

**Mayor Lehman declared a potential pecuniary interest on the foregoing matter, as his family owns property in the area. He did not participate in the discussion or vote on the matter.**

**CARRIED**

**Mayor J. Lehman returned to the Council Chamber and resumed the Chair at 7:38 p.m.**

**ENQUIRIES**

There were no enquires at City Council.

**ANNOUNCEMENTS**

Members of City Council provided announcements concerning a number of matters.

**BY-LAWS**

Moved by: Councillor, A. Khan  
Seconded by: Councillor B. Jackson

That leave be granted to introduce the following Bills and these Bills be read a first, second and third time this day and finally passed:

**By-law 2014-011 Bill #012**

A By-law of The Corporation of the City of Barrie to authorize an extension agreement with a land owner extending the period of time in which the cancellation price for a tax arrears certificate is to be paid. (13-G-266) (Extension Tax Arrears Agreement - 518, 520 and 524 Tiffin Street) (FIN015-13) (File: F00)

**By-law 2014-012 Bill #013**

A By-law of The Corporation of the City of Barrie to acquire Part Block C (By Judges Order SC246802) Plan 51M-495, being Parts 1 & 2, Plan 51R35239, City of Barrie, County of Simcoe, being all of PIN 58730-0305(LT) from Vector Financial Services Limited for municipal purposes. (13-G-205) (Vector Financial Services Limited - 250 Maplevue Drive West) (BDD006-13) (File: L15)

**By-law  
2014-013****Bill #014**

A By-law of The Corporation of the City of Barrie to acquire Part Lot 5, Con 12, being Part 2, Plan 51R34106 and Part 4, Plan 51R32403, City of Barrie, County of Simcoe from Andrea Higgins and Brian Wayne Higgins and to establish same as part of the municipal highway system. (05-G-338) (Andrea Higgins and Brian Wayne Higgins) (CLK005-05) (File: L07-719)

**By-law  
2014-014****Bill #015**

A By-law of The Corporation of the City of Barrie to accept the "as-constructed" municipal services within and complementary to the Gilroy Plan of Subdivision (Phase 1 and Phase 2) registered as Plan 51M-750 and to assume the streets within this plan of subdivision for public use. (11-G-276) (Gilroy Plan of Subdivision - Phase 1 and 2 - south of Big Bay Point Road and Prince William Way) (ENG047-11) (File: D12-288)

**CARRIED UNANIMOUSLY**

**CONFIRMATION BY-LAW**

Moved by: Councillor, A. Khan  
Seconded by: Councillor, B. Jackson

That leave be granted to introduce the following Bill and this Bill be read a first, second and third time this day and finally passed:

**By-law  
2014-015****Bill #016**

A By-law of The Corporation of the City of Barrie to confirm the proceedings of Council at its meeting held on the 27th day of January, 2014.

**CARRIED UNANIMOUSLY**

**ADJOURNMENT**

Moved by: Councillor, A. Nuttall  
Seconded by: Councillor, B. Jackson

That the meeting be adjourned at 7:43 p.m.

**CARRIED**



**By-law  
2014-016**

**AS PER ONTARIO MUNICIPAL BOARD DECISION DATED OCTOBER 10, 2013  
- PL090870**

**Bill #017 BY-LAW NUMBER 2014-016**

A By-law of The Corporation of the City of Barrie to amend By-law 2009-141, a land use control by-law to regulate the use of land, and the erection, use, bulk, height, location and spacing of buildings and structures in the City of Barrie. **(13-G-192) (Cedar Hill Development Inc. and Saunders Road Investment Inc. - 106 and 110 Saunders Road) (LGL007-13) (File: D14-1459)**

---

**Mayor**

---

**City Clerk**

# **APPENDIX “A”**

**General Committee Report  
dated January 20, 2014**

**Minutes - Final  
General Committee**

---

Monday, January 20, 2014

7:00 PM

Council Chamber

---

**GENERAL COMMITTEE REPORT  
For consideration by the Council  
of the City of Barrie on January 27, 2013**

**The meeting was called to order by Mayor Lehman at 7:00 p.m. The following were in attendance for the meeting:**

**Present:** 11 - Mayor J. Lehman; Councillor B. Ainsworth; Councillor L. Strachan; Councillor D. Shipley; Councillor B. Ward; Councillor P. Silveira; Councillor M. Prowse; Councillor J. Brassard; Councillor A. Khan; Councillor B. Jackson; and Councillor A. Nuttall

**STUDENT MAYOR(S)**

Rachel Pearson, Codrington Public School  
Noor Imran, Maple Grove Public School.

**STAFF:**

Chief Administrative Officer, C. Ladd  
City Clerk/Director of Legislative and Court Services, D. McAlpine  
Deputy City Clerk, W. Cooke  
Deputy City Treasurer, M. Jerney  
Director of Building and By-law Services, G. Allison  
Director of Business Development, H. Kirolos  
Director of Corporate Asset Management, B. Parkin  
Director of Culture, R. Q. Williams  
Director of Engineering, J. Weston  
Director of Environmental Services, J. Thompson  
Director of Facilities and Transit, K. Bradley  
Director of Finance, D. McKinnon  
Director of Legal Services, I. Peters

Director of Human Resources, A.M. Langlois  
Director of Information Technology, C. Glaser  
Director of Recreation, B. Roth  
Director of Planning, S. Naylor  
Director of Roads, Parks and Fleet, D. Friary  
Executive Director of Access Barrie, R. James-Reid  
Executive Director of Innovate Barrie, R. Bunn  
Fire Chief, J. Lynn  
General Manager of Community and Corporate Services, E. Archer  
General Manager of Infrastructure and Growth Management, R. Forward.

**The General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:**

**SECTION "A"**

**14-G-013      TRANSPORTATION      AND      ECONOMIC      DEVELOPMENT      COMMITTEE  
REPORT DATED JANUARY 14, 2014**

The Report of the Transportation and Economic Development Committee dated January 14, 2014 was received. (File: C00)

**This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 27/01/2014.**

**The General Committee recommends adoption of the following recommendation(s) which were dealt with on the consent portion of the agenda:**

**SECTION "B"**

**14-G-014      POTENTIAL IMPLEMENTATION OF RED LIGHT CAMERAS**

That the Barrie Police Services Board, in conjunction with City departments, as required, be requested to provide a memorandum to Council concerning the potential implementation of red light cameras including, but not limited to, the cost associated with installation, process used for red light camera enforcement, effectiveness of its use in other jurisdictions and the merits of implementing the cameras. (Item for Discussion 8.1, January 13, 2014) (File: T00)

**This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 27/01/2014.**

**The General Committee met and recommends adoption of the following recommendation(s):**

**Pursuant to Procedural By-law 2013-072, Section 4, Subsection 10, the Committee adopted a procedural motion to alter the order of business such that the recommendation from the Transportation and Economic Development Committee regarding the Parking Rate Review - Parking along the Waterfront and Evening Parking would be considered before the 2014 Business Plan Presentation.**

**SECTION "C"**

**14-G-015      PARKING RATE REVIEW - PARKING ALONG THE WATERFRONT AND EVENING PARKING**

1. That visitor parking charges on the waterfront be implemented as soon as practical in 2014.
2. That staff develop a proposed approach to providing additional funding in the parking budget from the proceeds of the sale or improvement of parking lots including the Collier Street Parkade, to ensure sustainability.
3. That the BIA's proposed 24/7, 2 hours free model be referred to staff in the Finance and Engineering Departments for evaluation of the strengths and weaknesses, and revenue and cost estimates, and a report back to the Transportation and Economic Development Committee. (RPF003-13) 13-G-327 and 13-G-328) (File: T02-PA)

**This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 27/01/2014.**

**The General Committee met and reports as follows:**

**SECTION "D"**

**14-G-016      2014 BUSINESS PLAN PRESENTATION**

Mr. Ed Archer, General Manager of Community and Corporate Services provided a presentation regarding the 2014 Business Plan. He highlighted the communications efforts undertaken to improve feedback and key messages with respect to the 2014 Business Plan. Mr. Archer reviewed the budget directions provided by Council through the business planning process and noted that the 2014 Business Plan recommended by staff includes:

- Services and service levels resulting in a 2.8% property tax increase;
- Water and wastewater services reflecting all current regulatory and legislative standards resulting in a 7% increase for water rates and a 12% increase for wastewater rates; and
- A \$152 million capital budget, including \$53 million in new projects and \$99 million in projects approved in prior periods that are on-going in 2014.

Mr. Archer described areas where additional information became available after the publication of the Business Plan in December 2013. He detailed 2014 budget changes in comparison with the 2013 budget and the impact of the subsequent events on the tax rate. Mr. Archer outlined the 2013 BMA Municipal Study property tax comparisons for Barrie and cities with populations of 100,000 or greater noting that property taxes in Barrie are generally lower than the average. He provided graphs illustrating the City's financial condition and how it is being managed, noting the decline in reserves and reserve contributions since 2006. He also provided graphs that illustrate that municipal taxes as a percentage of household income remain below the 4% threshold in the Long Range Financial Policy and demonstrate the City's low reliance on funds from senior levels of governments.

Mr. Archer provided details on the proposed rate increases in the water and wastewater budgets, noting that rate adjustments influence the amounts of funds transferred to the water and waste water reserves. He highlighted the capital planning objectives and provided charts illustrating the 2014-2016 Capital Plan (total planned) expenditures by asset class and funding source. Mr. Archer noted that funds allocated for asset renewal are lower than current funding requirements.

Mr. Archer discussed the use of reserves and indicated that current contributions are not sufficient. He also discussed the increased reliance on user fees and charges for discretionary services. In closing, Mr. Archer reviewed the overall objectives of the 2014 Business Plan observing that it addresses priority service areas established by Council, continues the direction started in 2010 to address asset renewal and maintenance needs, anticipates future financing requirements by minimizing debt and maintains the City of Barrie's position as a community with lower than average property taxes.

**This matter was recommended (Section "D") to City Council for consideration of receipt at its meeting to be held on 27/01/2014.**

**The General Committee met and recommends adoption of the following recommendation(s):**

**SECTION " E "**

**14-G-017            2014 BUSINESS PLAN**

1. That the 2014 tax-supported base operating budget for municipal operations, with total gross expenditures of \$179.2 million and a net property tax levy requirement of \$113.0 million be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
  - a) That the net levy requirement be decreased by \$236,000 to reflect an increase in the Investment Income of the same amount derived from the PowerStream Inc. promissory note receivable;
  - b) That expenditures associated with waste collection be increased by \$20,000 to fund the additional equipment costs related to the temporary provision of single family residential weekly garbage collection on a 5 day collection cycle from April 7, 2014 to January 11, 2015;
  - c) That the net budget allocation associated with Corporate postage be increased by \$40,000 to fund the increase to postage rates announced by Canada Post;
  - d) That the \$30,000 associated with the Downtown Market Feasibility Study (a feasibility study for a self-sustainable year-round market in the Downtown in accordance with motion 13-G-323) be funded from the Council Strategic Priorities reserve;

- 
- e) That the 2014 International Relations Committee gross operating budget be increased by \$17,000 to a total of \$37,500 in accordance with motion 13-G-314;
  - f) That expenditures associated with employee insurance & benefits be increased by \$319,000;
  - g) That the transfer to the parking rate reserve from tax supported operating budget in the amount of \$814,000 (subsidy of parking operations) be reduced to \$nil;
  - h) That the funds included in the Working funds reserve account 13-04-0401 in the amount of \$464,861 and the General support services reserve account 13-04-0461 in the amount of \$693,455 be applied as determined by staff, as an alternate funding source for completed project(s) included in the June 2014 planned debt issuance to reduce the reliance on debt financing with a resulting decrease in the net levy requirement of \$67,467 (principal and interest charges) and the adjustments be addressed through Capital Plan Status reports;
  - i) That the net levy requirement be reduced by \$216,000, reflecting the transfer of waterfront parking maintenance costs to parking budget in 2014;
  - j) That the net levy requirement be further reduced by \$129,000 through a reduction in the budget for Extended Health Care costs;
  - k) That the fleet operations budget be decreased by \$200,000 to reflect cost avoidance that would be achieved as a result of the replacement of the Operations Centre wash bay;
  - l) That the net levy requirement be increased by \$39,500 to allow for the installation of parks lighting at the Stollar Park basketball court and playground equipment; and
  - m) That the alterations to the 2014 fees and charges identified in paragraph 13 be incorporated into the net levy requirement.
2. That the 2014 tax supported base operating budget for Barrie's Service Partners presented on pg. 73 of the 2014 Business Plan with total gross expenditures of \$81.6 million and a net property tax levy requirement of \$78.6 million, be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
- a) That the 2014 budget request submitted by the Police Services Board be increased by \$282,000 for employee insurance and benefits costs, to be funded from the tax levy;



- b) That the preliminary 2014 Library Services Board gross operating grant be increased by:
    - i) \$192,557 to match the Library Board's Operating Grant Request of \$6,600,581 and that the gross operating grant be funded as follows: \$6,191,421 from tax levy, \$237,160 from Library Ramp-up Reserve, and \$172,000 from Development Charges; and
    - ii) \$1,000 for employee insurance and benefits costs, to be funded from the tax levy.
  - c) That the 2014 Nottawasaga Conservation Authority gross operating grant request be reduced by \$7,864 to a total of \$318,137 to match grant request received from the Conservation Authority on December 10, 2013 and that gross operating grant be funded as follows: \$272,536 from tax levy and \$45,600 from water rate;
  - d) That the 2014 budget for the Lake Simcoe Region Conservation Authority be increased by \$120,509, to reflect the following 2014 additional requests; and:
    - i) An additional \$75,795 for the Creeks Project, to be funded from the water rate; and
    - ii) An additional \$44,714 in one-time funding for the Scanlon Creek infrastructure capital project.
  - e) That the 2014 Simcoe Muskoka District Health Unit tax-supported gross operating grant request with preliminary base budget of \$1,651,392 be reduced by \$40,648 to a total of \$1,610,744.
3. That tax-supported Service Level Changes, with a gross 2014 cost of \$358K and a net savings of \$359K as detailed on pages 338-375 of the 2014 Business Plan, be approved.
4. That an economic adjustment for non-union staff salaries, equivalent to a 1.5% adjustment to salary levels and consistent with the CUPE negotiated increase, be approved.
5. That the Wastewater base operating budget, with gross expenditures of \$33.7 million and revenues of \$33.7 million, be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
- a) That the 2014 operating budget be increased by \$23,000 to fund the increase to postage rates announced by Canada Post;
  - b) That the 2014 budget for employee insurance and benefits be increased by \$10,000; and

- c) That an equal and offsetting change to the contribution to reserves from the Wastewater reserve to reflect the amendments above, be approved.
6. That the Water base operating budget, with gross expenditures of \$29.1 million and revenues of \$29.1 million, be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
- a) That the 2014 operating budget be increased by \$23,000 to fund the increase to postage rates announced by Canada Post;
  - b) That the 2014 budget for employee insurance and benefits be increased by \$16,000;
  - c) That the gross operating expenditures be increased by \$75,795 to reflect the grant to the Lake Simcoe Region Conservation Authority for the Creeks Project;
  - d) That the budgeted water rate revenue be reduced by \$1,174,845; and
  - e) That an equal and offsetting change to the contribution to reserves from the Water reserve to reflect the amendments above, be approved.
7. That the Parking Operations base budget, with gross expenditures of \$2.1 million and gross revenues of \$2.1 million, be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
- a) That permit and meter revenue and revenue from the sale of parking lot(s) be increased by a combined total of \$785,000;
  - b) That expenditures be increased by \$20,000 associated with communicating the plan for paid non-resident waterfront parking operations and \$216,000 in waterfront lot maintenance costs (to be offset by an equivalent reduction in the net levy requirement); and
  - c) That the draw on the parking rate reserve be reduced to a total of \$265,000.
8. That User-rate supported Service Level Changes, with a gross 2014 cost of \$238.2K and a net 2014 cost of \$57.2K, be approved as follows:
- a) Net savings of \$88.5K for wastewater operations, as described on page 93 of the 2014 Business Plan; and
  - b) Net cost of \$147K for water operations, as described on page 98 of the 2014 Business Plan and as amended as follows:

- 
- i) That the Service Level Change Form for the Water Utilities Program Clerk as described on pages 364-366 of the 2014 Business Plan, with a water rate supported impact in the amount of \$51,687 be amended to reflect implementation occurring later in the year, resulting in a net reduction of \$25,843.50; and
  - ii) That the Service Level Change Form for the Water Infrastructure Maintenance - 2 Class II Distribution Operator and 1 Class IV Distribution Operator as described on pages 367-369 of the 2014 Business Plan, with a water rate supported impact in the amount of \$182,516 be amended to reflect 1 Class II Distribution Operator and 1 Class IV Distribution Operator, resulting in a net reduction of \$85,233.
9. That the 2014 capital budget of \$151.9 million, comprised of \$25.6 million in new funding and \$126.3 million in funding approved in prior periods, be approved with the following amendments to reflect changes since the Business Plan's publication on December 19, 2013:
- a) That the following previously approved projects be deferred and undertaken in 2015:

**Project:**

56 Mulcaster - Structural Remediation design & construction phases) (page 447 of the 2014 Business Plan/page 176 of the 2014 Capital Plan)

**Financial Impact:**

Gross = \$105,000

Tax Capital Res. = \$105,000

**Project:**

Allandale Recreation Centre - Blue Arena - Low E Ceiling (page 447 of the 2014 Business Plan/page 178 of the 2014 Capital Plan)

**Financial Impact:**

Gross = \$49,000 (new estimate)

Tax Capital Res (2014) = (\$225,000)

Tax Capital Res (2015) = \$49,000

**Project:**

Allandale Recreation Centre - Blue Arena - Flooring Upgrades (page 447 of the 2014 Business Plan/page 180 of the 2014 Capital Plan)

**Financial Impact:**

Gross = \$125,000

Tax Capital Res (2014) = (\$125,000)

Tax Capital Res (2015) = \$25,000

**Project**

1-15 Bayfield Street Site remediation and Parking Lot construction (page 445 of the 2014 Business Plan/page 6 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$500,964

User Rate Res. = \$500,964

- b) That the budget for the following project(s) be increased by the amounts indicated:

**Project**

Dunlop Street - Anne to Eccles (design phase)

**Financial Impact**

Gross = \$30,000

Wastewater Res. = \$30,000

**Project:**

Dunlop Street - Anne to Eccles (construction phase)

**Financial Impact:**

Gross = \$335,000

Wastewater Res. = \$335,000

- c) That the following project(s) identified in the 2014 Capital Plan be deleted:

**Project:**

Advanced Nutrient Removal at the Wastewater Treatment Facility - Interim Solution (page 447 of the 2014 Business Plan/page 11 of the 2014 Capital Plan)

**Financial Impact:**

Gross = \$160,000

Wastewater Res. = (\$160,000)

**Project:**

Ardagh Ferndale Water Quality Sampling Station construction year 2 (page 441 of the 2014 Business Plan/page 16 of the 2014 Capital Plan)

**Financial Impact:**

Gross = \$20,000

Wastewater Res. = \$20,000

- d) That the following project(s) be added to the 2014 Capital Plan:

**Project**

Lakeshore/Waterfront pay and display machines and signage

**Financial Impact**

Gross = \$190,000

User Rate Res. = \$190,000

**Project**

Intersection Pedestrian Control Signal on Marsellus Drive near Sundew Drive/Timothy Lane

**Financial Impact**

Gross = \$65,000

Tax Capital Res. = \$65,000

**Project**

Extension of the sidewalk on the East Side Essa Rd. south from Timothy Christian School to Athabaska Road

**Financial Impact**

Gross = \$55,000

Tax Capital Res. = \$55,000

**Project**

Intersection Pedestrian Control Signal on Bayview Drive at Springhome Road

**Financial Impact**

Gross = \$65,000

Tax Capital Res. = \$65,000

- e) That the following previously approved projects be deleted from the 2014 Capital Plan and considered for inclusion in future capital plans:

**Project**

BFES Aerial Platform Truck (page 448 of the 2014 Business Plan/page 230 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$1,200,000

Tax Capital Res. (2014) = (\$400,000)

Tax Capital Res. (2015) = (\$800,000)

- f) That the following project(s) be added to the 2014 Capital Plan for completion in 2014:

**Project**

North Shore A" Neighbourhood Renewal Project (Algonquin - Indian Arrow to Shoreview, Campfire - Johnson to End, Chippawa - Indian Arrow to End, Crestwood - Shanty Bay to Penetanguishene, Garrett - Shanty Bay to Shoreview, Garrett - Shoreview to Shoreview, Indian Arrow - Huron to Penetanguishene, Shoreview - Garrett to Indian Arrow)

**Financial Impact**

Gross = \$585,000

Tax Capital Res. = \$585,000

- g) That the following projects be deleted from the 2014 Capital Plan and considered for inclusion in future capital plans:

**Project**

Roads - Skid Steer (01-228) (page 449 of the 2014 Business Plan/page 245 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$40,000

Tax Capital Res. = (\$40,000)

**Project**

Parks - Forestry Chipper (01-230) (page 449 of the 2014 Business Plan/page 236 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$55,000

Tax Capital Res. = (\$55,000)

**Project**

Roads - Sidewalk Tractor (01-251) (page 449 of the 2014 Business Plan/page 244 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$122,000

Tax Capital Res. = (\$122,000)

- h) That the funding and funding sources for the following project identified in the 2014 Capital Plan be amended and approved as follows:

**Project**

Transit Bus Replacement (for 2014) (page 449 of the 2014 Business Plan/page 248 of the 2014 Capital Plan)

**Financial Impact**

Gross = \$1,800,000

Tax Capital Res. = (\$1,260,000)

Tax Capital Res. = \$1,020,000

Other/Grants: (\$540,000)

Other/Grants: \$780,000

10. That no expenditure of funds occur for the following capital project and/or operating plan related initiatives, if they are approved as part of the capital budget, until a separate staff report has been presented and approved for implementation:
  - a) Artificial Turf Sports Facility (design phase) (page 441 of the 2014 Business Plan/page 169 of the 2014 Capital Plan).
11. That, consistent with the Capital Project Control Policy, the 2015 and 2016 capital budget relating to new 2014 capital projects of \$28.2 million in 2015 and \$5.5 million in 2016 be approved.
12. That the Neighbourhood Road Renewal Program Project be included in the 2015 and subsequent capital plans at a typical funding level of \$500,000.
13. That the 2015 and 2016 preliminary operating budgets be approved as forecasts.
14. That effective March 1, 2014, By-law 2013-031, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2014 Business Plan, published December 19, 2013, pages 376-439 with the following amendments:
  - a) That the current hourly rates for parking be increased by \$0.25 per hour effective April 30, 2014;
  - b) That the Parkade Monthly Pass rate be raised by \$5.00 from \$80 to \$85 effective April 30, 2014;
  - c) That a \$3.00/hour, \$15.00 daily maximum rate be established for visitor parking on the waterfront, effective June 1, 2014; and
  - d) That the proposed 7% increase in water rate revenue be reduced to 2% through the adjustments to the residential and non-residential fixed and volumetric water user rates.
15. That pursuant to Ontario Regulation 284/09, this report serve as the method for communicating the exclusion of the following estimated expenses from the 2014 Business Plan:
  - a) Amortization expense - \$49.7 million; and
  - b) Post-employment benefit expenses - \$1.6 million; and

- c) Solid waste landfill closure and post-closure expenses - \$1.0 million.
16. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the operating and capital budgets.
17. That the Mayor and Clerk be authorized to execute any agreements that may be required to accept grant funding from other levels of governments or other partners to reduce expenditures associated with programs, services and/or capital projects.
18. That the Mayor and Treasurer be authorized to execute a Letter of Agreement with the Province of Ontario as represented by the Ministry of Transportation related to the Dedicated Gas Tax Funds for Public Transportation Program to allow for the alignment of the program year with the Provincial fiscal year.
19. That in response to a request from the Province of Ontario as represented by the Ministry of Transportation related to the Dedicated Gas Tax Funds for Public Transportation Program, the City of Barrie reconfirm its commitment to continue to act as the host for the provision of public transit service to the Township of Essa.
20. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced and a report be presented prior to the execution of any agreement associated with the acceptance of such grant.
21. That staff in the Finance Department review the City's current vendor payment terms and options to enhance the City's cash flow by altering payment terms to 60 days and report back to the Finance and Corporate Services Committee.
22. That staff report back to the Finance and Corporate Services Committee on how the Staff Strategic Plan will address the following items:
- a) A reduction in average number of absences (in days) per employee;
  - b) A reduction in total cost of lost time and lost time accidents;
  - c) A reduction WSIB claims as well as Short Term Disability (STD) and Long Term Disability (LTD) claims;
  - d) An aggressive return to work strategy and protocols; and
  - e) A reduction in absenteeism.



23. That By-law 80-138 as amended, be further amended to reflect the following:
- a) The establishment of the following parking lots as parking meter zones where such lots have not been previously established/existed:
    - i) North Centennial, South Centennial, Southshore, Tyndale, Minets Point, Johnson's, Tiffin and Marina North Lots with 24 hour a day, 7 day a week hours of parking operations and enforcement; and
    - b) The establishment of Lakeshore Drive between Simcoe Street and Minet's Point Road as a parking meter zone with 24 hour a day, 7 day a week hours of parking operations and enforcement.
24. That staff investigate the potential alternatives to address the rising cost of postage and report back to General Committee with recommendations.
25. That staff in the Finance Department in conjunction with the Environmental Services Department prepare a new 10 year forecast of anticipated contributions to the Water Capital Reserve, based on the new Capital Plan prepared as part of the Growth Management studies, and report back to General Committee.
26. That the City Clerk be authorized to prepare all necessary By-laws to implement the above recommendations. (EMT001-14) (File: F05)

**This matter was recommended (Section "E") to City Council for consideration of adoption at its meeting to be held on 27/01/2014.**

#### **ENQUIRIES**

**There were no enquiries at General Committee.**

**ANNOUNCEMENTS**

**Members of General Committee provided announcements concerning a number of matters.**

**ADJOURNMENT**

**The meeting adjourned at 10:42 p.m.**

**CHAIRMAN**

## **APPENDIX “B”**

**General Committee Report dated  
January 27, 2014**

**Minutes - Final  
General Committee**

---

Monday, January 27, 2014

5:00 PM

Sir Robert Barrie Room

---

**GENERAL COMMITTEE REPORT**

**For consideration by the Council  
of the City of Barrie on January 27, 2014**

**The meeting was called to order by Mayor Lehman at 5:00 p.m. The following were in attendance for the meeting:**

- Present:** 10 - Mayor J. Lehman; Councillor B. Ainsworth; Councillor L. Strachan; Councillor D. Shipley; Councillor B. Ward; Councillor P. Silveira; Councillor J. Brassard; Councillor A. Khan; Councillor B. Jackson; and Councillor A. Nuttall
- Absent:** 1 - Councillor M. Prowse

**STAFF:**

Chief Administrative Officer, C. Ladd  
City Clerk/Director of Legislative and Court Services, D. McAlpine  
Deputy City Clerk, W. Cooke  
Director of Legal Services, I. Peters  
Director of Planning, S. Naylor  
Executive Director of Access Barrie, R. James-Reid  
Executive Director of Innovate Barrie, R. Bunn  
General Manager of Community and Corporate Services, E. Archer  
General Manager of Infrastructure and Growth Management, R. Forward  
Legal Services Articling Student, C. Packham.

The General Committee reports that upon adoption of the required procedural motion it met in closed session in the Sir Robert Barrie Room at 5:01 p.m. to discuss the content of Staff Report Staff Report LGL002-14 concerning a Confidential Litigation and Solicitor-Client Advice Matter - Appeal of By-law 2013-132. Members of General Committee (with the exception of Councillor, M. Prowse), the Chief Administrative Officer, City Clerk/Director of Legislative and Court Services, Deputy City Clerk, Director of Legal Services, Director of Planning Services, Executive Director – Access Barrie, Executive Director – Innovate Barrie, General Manager of Community and Corporate Services, General Manager of Infrastructure and Growth Management and Legal Services Articling Student were in attendance for the portion of the meeting closed to the public. Councillor, B. Ward and Councillor, P. Silveira joined the meeting at 5:06 p.m. Members of the press and public were not present for this portion of the meeting.

The General Committee met and reports as follows:

**SECTION "A"**

**14-G-018            CONFIDENTIAL LITIGATION AND SOLICITOR-CLIENT ADVICE MATTER  
- APPEAL OF BY-LAW 2013-132**

That motion 14-G-018 contained within the confidential notes to the General Committee Report dated January 27, 2014 concerning the discussion of the content of the confidential staff report regarding the Litigation and Solicitor-Client Advice Matter - Appeal of By-law 2013-132, be received. (LGL002-14) (File: L01-30)

Mayor J. Lehman declared a potential pecuniary interest regarding the confidential litigation and solicitor-client advice matter - Appeal of By-law 2013-132 as his family owns property in the area of the subject site. He did not participate in the discussion or vote on the question. He passed the Chair to Acting Mayor A. Khan and he left the Sir Robert Barrie Room at 5:02 p.m.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 27/01/2014.

**The General Committee met and recommends adoption of the following motion:**

**SECTION "B"**

**14-G-019            APPEAL OF BY-LAW 2013-132**

1. That staff in the Legal Services Department be directed to seek an adjournment of the appeal hearing with respect to By-law 2013-132.
2. That staff in the Legal Services and Engineering Departments be directed to provide General Committee with further details related to the Appeal of By-law 2013-132, as soon as feasible. (LGL002-14) (File: L01-30)

Mayor J. Lehman declared a potential pecuniary interest regarding the confidential litigation and solicitor-client advice matter - Appeal of By-law 2013-132 as his family owns property in the area of the subject site. He did not participate in the discussion or vote on the question. He passed the Chair to Acting Mayor A. Khan and he left the Sir Robert Barrie Room at 5:02 p.m.

**This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 27/01/2014.**

**The meeting adjourned at 6:10 p.m.**

**CHAIRMAN**