

TO: GENERAL COMMITTEE

SUBJECT: CAPITAL PROJECT STATUS REPORT

WARD: ALL

PREPARED BY AND KEY CONTACTS: B. FORSYTH, PERFORMANCE ANALYST, 4521
M. JERMEY, CPA, CA, H.B.COMM., DEPUTY TREASURER (EXT 4407)

SUBMITTED BY: D. MCKINNON, DIRECTOR OF FINANCE *McKinnon*
J. WESTON, M.A.Sc., P. Eng, PMP, DIRECTOR OF ENGINEERING
K. BRADLEY, DIRECTOR OF FACILITIES AND TRANSIT *Bradley*

GENERAL MANAGER APPROVAL: E. ARCHER, CMA, GENERAL MANAGER OF COMMUNITY & CORPORATE SERVICES *Archer*
R. J. FORWARD, MBA, M. Sc., P. Eng, GENERAL MANAGER OF INFRASTRUCTURE & GROWTH MANAGEMENT *Forward*

CHIEF ADMINISTRATIVE OFFICER APPROVAL: C. LADD, CHIEF ADMINISTRATIVE OFFICER *Ladd*

RECOMMENDED MOTION

1. That staff be authorized to close the capital projects identified in Appendix B – Projects with Excess Funding and return excess funds in the amount of \$6,510,594 be returned to the respective reserves and reserve funds:
 - a. \$ 90,129 – Tax Capital Reserve (13-04-0440)
 - b. 749,329 – Tax Rate Holding Account (13-04-0443)
 - c. 56,938 – Development Charges - Water (11-05-0540)
 - d. 2,262,684 – Development Charges – Roads (11-05-0520)
 - e. 168,071 – Development Charges – Parks & Rec (11-05-0555)
 - f. (67,892) - Development Charges – Storm (11-05-0530)
 - g. 900,771 – Water Reserve Fund (12-05-0580)
 - h. 122,485 – Water Rate Holding Account (12-05-0581)
 - i. 1,607,172 – Wastewater Reserve Fund (12-05-0575)
 - j. 144,824 – Wastewater Rate Holding Account (12-05-0576)
 - k. 342,068 – Federal Gas Tax (11-05-0596)
 - l. 73,643 – Marina Reserve (13-04-0420)
 - m. 51,784 – Parking Reserve (12-05-0570)
 - n. 8,589 - Industrial Lands Reserve(13-04-0430)

2. That the \$2,325,310 required to fund over-expenditures on projects identified in Appendix C – Projects Requiring Additional Funding – Council Approval Required be funded from reserves and reserve funds as follows:
 - a. \$1,078,787 – Tax Capital Reserve (13-04-0440)
 - b. 400,053 – Development Charges - Water (11-05-0540)
 - c. 4,131 – Development Charges - Parks & Rec (11-05-0555)

- d. 563,134 – Wastewater Reserve Fund (12-05-0575)
 - e. 279,206 – Water Reserve Fund (12-05-0580)
3. That the following projects be added to the 2013 Capital Budget:
- a. Structural Rehabilitation (Wash Bay) \$55,000 funded from the Tax Capital Reserve (13-04-0440)
 - b. Advanced Nutrient Removal at WwTF – Interim Solution \$160,000 funded from the Wastewater Reserve Fund (12-05-0575).
 - c. Bayview Drive – Holgate to Tower design of \$20,000 be funded \$10,000 from Tax Capital Reserve (13-04-0440) and \$10,000 from Water Reserve Fund(12-05-0570).
4. That the Treasurer be authorized to take the following updated direction for projects previously approved for debt financing:
- a. Decrease the issuance of 10 year debentures for projects relating to the Duckworth/Cundles Interchange project by \$790,437 for total debt financing of \$3,992,563.
 - b. Decrease the issuance of 10 year debentures for Pine Drive Area Phase III by \$1,642,696 for total debt financing of \$3,528,596.
 - c. Release the debt commitment in the amount of \$900,000 for the City Hall Electrical Upgrade and replace with funding from the Tax Capital Reserve as identified in Appendix C.
 - d. Release the debt commitment in the amount of \$3,841,344 for the benefitting owners' share of water and sanitary 326/local improvement projects as identified in Appendix E.

PURPOSE & BACKGROUND

- 6. The purpose of this report is to describe the status of the City of Barrie's Capital Plan based on the application of the Capital Project Financial Control Policy that was approved by Council August 24, 2009. The objective of this policy is to demonstrate accountability and transparency of all capital expenditures
- 7. Project managers are responsible for ensuring each capital project assigned to them adheres to schedule requirements and financial policies throughout the year.
- 8. This report will provide a comprehensive description of the progress and performance of the corporation's capital plan. It augments, but does not replace, the details about the capital plan that continue to be reported as part of the corporation's annual Business Plan.
- 9. This report also recommends the release of debt commitments for the benefitting owners for several 326/local improvement projects that have been internally financed or where alternative funding approaches were more appropriate.

Capital Project Financial Control Policy

- 10. A key element of the Capital Project Financial Control Policy is the requirement for a semi-annual Capital Status Report which includes:

- a. The status of all approved Capital Projects (i.e. not started, design phase, underway, substantially complete, or other).
 - b. Capital projects to be closed with related recommendations for treatment of project savings and over-expenditures which exceed the materiality threshold of the lesser of 10% of the Capital Budget or \$250,000.
 - c. Recommendations for the deferral or closure of capital projects to either fund new projects or over-expenditures on other projects.
 - d. Recommendations for financing adjustments when requirements for any anticipated over-expenditures exceed the materiality threshold of 10% of the Capital Budget or \$250,000.
 - e. Recommendations to address substantive changes in the nature or scope of an approved capital project.
11. Any over-expenditures below the materiality threshold can be addressed by the Department Head, subject to review by the Director of Finance or delegate, through the use of holding accounts established for each fund (i.e. tax rate, water rate, wastewater rate and parking rate).
 12. The status of the City's capital projects is being presented as of September 30, 2013. The project managers responsible for overseeing individual capital projects provided information that forms the basis for this report.

ANALYSIS

Capital Project Status – Appendix A

13. Appendix A of the Capital Project Status Report provides a listing of all approved projects (558 projects) in the City's 2013 Capital Budget by functional area. It is noteworthy to recognize the total value of approved capital project budgets included in this report is approximately \$700 million.
14. As Appendix A describes, 75% of this amount was spent in prior periods; \$58.6M (8.3%) is anticipated to be spent in 2013 with the balance of the work being completed in 3 subsequent years as planned.
15. The total additional funding required is approx \$3.1M or 0.4% of the total accumulated budget for the active projects. The total funding being returned to reserves and reserve funds is \$6.5M or 1.0% of the total accumulated budget for the active projects.
16. Each project has been reviewed with the appropriate project manager and a status has been assigned (e.g. not started, design phase, underway, substantially complete, other). As of September 30th, all approved 2013 capital projects are underway, substantially complete, or completed. There are also instances where a project has been identified as underway but there has been no spending to date. This will occur when a project has just recently been started and no invoices have been received yet or the project is still in the planning or procurement phase.

Projects with Excess Funding – Appendix B

17. Appendix B of the report identifies capital projects by functional area that are either completed and have excess funds or are still underway but excess funds have been identified based on tender results. All completed projects will be closed.
18. Generally, excess funds are the result of several factors. The common reasons include:

- a. Better than expected market conditions. These are very hard to predict at the capital planning stage, well in advance of the actual tendering and construction. The market conditions can fluctuate a number of times throughout the year, and can be affected by what other municipalities are doing, or not doing.
- b. The City includes contingencies in contracts which in some cases are not utilized. The contingencies are required because of the uncertainty of underground installations and soil investigation work ahead of any construction.

Projects Requiring Additional Council Approved Funding – Appendix C

19. Appendix C identifies capital projects by functional area that exceed their materiality threshold (the lesser of 10% of the Capital Budget or \$250,000) or where there are insufficient funds available in the holding accounts. In these instances, Council approval is required for additional funding. The projects are identified as either those that are still active and require additional funds in order to complete or projects that have been completed but require additional funding in order to close them. Staff have provided detailed comments/explanations in the appendix for each project where an over expenditure occurred.
20. The total over expenditure represents \$2.3M on 20 projects. The majority of this has resulted from various issues related to construction projects (as described in further detail in Appendix C).

Projects Requiring Additional Funding (Delegated Authority) – Appendix D

21. Appendix D includes those capital projects that have been over spent but are within the materiality threshold established in the Capital Project Financial Control Policy. As per the Capital Project Financial Control Policy, Department Heads, subject to the review by the Director of Finance or delegate, have delegated authority, to transfer the required funds from the appropriate holding accounts established for this purpose. This information is being provided for information purposes only.

Additions to the Capital Budget

22. It is recommended that the following projects be added to the Capital Budget.
 - a. **Structural Rehabilitation (Wash Bay) (\$55,000):** The existing wash bay, highly utilized for washing large vehicles and equipment such as snow plows and sanders, has been closed due to structural issues that make its use unsafe for staff and contractors. The design/build project to replace the existing wash bay is included in the draft 2014 capital plan for recommendation to Council and was determined by the Capital Project Working Group to be the highest renewal project priority based on probability and consequence of failure. A number of facility and service contract options have been evaluated through Q2 and Q3 and the recommended alternative proceed with the replacement of the wash bay at the Operations Centre advancing the design phase of the project into Q4 2013 and utilizing contracted wash services through the winter control season at an estimated cost of \$5,000/week.

It is anticipated that by advancing the design phase project into Q4 2013, the design, construct and commission the new wash bay will be completed prior to the 2014/15 winter control season minimizing the need and operating costs of the service contract. It is forecast to further reduce operational costs by reducing wait times from 20 minutes to 5 minutes, reducing fuel consumption with less idling/wait times, and as winter operations are typically undertaken after hours it is anticipated that staffing overtime will also be reduced. Further note that to minimize the cost impacts of the contracted wash service

the level of service would need to be reduced to washing only once daily which is contrary to the City's policy & procedure to wash between every cycle/trip.

The construction phase of the project will only be awarded if approved under the 2014 Business Plan.

Consistent with Council direction during the deliberation of the 2013 Business Plan, Staff have identified that the 1527 Mapleview Drive East - Huronia to Yonge Class EA, can be removed from the 2013 Business Plan to permit the advancement of the Wash Bay Replacement design phase.

- b. **Advanced Nutrient Removal at WwTF – Interim Solution (\$160,000):** This project is nearing completion of pre-design (as indicated on Appendix B, where \$270,918 is being returned to the Wastewater Reserve Fund). Staff wish to advance to the detail design stage of an interim solution for meeting the new phosphorus limitations of the Environmental Compliance Approval (ECA) for the Wastewater Treatment Facility. The City of Barrie is under a deadline of June 2, 2015 to meet a new annual average effluent phosphorus limit of 0.1 mg/L. Since the limit is an annual average it would be prudent to have the solution in place for January 2015. This means that the City should finish detail design in the next 6-7 months in order to meet the deadline. It is recommended that this project be funded from the Wastewater Reserve Fund
- c. **Bayview Drive – Holgate to Tower (\$20,000):** The 200mm cast iron watermain from Holgate to Tower was installed in the early 1970s and is assumed to be a little over half of the theoretical expected maximum potential life. The water main is considered the highest risk infrastructure in the Right of Way asset portfolio and requires replacement. The main has 6 recorded breaks, the most recent of which occurred on November 11, 2013, and caused significant damage to the road base and surface. The surcharge of hydraulic pressure due to the grade in the area resulted in heaving and mass wasting in various locations along the segment. In some areas, the barrier curb was exposed to the bottom of the structure and in other areas, maintenance hole lids were 50mm to 100mm lower than the asphalt surface.

The water main has been repaired and service restored to the residents, however the probability of a future break is high. In addition, the significant damage to the road structure must be addressed. The nature of the break and the resulting damage witnessed at the site are an indication of potential subsurface issues that require immediate investigation.

Funds are being requested through this Capital Status Report to design the replacement of the water main and road structure. The construction of this work will be scheduled as early as possible in 2014, and will be budgeted for in the 2014 capital plan.

The frequent breaks on this main cause a service interruption to the affected residents (there are 3 water services within this segment of water main) and also to all users of Bayview Drive in this area. In addition to the service impacts, the costs of repairing the main breaks are estimated at approximately \$4300 per break. It is expected that these reactive maintenance costs will be eliminated when the main is replaced.

Debt Financing Changes

23. A comprehensive review of committed debt was conducted which lead to several recommendations for alternative funding plans for a number of projects as described below:

- a. A City Hall Electrical Upgrade project (\$900,000) had been identified as being debt financed however, due to the nature of the project it was felt that funding from the tax capital reserve would be a more appropriate plan.
 - b. The Duckworth/Cundles construction project funding was realigned with the final cost sharing agreement that was executed with the Province and the result of the recent construction tender award. The net impact on the debt financing requirements is a reduction of \$790,437 which results in a total debt requirement of \$3,992,563.
 - c. The City has changed its approach to financing the benefiting owner's share of section 326/local improvement projects. In the past, the City has issued debt for the owners share and repaid the debt using the annual payments from the owners. The amount of owners share is generally relatively low; therefore, the practice in place now is to internally finance those amounts. Based on this change in practice, a total of \$3,841,344 of the City's debt commitment can be released as identified in Appendix E.
 - d. The debt requirements for Phase III of the Pine Dr project have been reduced by \$1,642,696. Of that amount, \$1,163,225 relates to the benefiting owners share and the balance relates to overall project savings.
24. The overall impact of the debt financing adjustments is a reduction to the City's debt commitment of \$7,174,477.

Holding Accounts:

25. As per the Capital Project Financial Control Policy, holding accounts are to be established for the following program areas with the respective target balances not to exceed the following:
- a. Tax Rate Holding Account \$3,000,000
 - b. Water Rate Holding Account \$1,000,000
 - c. Wastewater Rate Holding Account \$1,000,000
 - d. Parking Rate Holding Account \$ 100,000

The purpose of these holding accounts is to provide Department Heads, subject to the review by the Director of Finance or delegate, with some flexibility to authorize adjustments to a Capital Project Budget in an amount not to exceed a Council-approved materiality threshold. This facilitates effective project management and reduces the need for Council to become engaged in routine project administration matters that not only consumes valuable time at Council meetings, but also risks slowing the project down and generating increased costs due to delay claims, price escalations or other factors.

26. The table below indicates the status of the holding accounts as at September 30, 2013 and year to date activity. With the adjustments proposed in this report, the balance in the holding accounts will be available in order to deal with future financing needs. The following chart depicts the impact on the holding accounts as a result of the transactions in Appendix B, C and D:

Holding Accounts				
	Tax Rate	Water Rate	Wastewater Rate	Parking Rate
Opening Balance	2,265,476	679,561	960,121	19,450
Transfers Out	(120,078)	(15,486)	(104,945)	-

Transfers In	749,329	122,485	144,824	-
Closing Balance	2,894,727	786,560	1,000,000	19,450

ENVIRONMENTAL MATTERS

27. There are no environmental matters related to the recommendation.

ALTERNATIVES

28. There are two alternatives available for consideration by General Committee:

Alternative #1

General Committee could choose alternative financing plans to fund the over expenditures such as increasing debt financing.

This alternative is not recommended given Barrie's objective of minimizing debt and the fact that reserves and reserve funds have sufficient funds available to address the net funding requirements.

Alternative #2

General Committee could choose to direct staff to include the Structural Rehabilitation (Wash Bay) and/or the Advanced Nutrient Removal at WWTF projects in the recommended 2014 Capital Budget.

This alternative is not recommended due to the urgent nature of both projects.

FINANCIAL

29. The following charts depict the net impact to reserve funds, reserves and other funding sources for 2013:

Net Impact on Reserve Funds				
Development Charges				
	Roads	Parks	Water	Storm
Transfers Out	-	10,987	400,053	67,892
Transfers In	(2,262,684)	(168,071)	(56,938)	-
Net	(2,262,684)	(157,084)	343,115	67,892

Net Impact on Reserves and Reserve Funds							
	Tax Capital	Water Reserve Funds	Wastewater Reserve Funds	Marina Reserve	Parking Reserve Fund	Industrial Land Reserve	Federal Gas Tax
Transfers Out	1,053,658	289,206	723,134	-	-	-	

Transfers In	-	(900,771)	(144,824)	(73,643)	(51,784)	(8,589)	(342,068)
Net	1,053,658	(611,565)	578,310	(73,643)	(51,784)	(8,589)	(342,068)

30. The reduction to the City's debt commitment of \$7,174,477 will decrease the current committed debt capacity annual repayment limit (ARL) from 59.5% to approximately 58.2%.

LINKAGE TO COUNCIL STRATEGIC PRIORITIES

36. The recommendation(s) included in this Staff Report support the following goals identified in the 2010-2014 City Council Strategic Plan:
- Strengthen Barrie's Financial Condition
32. The Capital Project Financial Policy is a key element of the City's Financial Policy Framework. The transparency and accountability that it requires will support Council's Strategic Goal of strengthening the City's financial condition.

APPENDIX A: CAPITAL PROJECT STATUS
As at: September 30, 2013

Description	Previously Approved Capital Budget \$	2013 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2013 Spending Plan \$	2014 Spending Plan \$	2015 Spending Plan \$	2016 Spending Plan \$	Status
Bridges:												
0469 Duckwith St- Bemick to Cundles	18,292,304	1,350,000	1,350,000		1,812,780	22,805,084	1,067,109	225,573	7,300,000	7,300,000	7,120,000	Underway
0615 Mapleview Dr E - Welham to Huronia	6,271,884					6,271,884	6,062,108	145,255	0	0	0	Substantially Complete
1224 Lakeshore Dr:Toronto-Victoria			1,500,000			1,500,000		0	0	1,500,000	0	Design Phase
Culverts:												
1545 Servicing - Foster, Merrett, Garson		86,000				86,000	688	10,000	76,000	0	0	Underway
0545 Toronto St - Dunlop to Ross	1,815,901			(259,444)		1,556,457	1,556,457					Completed
0546 Donald Street - Wellington to Eccles	388,151			(57,656)		330,495	330,495					Completed
0308 Ferndale : Tiffin-Dunlop	40,000					40,000	1,173	12,396	0	0	0	Design Phase
0615 Mapleview Dr: Welham-Huronia	487,101					487,101	486,405	38,177	0	0	0	Substantially Complete
1120 Ross St: Wellington-Toronto	794,515				-225,000	569,515	536,392	-16,919	0	0	0	Substantially Complete
1135 Mapleview Dr E - Huronia to Country	96,000					96,000	43,853	11,969	41,169	0	0	Design Phase
1209 Redfern Ave Culvert	815,000			(193,311)		621,689	602,770	0	0	0	0	Underway
1224 Lakeshore Dr:Toronto-Victoria	210,000	3,690,000				3,900,000	442,098	2,732,799	1,063,906	0	0	Underway
1229 Whiskey Cr:Brennan Ave	110,000					110,000	33,827	30,646	60,000	0	0	Design Phase
1230 Whiskey Cr:The Boulevard	250,000					250,000	53,332	34,339	165,000	0	0	Design Phase
1294 County Rd 30 Culvert Bear Cr	470,000				-100,000	370,000	343,937	6,960	0	0	0	Substantially Complete
1304 Lakeshore Dr: Victoria-Tiffin	245,000	3,830,000				4,075,000	423,647	1,839,149	2,103,511	0	0	Underway
1508 Dunlop Street West - Eccles to Toronto		325,000				325,000	18,428	61,265	263,735	0	0	Design Phase
1519 Hotchkiss Creek - Essa Road - Anne to Gowan (H19)		130,000				230,000	11,936	32,606	97,394	0	0	Design Phase
1562 Kidd's Crk Improvements(Property)				234,000	-1,564	232,436	228,110	228,110	0	0	0	Completed
Environmental:												
0179 Leachate Collection Works	915,000					915,000	712,508	130,000	0	0	0	Underway
0559 Landfill Re-engineering (Note 3)	28,357,933	7,120,000	13,060,000			48,537,933	27,695,800	9,622,379	0	0	0	Underway
18-2705-0650 TCE Groundwater Investigation	472,062	20,000				492,062	408,536	23,709	0	0	0	Underway
1343 Environmental - Roll off truck	200,000			(38,006)		161,994	161,994	161,994	0	0	0	Completed
1006 Landfill Wells	310,000	25,000	175,000			510,000	332,983	79,433	0	0	0	Underway
1362 Landfill Weigh Scales	10,000	175,000				185,000	13,018	185,127	0	0	0	Underway
1521 Landfill - Purge Well PV4 Installation		135,000				135,000		135,000	0	0	0	Underway
1323 Commodities Storage Facility	60,000			3,091		63,091	63,091	63,091	0	0	0	Completed
1456 Garbage/Roll Off Containers	35,000	35,000				70,000	27,984	67,984	0	0	0	Underway
Facilities:												
1564 First Responders Campus - Feasibility Study				375,000		375,000		25,000	0	0	0	Design Phase
1274 Corp Fac Key System replace	51,537				-544	50,993	50,993	34,429	0	0	0	Completed
1488 Artificial Turf Sports Facility		50,000				50,000	6,805	5,858	0	0	0	Design Phase
1500 City Administration Master Plan and Facility Needs Study		90,000				90,000		1,500	0	0	0	Design Phase
1427 Transit Term - Replace Flat Rt	220,000					220,000	202,225	214,197	0	0	0	Underway
1072 56 Mulcaster Relocate Improvement	285,000					285,000	180,474	5,678	0	0	0	Design Phase
1479 56 Mulcaster - Structural Remediation			410,000			410,000		0	0	0	0	Design Phase
1190 City Hall - HVAC System	310,000			30,000		340,000	105,907	156,437	0	0	0	Design Phase
1276 City Hall Replace All Roofs	870,000				10,000	880,000	853,934	134,050	0	0	0	Underway
1380 City Hall - Interim Accessibility Renovations	270,000					270,000	24,502	26,698	0	0	0	Underway
1420 City Hall - Backflow Preven	41,000				-383	40,617	40,617	16,630	0	0	0	Completed
1421 City Hall - HVAC Replace	400,000	265,000	600,000			1,265,000		135,000	0	0	0	Underway
1464 Culture Space Accommodation	65,000			(1,274)		63,726	63,727	63,727	0	0	0	Completed
1501 City Hall - Council Chambers Accessibility Upgrades		155,000				155,000		25,000	0	0	0	Design Phase
1563 Space Accommodation - Corp Re-org				250,000		250,000	105,169	249,436	0	0	0	Underway
1566 CH Data Centre Power Works (Emergency Repair)				55,000		55,000	19,456	54,809	0	0	0	Underway
0452 Refurbish / New Station # 1	15,973,794			(1,919)		15,971,875	15,971,875	2,556	0	0	0	Completed

APPENDIX A: CAPITAL PROJECT STATUS

As at: September 30, 2013

Description	Previously Approved Capital Budget \$	2013 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2013 Spending Plan \$	2014 Spending Plan \$	2015 Spending Plan \$	2016 Spending Plan \$	Status
1419 BFES 65 Vespra - Demol	420,000					420,000	339,611	284,648	0	0	0	Substantially Complete
1272 BFES Stn 3 Site Wrks Renewal	120,000					120,000	46,933	85,703	0	0	0	Underway
1498 BFES (Station 3) - Apparatus Bay Concrete Floor		50,000		(50,000)		0		0	0	0	0	Completed
1255 BFES(STN 4) Female Qtrs	25,000			(9,041)		15,959	15,959	1,092	0	0	0	Completed
1277 MacLaren Art: Environ Systems	530,000			(100,000)	73,665	503,665	503,647	3,355	0	0	0	Completed
1524 MacLaren Art Centre - Replace Copper Eaves			30,500			30,500		0	0	0	0	Underway
1565 MacLaren Art Centre - Attic Rehabilitation				50,000		50,000		80,000	0	0	0	Underway
1520 Lampman Lane Community Centre/Park Refurbishment		2,908,000				2,908,000	326,187	244,496	0	0	0	Underway
1339 Police (29 Spering) - Roof Replacement	725,000			(125,000)		600,000	472,050	398,874	0	0	0	Underway
1426 Police Services Accom	4,200,000					4,200,000		0	4,200,000	0	0	Underway
0664 Satellite Branch	5,450,000			(296,941)		5,153,059	5,153,059	7,052	0	0	0	Completed
1280 Library Main Restore Sec3A Roo	75,000			(8,607)		66,393	66,393	0	0	0	0	Completed
1511 Foodland Development - Interior Fit-Up		150,000				150,000		15,000	0	0	0	Design Phase
1102 Downtown Theatre	6,282,473				50,000	6,332,473	6,297,548	30,814	0	0	0	Substantially Complete
1099 79 Bell Farm Road (Note1)	2,200,000			250,000		2,450,000	2,120,144	633,794	0	0	0	Underway
1337 Heritage Park Splash Pad - Pad Resurfacing	380,000					380,000	87,903	99,928	280,000	0	0	Underway
9008 Heritage Splash Pad	150,000			(102,029)		47,971	47,971	0	0	0	0	Completed
1133 Parkview CC - Environmental Restoration- Major Renovations	275,000					275,000	242,272	47,539	0	0	0	Underway
1282 Parkview CC: Structural Remedi	325,000					325,000	374,292	28,260	0	0	0	Underway
1425 Parkview CC ExtConcrete Rep	57,772					57,772	28,216	55,216	0	0	0	Underway
1251 Allandale Red Arena Refridgera	260,000				-839	259,161	259,161	22,215	0	0	0	Completed
1264 Allandale Replace Sec C1&A1 Po	330,000			262,067		592,067	592,067	0	0	0	0	Completed
1338 ARC - Red Arena - Roof Section A2	285,000			(285,000)		0	0	0	0	0	0	Completed
1340 ARC - Replace B-MU 2 Change Rooms	51,000					51,000	11,415	40,835	0	0	0	Design Phase
1381 ARC - Big Red Air Exchanger	255,000					255,000	198,970	191,416	0	0	0	Substantially Complete
1382 ARC - Plumbing Upgrade	50,000			7,665		57,665	57,665	36,813	0	0	0	Completed
1473 Allandale - Blue Arena - Replace Board System		140,000			-24,399	115,601	108,451	101,691	0	0	0	Completed
1474 Allandale - Blue Arena - Seating		150,000			10,300	160,300	167,450	167,450	0	0	0	Completed
1482 Allandale - Blue Arena - Ceiling			225,000			225,000		0	0	0	0	Design Phase
1483 Allandale - Blue Arena - Chiller		75,000				75,000		5,000	0	0	0	Design Phase
1484 Allandale - Blue Arena - Main Air Exchanger Repl.		215,000			-46,234	168,766	168,766	168,766	0	0	0	Completed
1485 Allandale - Flooring Upgrades			125,000			125,000		0	0	0	0	Design Phase
1486 Allandale - Hot Water Supply 1 & 2		80,000				80,000		80,000	0	0	0	Underway
1487 Allandale - Replace AC4		30,000				30,000		30,000	0	0	0	Underway
1533 Parks - 2 Ice Resurfacers (99-246, 01-253)		80,000	80,000			160,000		0	0	0	0	Underway
1367 Holly CC - Pool Change Room Floor Upgrade	50,000			(850)		49,150	49,150	0	0	0	0	Completed
1422 Holly C.C. - Roof remed	135,500					135,500	15,773	6,106	0	0	0	Underway
1423 Holly CC HVAC & Pool C	25,000				-1,200	23,800	23,800	116,600	0	0	0	Completed
1104 Eastview Arena Renovation(Rinc)	2,341,350				-463	2,340,887	2,340,887	19,000	0	0	0	Completed
1336 BMC - Building Automation System	97,800					97,800	12,720	10,176	0	0	0	Underway
1417 BMC- DHW boilers (2)	30,000			(4,096)		25,904	25,904	0	0	0	0	Completed
1418 BMC - Refrigeration Ctrls	30,500			(3,496)		27,004	27,004	0	0	0	0	Completed
1490 Barrie Molson Centre - Dressing Room Additions		590,000		(587,394)		2,606	2,606	2,606	0	0	0	Completed
1491 Barrie Molson Centre - Replace Gas Fired Heaters		209,000				209,000	7,700	7,700	0	0	0	Underway
1492 Barrie Molson Centre - Supply Fan #1		350,000			35,000	385,000		0	0	0	0	Underway
1082 Operations Center Site Works	2,418,757			(19,220)		2,399,537	2,399,537	0	0	0	0	Completed
1424 OPS CTR Grd Fir Access Reno	305,000			(287,587)		17,413	17,413	6,758	0	0	0	Completed
1532 Operations Master Plan and Facility Needs Study		160,000		(160,000)		0		-5,653	0	0	0	Completed
1560 Ops Centre - Emergency Repairs				150,000	24,736	174,736	174,736	168,561	0	0	0	Completed
1256 Georgian Theatre:Upgrades & Re	102,600			(28,216)		74,384	74,384					Completed
1366 Georgian Theatre-Upgrades & Re	102,600	102,600				205,200	148,768	74,384	0	0	0	Underway
0411 Transit Garage (Note 2)	6,362,406					6,362,406	6,432,103	30,549	0	0	0	Underway

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1216 Transit Garage (Note 2)	9,330,000	150,000	11,900,000			21,380,000	1,287,362	1,436,577	0	0	0	Underway
1278 Water Pollution Ctrl Ctr Roof	320,000			100,000	19,060	439,060	439,060	83,225	0	0	0	Substantially Complete
1463 Marina Dock Replacement	345,000	345,000		(345,000)	-73,643	271,357	271,357	24,962	0	0	0	Completed
1528 Marina - Electronic Gate Access Control		45,000				45,000		0	45,000	0	0	Underway
1529 Marina - Administration Building Retrofit		45,000				45,000	47,403	47,403	0	0	0	Design Phase
1292 Sports Complex:Ops & Maint Fac	282,500					282,500	136,008	239,301	0	0	0	Underway
1330 Parks - Ball Diamond Groomer (replacement)	20,000			(20,000)		0		0	0	0	0	Completed
1493 Barrie Sports Complex - Grounding Study/Works		40,000				40,000		0	0	0	0	Design Phase
1391 BFES - Interim Station 5	980,000			(723,396)	5,990	262,594	256,604	57,528	0	0	0	Completed
1103 Allandale Train Station	5,075,000				140,000	5,215,000	5,205,046	85,921	0	0	0	Substantially Complete
1206 Allandale Stn- Site Assessment	120,000					120,000	71,295	364	0	0	0	Design Phase
1466 Special Project J Foster	2,700,000					2,700,000	1,574,770	399,754	0	0	0	Underway
Structural Rehabilitation(Wash Bay)					55,000	55,000		50,000	0	0	0	Design Phase
Finance:												
1206 Water Billing System; Software & Hardware	535,147					535,147	521,123	8,467	0	14,024	0	Substantially Complete
Fire:												
1332 Communications Equip- Fire Radio Infrastructure	100,000	100,000				200,000	113,533	92,402	0	0	0	Underway
1333 Communications Equipment - Mobile Radios	37,254	40,000				77,254	37,254	38,500	0	0	0	Underway
1503 Communications Equipment - Portable Radios		35,000		639		35,639	35,639	35,639	0	0	0	Completed
1226 BFES Hazmat Trailer	40,000			(966)		39,034	39,034	0	0	0	0	Completed
1257 BFES Fire Car #4	100,000			(3,096)		96,904	96,904	7,738	0	0	0	Completed
1297 Fire- Pumper Truck	650,000			(9,047)		640,953	640,953	1,241	0	0	0	Completed
1346 BFES - 4 Door 4X4 Pick-up Truck	40,000			768		40,768	40,768	1,944	0	0	0	Completed
1496 BFES - Aerial Platform Truck			1,200,000			1,200,000		0	400,000	800,000	0	Design Phase
1497 BFES - Fire Dept Van		40,000				40,000		40,000	0	0	0	Underway
1510 Fire Prevention Car - 2 Door, PU Utility Truck		50,000				50,000		50,000	0	0	0	Underway
Information & Communications Technology:												
0447 CMMS Cityworks	919,000				51,075	970,075	970,075	33,847	0	0	0	Completed
0455 Communication Towers	420,000					420,000	384,429	84,710	0	0	0	Underway
1153 Emergency Response Radio Systems Expansion	350,000					350,000	82,318	337,501	0	0	0	Underway
1241 Radio Infrastructure:Simulcast	320,000					320,000	42,541	312,313	0	0	0	Underway
1243 2011 Network Switch Replacement	150,000					150,000	127,164	22,836	0	0	0	Underway
1244 Phone Systems Renewals	157,200	158,250				315,450	147,756	124,476	67,694	0	0	Underway
1248 2011 Voice & Data Radio Communications	100,000					100,000	64,003	35,997	0	0	0	Underway
1250 2011 Server Replace & Virtualiz	600,000	300,000				900,000	550,258	346,240	174,742	0	0	Underway
1251 2011 Tower Infrastructure Repl	600,000	300,000				900,000	18,708	881,292	0	0	0	Underway
1253 Technology Communications Mast	100,000					100,000	2,584	0	97,436	0	0	Design Phase
1451 2012 Voice & Data Radio Renewal	80,000	80,000				160,000	47,755	123,672	0	0	0	Underway
1453 2012 Network System Replacement	150,000	150,000				300,000	220,873	241,224	44,127	0	0	Underway
1107 2-3 Year Great Plains	465,370					465,370	385,594	10,490	69,776	0	0	Underway
1117 External Web Site	620,000					620,000	546,665	46,723	47,335	0	0	Underway
1252 ERP System	1,255,000	2,230,000	6,435,000			9,920,000	438,600	791,000	0	0	0	Underway
1414 Desktop Software Maintenance Program	717,370	674,430				1,391,800	1,360,454	674,430	0	0	0	Underway
1415 2012 Laptop Replacement	81,000	27,000				108,000	79,441	46,803	0	0	0	Underway
1416 2012 Printer Replacement	89,000	20,000				109,000	104,631	17,334	0	0	0	Underway
1449 2012 Monitor Replacements	120,000	98,200				218,200	47,766	109,341	82,934	0	0	Underway
1450 2012 PC Replacements	300,000	183,020				483,020	207,823	47,278	262,947	0	0	Underway
Legal:												

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1502 Clerks - Bylaw Pickup Truck (01-184)		30,000				30,000		30,000	0	0	0	Underway
Parking:												
0523 10-14 Collier St. (Manulife)	308,000					308,000	203,122	0	0	0	0	Design Phase
0537 1 & 15 Bayfield St.	1,600,208					1,600,208	1,094,438	0	0	0	0	Underway
0597 23 Collier	368,485			711,378	-8,589	1,071,274	1,071,274	715,643	0	0	0	Completed
0670 GO Train Parking Lot	7,862,500					7,862,500	4,212,208	3,837,289	0	0	0	Substantially Complete
1224 Lakeshore Drive: Toronto- Victoria	195,000		3,450,000			3,645,000	48,302	49,805	0	1,744,373	0	Design Phase
Parks:												
0236 North Shore Trail (Slope Stab/Eco Restoration)	488,255				-144,250	344,005	344,005	0	0	0	0	Completed
0622 John Edwin Coupe Park - Gardens	35,000			(9,241)		25,759	25,759	43	0	0	0	Completed
0677 Military Park - Master Plan	25,000				16,522	41,522	41,522	0	0	0	0	Completed
1150 Sandringham Park - Interim Seeding	30,000			(13,995)		16,005	16,005					Completed
1224 Lakeshore Dr:Toronto-Victoria	100,000		3,900,000			4,000,000	239,707	105,104	10,000	1,813,555	1,950,000	Design Phase
1232 Coronation (InnisShore)	395,940				-48,587	347,353	347,353	325	0	0	0	Completed
1265 Queen's Park Lighting	180,000			(83,110)		96,890	96,890					Completed
1295 Shalom Park	257,500			(36,427)		221,073	221,073					Completed
1298 Summerset Park	500,000				44,195	544,195	544,157	13	0	0	0	Completed
1299 Sandringham IV Gilroy	375,000				50,024	425,024	425,004	5,044	0	0	0	Completed
1300 Sandringham III (Craigme) Park	53,134				-38,367	14,767	14,749	0	0	0	0	Completed
1301 DOLRA (South End)	75,000				15,813	90,813	90,813	0	0	0	0	Completed
1303 Bayview Park-Pre-design	66,500			(3,482)	1,966	64,984	64,984	3,599	0	0	0	Completed
1322 Dunsmore Park (Georgian Glen)	35,000					35,000	29,909	22,258	0	0	0	Design Phase
1369 Lennox Park	330,000				-1,676	328,324	328,324	80	0	0	0	Completed
1370 Playground replacement program	225,000				8,671	233,671	233,671					Completed
1371 Mapleton II (Sunfield)	175,000				-48,839	126,161	126,161	1,339	0	0	0	Completed
1372 North Shore Trail - Ecological Restoration	715,000	580,000	580,000			1,875,000	1,022,997	712,325	0	0	0	Underway
1460 Brunton Park	75,000					75,000	71,057	51,482	0	0	0	Underway
1461 Memorial Park	200,000					200,000	191,579	104,910	0	0	0	Design Phase
1462 Cricket Pitch	9,500					9,500	9,103	9,103	0	0	0	Substantially Complete
1472 Playground replacement program(2013)		250,000				250,000	237,722	250,000	0	0	0	Design Phase
1495 Bear Creek Eco Park Rehabilitation		25,000				25,000	5,490	12,486	0	0	0	Design Phase
1517 Heritage Park Bridge Replacements		120,000				120,000	5,249	49,937	0	0	0	Underway
1525 MacMorrison Park Pedestrian Bridge Replacement		75,000				75,000	17,650	64,670	0	0	0	Underway
1539 Queen's Park Tennis Court Rehabilitation		105,000		30,000		135,000	4,363	135,000	0	0	0	Underway
1557 Waterfront Heritage Walk Plaques/Displays		10,000				10,000	3,587	10,000	0	0	0	Underway
Roads & Parks Dept:												
1344 Parks - 2 Pick-up Trucks (00-181, 00-182)	64,000			5,176		69,176	69,176	0	0	0	0	Completed
1345 Parks - Mid-size Dump Truck (02-308)	75,000					75,000	75,419	75,419	0	0	0	Substantially Complete
1349 Parks - Pick up (replacement)	25,000			(7,706)		17,294	17,294	17,294	0	0	0	Completed
1356 Parks - Forestry Chip Truck (02-307)	110,000			(35,428)		74,572	74,572	7,628	0	0	0	Completed
1364 Parks - Bucket Truck	185,000			3,636		188,636	188,636	0	0	0	0	Completed
1365 Parks - Garbage Compactor (99-319)	125,000			10,319		135,319	135,319	135,319	0	0	0	Completed
1470 Roads - One ton dump trucks (8 additional)		320,000				320,000	268,899	320,000	0	0	0	Underway
1534 Parks - Foreperson's Pickup truck (replacement)		35,000				35,000		35,000	0	0	0	Underway
1347 Traffic - Pick-up (01-183)	35,000			(3,868)		31,132	31,132	0	0	0	0	Completed
1352 Traffic - Bucket Truck (99-415)	120,000			(11,016)		108,984	108,984	784	0	0	0	Completed
1459 Traffic System Vehicle	30,000			(6,257)		23,743	23,743	23,743	0	0	0	Completed
1543 Roads - Traffic Pickup (01-186)		30,000				30,000		30,000	0	0	0	Underway
1433 Downtown CCTV Cameras	250,000					250,000	101,910	101,323	0	0	0	Underway

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1350 Roads - Mid-Size Dump Trucks (9 replacements)	675,000			(126,723)		548,277	548,277	17,575	0	0	0	Completed
1351 Roads - Pick-up Trucks (6 Replacements)	180,000			3,094		183,094	183,094	12,118	0	0	0	Completed
1432 Landfill - Rubber Tire Loader	235,000			(18,959)		216,041	216,041	216,041	0	0	0	Completed
1541 Roads - Hydro Excavation Truck (99-414)		350,000				350,000		0	350,000	0	0	Underway
1506 Downtown Sidewalk Replacement		65,000				65,000		65,000	0	0	0	Underway
1005 Oil Grit Separators	248,000				-172,783	75,217	75,217	0	0	0	0	Completed
1268 Roads Sander Trucks	400,000			(70,459)		329,541	329,541	0	0	0	0	Completed
1293 Roads: Snowplow/Sander	175,000			(2,787)		172,213	172,213	0	0	0	0	Completed
1542 Roads - Salter/Sander (98-546, 99-548, 00-553)		555,000				555,000		0	555,000	0	0	Underway
1430 Wastewater - PU Trucks (replace)	120,000			(51,532)		68,468	68,468	22,096	0	0	0	Completed
1559 WPCC - Water Van (00-162)		35,000				35,000		35,000	0	0	0	Underway
Stormwater Vehicle	30,000			(12,706)		17,294	17,294	0	0	0	0	Completed
1377 Pay & Display Machines	95,000				-51,784	43,216	43,216	22,292	0	0	0	Completed
Roads:												
0121 Anne St: John To Tiffin	4,201,886			40		4,201,926	4,201,926					Completed
0122 Anne St: Dunlop - John	3,769,201			40		3,769,241	3,769,241					Completed
0308 Ferndale: Tiffin - Dunlop	1,120,000		1,350,000			2,470,000	747,671	100,029	1,300,000	0	0	Design Phase
0339 Harvie Rd: Essa - Bryne	294,200					294,200	120,528	4,208	171,715	0	0	Design Phase
0366 PH2 Water & Sewer: Arbour Tr	1,379,269			24,852		1,404,121	1,404,008	0	0	0	0	Completed
0367 Tynhead Rd (Ph3 Water & Sewer)	205,451			54,194		259,645	259,645					Completed
0377 Hanmer: Finlay - Bayfield	75,000					75,000		0	75,000	0	0	Underway
0467 Pine Drive Phase 1 Recon.	3,247,096				-83,706	3,163,390	3,163,390	0	0	0	0	Completed
0469 Duckwth St- Bernick to Cundles	12,513,998	120,000	120,000		-4,454,672	8,299,326	2,665,134	181,212	2,500,000	3,500,000	4,078,338	Underway
0537 1 & 15 Bayfield St.	200,000					200,000	46,364	500	0	0	0	Underway
0538 Bayview Dr: Mapleview S 200 m	281,481					281,481	274,193	2,180	0	0	0	Substantially Complete
0542 Ferndale Dr: Dunlop to Edgehill	2,562,017			(265,000)		2,297,017	2,270,063	8,914	0	0	0	Substantially Complete
0544 Cundles Rd E: Livingstone to Duckworth	3,229,812				-98,610	3,131,202	1,245,982	94,527	2,083,625	0	0	Underway
0545 Toronto St: Dunlop to Ross	2,142,192				-375,000	1,767,192	1,733,059	2,919	0	0	0	Substantially Complete
0546 Donald St: Wellington to Eccles	1,269,203				-127,007	1,142,196	1,117,196	32,619	0	0	0	Substantially Complete
0547 Essa Rd: Ferndale to Coughlin	165,000	662,000				827,000	168,957	323,823	344,966	0	0	Underway
0548 Pine Dr: Phase 2 - Water and Sewer	2,147,500				172,465	2,319,965	2,319,965	22	0	0	0	Completed
0615 Mapleview Dr E - Welham to Huronia	6,327,082					6,327,082	6,445,035	66,291	0	0	0	Substantially Complete
0616 Pine Drive - Phase 3	2,155,000				-45,372	2,109,628	2,109,628	4,317	0	0	0	Completed
0626 Essa Rd - Anne to Fairview	3,997,000	1,300,000				5,297,000	1,270,311	1,693,868	2,500,000	0	0	Design Phase
0645 Georgian Dr:Georgian College E	85,000				-14,269	70,731	70,731	0	0	0	0	Substantially Complete
0660 Dunlop/Eccles Intersection Improvement	869,000				436,958	1,305,958	1,305,462	47,156	0	0	0	Completed
0679 Retaining Wall - Shanty Bay/Blake	242,196				72,691	314,887	314,838	1,454	0	0	0	Substantially Complete
0683 Duckworth Collector Road	962,483				-127,531	834,952	412,199	64,201	375,000	0	0	Underway
0688 Molson Park Parking Lot Entrance	320,296				77,374	397,670	397,670	543	0	0	0	Completed
1047 Dunlop St/ Mary Street	1,092,008			(62,703)		1,029,305	1,029,305	14	0	0	0	Completed
1119 Gowan St - Essa to Milburn	837,577			186,773		1,024,350	1,024,350	-86,669	0	0	0	Completed
1120 Ross St - Wellington to Toronto	1,242,913	125,000			-300,000	1,067,913	969,148	183,034	0	0	0	Substantially Complete
1135 Mapleview Dr E - Huronia to Country	895,000					895,000	483,320	74,787	356,292	0	0	Design Phase
1141 St. Vincent St/Highway 400 Underpass Guiderail	78,634			791		79,425	79,425	494	0	0	0	Completed
1221 ACDC Rail Crossing-Essa Rd.	170,202			62,208		232,410	232,410	0	0	0	0	Completed
1224 Lakeshore Dr:Toronto-Victoria	155,000	500,000	3,420,000			4,075,000	345,061	116,617	3,440,000	342,000	0	Design Phase
1237 Georgian Dr:Georgian College E	477,938					477,938	610,132	92,675	0	0	0	Substantially Complete
1275 Little Ave: Fairview-Jane Lv 3	1,800					1,800	7,191	591	0	0	0	Substantially Complete
1283 Livingstone St W:Sunndale-Bay	2,070,400			(1,058,719)		1,011,681	1,011,681					Completed
1284 Kozlov St:Cundles to end	445,500			66,307		511,807	511,807					Completed
1286 Little Ave: Bayview-Ridgeway	219,242				-5,992	213,250	213,250	3,288	0	0	0	Completed

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1287 Johnson St:Hickling-Steele	343,570				55,951	399,521	399,430	5,478	0	0	0	Substantially Complete	
1306 Williams Street Drainage Outlet	386,750					386,750	364,034	222,769	500	0	0	Substantially Complete	
1383 Huronia Rd Rail S of Herrell	165,000					165,000	155,631	141,157	1,000	0	0	Substantially Complete	
1384 Huronia Rd Rail S of Ellis	165,000					165,000	153,972	139,544	1,000	0	0	Substantially Complete	
1385 Servicing - Royal Oak/Gables				120,000	-15,000	105,000	3,015	20,000	100,000	0	0	Design Phase	
1386 Little Av Rail W Huronia	227,000				-50,000	177,000	160,928	146,291	1,000	0	0	Substantially Complete	
1400 Dunlop Tiffin/Miller Inter Imp	150,000	1,053,000				1,203,000	81	81	250,000	100,000	852,919	Underway	
1401 Essa Road Level Rail Crossing	50,000	100,000			25,000	175,000	52,288	52,685	75,000	0	0	Design Phase	
1404 Mapleview Dr/25th& Cty Rd 27	91,500					91,500	840	0	90,660	0	0	Underway	
1507 Dunlop Street West - Anne to Eccles - Level 3		39,000				39,000	7,995	11,281	27,719	0	0	Design Phase	
1508 Dunlop Street West - Eccles to Toronto		50,000				50,000	1,681	38,342	11,658	0	0	Design Phase	
1513 Grove Street - Duckworth to Nelson - Level 3		17,000				17,000	2,243	4,931	12,069	0	0	Design Phase	
1514 Grove Street East - Peel to Davidson - Level 3		5,000				5,000	663	571	0	0	0	Completed	
1518 Highland Avenue - Rodney to Cook		18,000				18,000	4,230	3,874	14,126	0	0	Design Phase	
1523 Little Avenue Retaining Wall		110,000				110,000	14,867	26,629	80,000	0	0	Design Phase	
1531 Mountbatten Road and Rodney Street - Design		91,000				91,000	22,784	17,636	73,364	0	0	Design Phase	
1544 Rose Street - St. Vincent to Blue Mound		11,000				11,000	1,453	3,251	7,749	0	0	Design Phase	
1546 Sanitary Servicing - Jean, Tyndale		20,000				20,000	1,839	1,757	18,243	0	0	Design Phase	
1548 Sunnidale Road - Cundles to Letitia - Level 3		409,600				409,600	135,280	304,240	105,360	0	0	Underway	
1553 Victoria Street - Bradford to Ellen - Level 3			32,400			32,400	0	0	0	32,400	0	Not Started	
1554 Victoria Street - Ellen to Lakeshore			415,000			415,000	0	0	370,000	45,000	0	Not Started	
1558 Welham Road - Ellis to Hamilton		14,000				14,000	1,848	3,591	10,409	0	0	Design Phase	
Bayview Dr - Holgate to Tower						10,000	10,000	10,000				Design Phase	
Sidewalk:													
0308 Ferndale: Tiffin - Dunlop	3,000					3,000		1,000	0	0	0	Design Phase	
0469 Duckwith St- Bemick to Cundles	110,000					110,000	50,210	160,210	6,681	1,417	25,000	103,000	Underway
0542 Ferndale Dr:Dunlop-Edgehill	144,534			(13,216)		131,318	131,318						Completed
0544 Cundles Rd E - Livingstone to Duckworth	160,000				27,643	187,643	8,941	2,171	178,000	0	0	Underway	
0545 Toronto St - Dunlop to Ross	267,002			(29,164)		237,838	237,838						Completed
0546 Donald St: Wellington to Eccles	97,931			(17,160)		80,771	80,771						Completed
0547 Essa Rd: Ferndale-Coughlin	6,000					6,000		2,000	4,000	0	0	Design Phase	
0615 Mapleview Dr: Welham-Huronia	115,120					115,120	126,757	14,942	0	0	0	Substantially Complete	
0616 Pine Drive - Phase 3	115,500			5,917	29	121,446	121,446	0	0	0	0	Completed	
0625 Bunkers Creek Storm Sewer - Phase 2	19,450			(11,950)		7,500	7,500						Completed
0626 Essa Road - Anne to Fairview	7,000					7,000	660	2,302	0	0	0	Design Phase	
0660 Dunlop/Eccles Intersection Improvements	68,500			8,404		76,904	76,904						Completed
0683 Little Lake Drive Realignment - Duckworth to Cundles	18,487				28,384	46,871	3,857	432	42,000	0	0	Underway	
1047 Dunlop Street/Mary Street	213,067			2,380		215,447	215,447						Completed
1119 Gowan St - Essa to Milburn	130,671			69		130,740	130,740	-156	0	0	0	Completed	
1120 Ross St - Wellington to Toronto	155,000					155,000	125,173	3,020	0	0	0	Substantially Complete	
1221 ACDC Rail Crossing-Essa Rd.	20,269			1,012		21,281	21,281	0	0	0	0	Completed	
1224 Lakeshore Dr:Toronto-Victoria	20,000		170,000			190,000	23,777	10,430	170,000	0	0	Design Phase	
1237 Georgian Drive - Georgian College	9,249					9,249	41,199	894	0	0	0	Substantially Complete	
1238 Essa Rd:Roberta Pl Sidewalk	60,000				7,940	67,940	67,940	162	0	0	0	Completed	
1306 Williams Street Drainage Outlet	55,736					55,736	34,579	32,832	500	0	0	Substantially Complete	
1368 Walkway Stairs between Rodney and Collingwood	40,000				-12,902	27,098	27,098	32,391	0	0	0	Completed	
1385 Servicing - Royal Oak/Gables				5,000		5,000	121	2,500	2,500	0	0	Design Phase	
1508 Dunlop Street West - Eccles to Toronto		6,000				6,000	187	4,033	1,967	0	0	Design Phase	
1509 Essa Road Sidewalk - Mapleview south for 130 metres		26,000				26,000	13,664	30,275	500	0	0	Substantially Complete	
1531 Mountbatten Road and Rodney Street - Design		8,500				8,500	1,560	1,042	7,458	0	0	Design Phase	
1546 Sanitary Servicing - Jean, Tyndale		5,000				5,000	460	339	4,661	0	0	Design Phase	

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1554 Victoria Street - Ellen to Lakeshore			31,000			31,000		0	31,000	0	0	Not Started
Storm:												
0491 Bunkers Creek - SWM Pond at Operations Centre	4,313,400			(332,101)		3,981,299	3,981,299					Completed
0544 Cundles Rd E: Livingstone to Duckworth	1,158,634				369,795	1,528,429	93,505	265,395	1,150,000	0	0	Underway
1376 Little Lake - Pd Cardinal-St V	86,000					86,000	85,789	38,086	0	0	0	Underway
1407 Bear Crk SWM Pond 8a Reh	35,000	400,000				435,000	19,771	24,387	400,000	0	0	Design Phase
1408 Bear Crk SWM Pond 8b Reh	35,000	375,000				410,000	18,363	23,321	375,000	0	0	Design Phase
1536 Pond LV4 - East of Bayview		75,000				75,000	3,672	8,965	60,000	0	0	Design Phase
1537 Pond LV5 - East Of Bayview		75,000				75,000	1,087	6,000	60,000	0	0	Design Phase
1538 Pond LV6 - East of Bayview, North of Lockhart		75,000				75,000	904	6,000	60,000	0	0	Design Phase
1222 Whiskey Cr Fldway:Brennan-Boul	58,000					58,000	13,253	16,268	25,000	0	0	Design Phase
1224 Lakeshore Dr:Toronto-Victoria	3,000		45,000			48,000	22,077	12,408	0	28,420	0	Design Phase
1269 Whiskey Cr: N> of Brennan	84,000	380,000	325,000			789,000	21,829	34,467	725,000	0	0	Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	120,000		405,000			525,000	190,481	62,097	0	331,016	0	Design Phase
1314 Dymont's Creek Erosion Remediation	340,000				-140,000	200,000	59,645	130,325	2,000	0	0	Substantially Complete
1508 Dunlop Street West - Eccles to Toronto		96,200				96,200	3,035	6,116	90,084	0	0	Design Phase
0307 Kidd's Crk: Eccles - Sophia	45,000					45,000	23,072	7,054	16,000	0	0	Design Phase
0308 Ferndale: Tiffin - Dunlop	50,019					50,019	6,802	27,528	0	0	0	Design Phase
0339 Harvie Rd : Essa - Bryne	6,000					6,000	261	500	5,239	0	0	Design Phase
0362 County Rd 27/CN RailL: Bear Crk	550,000					550,000		0	550,000	0	0	Underway
0469 Duckwth St- Bernick to Cundles	42,800				255,691	298,491	33,026	7,091	100,000	100,000	62,000	Underway
0542 Ferndale Dr:Dunlop-Edgehill	537,636			(54,685)		482,951	482,951					Completed
0544 Cundles Rd E - Livingstone to Duckworth	646,196				200,969	847,165	48,439	57,972	740,000	0	0	Underway
0545 Toronto St - Dunlop to Ross	396,023			(61,883)		334,140	334,140					Completed
0546 Donald St - Wellington to Eccles	372,338			(61,690)		310,648	310,648					Completed
0547 Essa Rd: Ferndale-Coughlin	8,000					8,000		2,000	0	0	0	Design Phase
0615 Mapleview Dr E - Welham to Huronia	694,773					694,773	687,933	9,081	0	0	0	Substantially Complete
0616 Pine Dr - Phase 3	1,438,200				-97,200	1,341,000	1,341,000	427	0	0	0	Completed
0625 Bunker's Creek - Phase 2	951,735			(212,504)		739,231	739,231	297	0	0	0	Completed
0626 Essa Road - Anne to Fairview	64,000					64,000	40,146	44,728	0	0	0	Design Phase
0683 Little Lake Drive Realignment - Duckworth to Cundles	136,568				75,429	211,997	21,486	4,860	190,000	0	0	Underway
1047 Dunlop Street/ Mary Street	2,251,031			(45,082)		2,205,949	2,205,949	227	0	0	0	Completed
1054 Lover's SWM Pond (LV14) Retrofit	755,000			(185,880)		569,120	569,120	212	0	0	0	Completed
1119 Gowan St - Essa to Milburn	2,893,949			10,840		2,904,789	2,904,789	246	0	0	0	Completed
1120 Ross St - Wellington to Toronto	381,567				-100,000	281,567	258,922	3,739	0	0	0	Substantially Complete
1135 Mapleview Dr E:Huron-Country	40,000					40,000	13,175	11,206	16,054	0	0	Design Phase
1143 Arch Brown Court Channel Realignment	710,000				84,932	794,932	794,730	5,286	0	0	0	Completed
1208 Shirley St Storm Drain	445,000					445,000	499,389	2,134	0	0	0	Substantially Complete
1221 ACDC Rail Crossing-Essa Rd.	173,835			(146,722)		27,113	27,113	0	0	0	0	Completed
1224 Lakeshore Dr:Toronto-Victoria	80,000		2,190,000			2,270,000	52,554	8,412	2,221,961	0	0	Design Phase
1231 Bunkers Cr: Wellington Pl-Donald -N. of Wellington	2,024,000					2,024,000	1,867,968	1,383,427	0	0	0	Substantially Complete
1237 Georgian Drive - Georgian College	47,567					47,567	51,694	894	0	0	0	Substantially Complete
1306 Williams St Drainage PH2 2011	1,991,850					1,991,850	1,909,045	561,323	500	0	0	Substantially Complete
1368 Walkway Stairs between Rodney and Collingwood	20,000				-3,385	16,615	16,615	7,746	0	0	0	Completed
1480 71 Duckworth Drainage Improvement		15,000				15,000	5,233	6,254	8,700	0	0	Design Phase

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1508 Dunlop Street West - Eccles to Toronto		32,000				32,000	840	15,671	16,329	0	0	Design Phase
1518 Highland Avenue - Rodney to Cook		18,600				18,600	4,370	3,924	14,676	0	0	Design Phase
1531 Mountbatten Road and Rodney Street - Design		33,000				33,000	7,723	6,405	26,595	0	0	Design Phase
1546 Sanitary Servicing - Jean, Tyndale		10,000				10,000	919	778	9,222	0	0	Design Phase
1554 Victoria Street - Ellen to Lakeshore			117,000			117,000		0	117,000	0	0	Not Started
1567 Shirley Ave - Stormwater				130,000		130,000	5,505	114,300	0	0	0	Design Phase
Street Lighting:												
0308 Ferndale : Tiffin-Dunlop	25,000					25,000	2,466	19,264	0	0	0	Design Phase
0469 Duckwth St- Bernick to Cundles	250,000				36,184	286,184	12,860	3,871	0	0	272,000	Underway
0542 Ferndale Dr:Dunlop-Edgehill	113,698			(45,309)		68,389	68,389					Completed
0544 Cundles Rd E - Livingstone to Duckworth	181,211				133,105	314,316	13,591	4,588	299,000	0	0	Underway
0547 Essa Rd: Ferndale-Coughlin	10,000					10,000		3,000	7,000	0	0	Design Phase
0615 Mapleview Dr: Welham-Huronia	191,150					191,150	194,748	951	0	0	0	Substantially Complete
0626 Essa Rd: Anne to Fairview	50,000					50,000	11,325	25,673	0	0	0	Design Phase
0683 Duckworth Collector Road	46,927				10,713	57,640	3,524	1,175	54,000	0	0	Underway
1139 Infill Street Lighting	100,000					100,000	38,367	8,332	0	0	0	Underway
1224 Lakeshore Dr:Toronto-Victoria	50,000		850,000			900,000	30,925	3,841	0	869,916	0	Design Phase
1237 Georgian Drive - Georgian College	6,499					6,499	5,795	298	0	0	0	Substantially Complete
1385 Bay Lane Sanitary Servicing					15,000	15,000	10,023	12,000	0	0	0	Design Phase
1399 Dunlop StE Replace Poles	250,000				-242,096	7,904	7,904	0	0	0	0	Completed
1531 Mountbatten Road and Rodney Street - Design		3,500				3,500	632	3,179	0	0	0	Design Phase
1546 Sanitary Servicing - Jean, Tyndale		10,000				10,000	919	778	9,200	0	0	Design Phase
1554 Victoria Street - Ellen to Lakeshore			160,000			160,000		0	160,000	0	0	Not Started
Traffic Signals:												
0469 Duckwth St- Bernick to Cundles	425,000				605,133	1,030,133	45,549	22,083	210,000	315,000	340,000	Underway
0542 Ferndale Dr:Dunlop-Edgehill	147,824			(19,857)		127,967	127,967					Completed
0544 Cundles Rd E - Livingstone to Duckworth	74,059				76,826	150,885	28,457	1,713	125,000	0	0	Underway
0545 Toronto St - Dunlop to Ross	360,771			(48,335)		312,436	312,436					Completed
0615 Mapleview Dr East - Welham to Huronia	211,691					211,691	211,180	1,000	0	0	0	Substantially Complete
0626 Essa Road - Anee to Fairview	93,000					93,000	54,367	45,148	0	0	0	Design Phase
0660 Dunlop/Eccles Intersection Improvements	239,000				-26,141	212,859	212,859	0	0	0	0	Completed
1001 Cundles Road East/ Lion's Gate Boulevard Signals	114,281				83,737	198,018	44,317	22,728	133,000	0	0	Underway
1002 Cundles Rd E Duckworth Signals	96,250				-96,250	0	22,489	3,149	1,000	0	0	Underway
1003 Cundles Road East/ Home Depot Entrance Signals	114,281				-70,814	43,467	45,498	2,928	10,000	0	0	Underway
1047 Dunlop St/ Mary Street	152,603			(10,393)		142,210	142,210					Completed
1119 Gowan St - Essa to Milburn	67,853			168,581		236,434	236,434	41	0	0	0	Completed
1120 Ross St-Wellington	159,214				-40,000	119,214	108,952	2,000	0	0	0	Substantially Complete
1135 Mapleview Dr East - Huronia to Country Lane	5,000					5,000		2,000	3,000	0	0	Design Phase
1197 Bayview Dr/Churchill Dr Signals	100,141				-7,943	92,198	92,198	27	0	0	0	Completed
1198 Mapleview/Costco/Park Pace Signals	100,108				-4,339	95,769	95,769	274	0	0	0	Completed
1199 Mapleview/Bayview Signals	155,796				-8,294	147,502	147,502	44	0	0	0	Completed
1200 Bayview Dr/Big Bay Point Signals	142,708				-2,656	140,052	140,052	40	0	0	0	Completed
1224 Lakeshore Drive - Toronto to Tiffin	5,000		310,000			315,000	3,569	0	310,000	0	0	Design Phase
1227 Dean Ave&Raquel St: Traffic S	145,000				-7,363	137,637	137,637	0	0	0	0	Completed
1233 Kozlov St-McDougall Ped Signal	65,500				-4,108	61,392	61,392	0	0	0	0	Completed
1234 Huronia Rd-Loon Ave	125,000				-24,238	100,762	100,762	0	0	0	0	Completed
1237 Georgian Drive - Georgian College	127,152					127,152	103,279	894	0	0	0	Substantially Complete
1239 Prince William:Sovereigns Gate	60,000				1,320	61,320	61,320	0	0	0	0	Completed
1312 Huronia Rd/McKay Rd	85,000				-4,987	80,013	80,013	0	0	0	0	Completed
1324 Dymont Rd & Tiffin St - Traffic Signals	25,000					25,000	7,438	3,627	15,000	0	0	Design Phase

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1325 Yonge St & Esther Dr - Traffic Signals	25,000					25,000	11,798	3,899	12,000	0	0	Design Phase
1326 Yonge St & Country Ln - Traffic Signals	25,000					25,000	10,711	3,557	13,000	0	0	Design Phase
1327 Hanmer StE- St. Vincent StTraffic Signals	25,000	135,000				160,000	72,029	137,515	1,500	0	0	Substantially Complete
1328 Madelaine Dr-Esther Dr- Traffic Signals	25,000	135,000				160,000	76,773	138,999	1,500	0	0	Substantially Complete
1329 Hanmer St E- Stanley St- Traffic Signals	25,000	135,000			-20,000	140,000	63,786	118,452	1,500	0	0	Substantially Complete
1373 Ardagh Road & Mapleton Avenue	25,000	135,000				160,000	101,643	142,954	1,500	0	0	Substantially Complete
1374 Summerset Drive & Hawkins	25,000	135,000			-5,000	155,000	78,819	105,483	1,500	0	0	Substantially Complete
1394 Anne Street Central System	25,000					25,000	22,018	16,785	0	0	0	Underway
1395 Bayview Dr& Little Cabi Upg	25,000				-247	24,753	24,753	0	0	0	0	Completed
1397 Codrington& Mulcaster -Cab Upg	20,000			(7,497)		12,503	12,503					Completed
1398 Collier St & Clapperton Traf	160,000				-20,000	140,000	132,927	816	0	0	0	Substantially Complete
1402 Essa Road Central System	25,000				-16,360	8,640	8,640	728	0	0	0	Completed
1403 Mapleview Drive Central System	25,000					25,000	20,004	12,013	0	0	0	Underway
1405 Marsellus Drive - IPS Tra Sig	65,000					65,000	59,056	560	0	0	0	Substantially Complete
1406 McKay Rd&VeteransTraf Sig	100,000				-20,000	80,000	74,834	589	0	0	0	Substantially Complete
1410 St. Vincent StCentral System	12,000			(3,175)		8,825	8,825	-10,444	0	0	0	Completed
1411 System Surveillances (4 loc	20,000					20,000	15,605	5,574	0	0	0	Underway
1413 Yonge Street Central System	25,000					25,000	3,515	6,000	15,485	0	0	Underway
1494 Bayfield Street & Livingstone Street - Advanced Phases		30,000				30,000		30,000	0	0	0	Underway
1515 Hanmer Street - Flashing 40 km/hr Variable Message		15,000				15,000		15,000	0	0	0	Underway
1516 Hanmer Street & Kozlov Street - Traffic Signals		160,000			-160,000	0		0	0	0	0	Completed
1526 Mapleview Drive & Veterans Drive - Advanced Phases		15,000				15,000	712	13,712	0	0	0	Underway
1549 The Queensway Pedestrian Signal		65,000			25,000	90,000	48,311	85,374	1,500	0	0	Substantially Complete
1550 Traffic Signal Installation		60,000			-30,000	30,000		0	0	0	0	Design Phase
Transit:												
1259 Transit Bus Replacements	2,050,000			(16,651)		2,033,349	2,033,969	4,033	0	0	0	Completed
1271 Fare Collection System	945,000					945,000	9,489	2,137	0	0	0	Underway
1357 Transit - Fleet Expansion for 2013 Service Plan	900,000					900,000	838,258	838,258	0	0	0	Underway
1429 Bike Racks on Barrie Transit	66,000			(37,497)		28,503	28,503	0	0	0	0	Completed
1457 Real-time Passenger Info System	150,000	150,000				300,000	198,432	122,112	0	0	0	Underway
1535 Plan for Transit Implementation		100,000				100,000	40,695	22,668	0	0	0	Underway
1551 Transit Bus Replacements (for 2013)		925,000				925,000	877,925	857,771	0	0	0	Underway
1455 BACTS Bus (replacement)	95,000					95,000	90,220	89,804	0	0	0	Underway
1489 BACTS Bus (replacement)		315,000			1,200	316,200	316,200	316,200	0	0	0	Completed
Transportation Studies:												
0119 Dunlop: Anne to Leacock	128,000					128,000	177,194	19,183	0	0	0	Underway
0651 Harvie Rd/Big Bay Point Class EA	600,000					600,000	225,274	50,491	336,641	0	0	Underway
0657 Bayfield St - Heather to Rose Class EA	110,000			21,311		131,311	131,311	6,028	0	0	0	Completed
0689 Bryne Dr - South of Essa to Caplan Class EA	150,000					150,000	141,744	177	8,256	0	0	Underway
1527 Mapleview Drive East - Huronia to Yonge Class EA		86,000			-86,000	0		0	0	0	0	Cancelled
Wastewater:												
0135 WPCC Pre-Design/ Phase II Expansion	84,000,000			3,900,000		87,900,000	86,284,716	1,169,400	0	0	0	Substantially Complete
0303 Big Bay Pt Rd: Yonge - Hurst	551,978					551,978	488,588	0	0	0	0	Completed
0308 Ferndale: Tiffin - Dunlop	20,000					20,000	2,067	12,764	0	0	0	Design Phase
0339 Harvie Rd: Essa - Bryne	10,200					10,200	320	2,500	7,380	0	0	Design Phase
0366 PH2 Water & Sewer: Arbour Tr	909,571				5,136	914,707	914,651	0	0	0	0	Completed
0367 PH3 Water & Sewer: Tynhead Rd	247,086			26,248		273,334	273,334					Completed
0402 Facilities Operation Building	2,300,900			(96,000)	18,963	2,223,863	2,223,863	4,720	0	0	0	Completed

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0467 Pine Drive Phase 1 Recon.	685,574					685,574	660,983	0	0	0	0	Completed
0469 Duckwth St- Bemick to Cundles	1,096,358				-26,903	1,069,455	67,491	110,331	900,000	0	0	Underway
0542 Ferndale Dr: Dunlop to Edgemoor	92,327			(11,636)		80,691	80,691					Completed
0544 Cundles Rd E - Livingstone to Duckworth	3,000				873	3,873	1,215	2,821	0	0	0	Underway
0545 Toronto St: Dunlop to Ross	1,146,529				-99,912	1,046,617	1,046,617	9,599	0	0	0	Completed
0546 Donald St: Wellington to Eccles	374,725			(77,171)		297,554	297,554					Completed
0547 Essa Rd: Ferndale to Coughlin	20,000					20,000	12,069	2,921	6,143	0	0	Design Phase
0548 Pine Dr (Ph 2) Water & Sanitary Sewers	626,000					626,000	513,772	0	0	0	0	Completed
0564 Lakeshore Dr: WPCC - Toronto (Ph 2)	15,587,176			(1,197,414)		14,389,762	14,389,762	1,114	0	0	0	Completed
0567 Lakeshore Trunk: WPCC - Toronto	7,199,824			1,098,862		8,298,686	8,298,686					Completed
0615 Mapleview Dr E - Welham to Huronia	192,500					192,500	232,306	803	0	0	0	Substantially Complete
0616 Pine Drive - Phase 3	724,600				-77,508	647,092	647,092	427	0	0	0	Completed
0625 Bunker's Creek - Phase 2	60,262			(19,958)		40,304	40,304					Completed
0626 Essa Rd.: Anne to Fairview	25,000					25,000	5,333	15,811	0	0	0	Design Phase
0640 Co-generation & Biogas Treatment	600,000					600,000	131,205	355,371	0	0	0	Design Phase
0641 WPCC Inlet Works Conversion	298,576				201,424	500,000	374,293	81,943	0	0	0	Design Phase
0690 Oro-Medonte Biosolids Facility	22,355,227			(850,000)		21,505,227	21,400,402	356,136	0	0	0	Substantially Complete
1047 Dunlop Street/ Mary St.	1,092,601			(123,821)		968,780	968,780					Completed
1056 Noise Abatement Measures	14,265				9,141	23,406	23,406	251	0	0	0	Completed
1118 WPCC Study for Advanced Nutrient Removal	800,000			(455,370)		344,630	344,630	4,399	0	0	0	Completed
1119 Gowan St - Essa to Milburn	456,510			(37,639)		418,871	418,871	178	0	0	0	Completed
1120 Ross St - Wellington to Toronto	494,405				-110,000	384,405	359,121	2,976	0	0	0	Substantially Complete
1221 ACDC Rail Crossing-Essa Rd.	15,169			19,429		34,598	34,598	0	0	0	0	Completed
1317 Scum Conveyance	1,080,500				-450,000	630,500	474,662	6,254	0	0	0	Design Phase
1334 Raw Sewage Pump #3	250,000					250,000	87	249,913	0	0	0	Underway
1359 Process/Hydraulic Modeling	100,000			(50,211)		49,789	49,789	3,800	0	0	0	Completed
1368 Walkway Stairs between Rodney and Collingwood	25,000				-10,125	14,875	14,875	8,283	0	0	0	Completed
1385 Sanitary Serv- Royal Oak/Gables/Cottage Lane	150,000	160,000				310,000	278,586	65,655	39,680	0	0	Underway
1389 High Purity Oxygen S Study	20,000	75,000				95,000	6,675	17,461	75,325	0	0	Design Phase
1434 BSF - Storage Tanks Replacement of Mixers	50,000					50,000	8,007	34,407	15,593	0	0	Design Phase
1435 Inlet Works Screen Installations	3,000,000	2,500,000	500,000			6,000,000	832	11	3,000,000	0	0	Underway
1436 Lagoon Overf Piping Feasibil	25,000					25,000	949	19,900	0	0	0	Design Phase
1437 Raw Sludge Pump	540,000				43,345	583,345	26,203	26,107	520,000	0	0	Underway
1438 Return Activated Sludge Piping Replac	250,000	100,000			29,253	379,253	21,194	16,948	333,000	0	0	Underway
1439 Struct Repair Aerobic React Tanks # 1 and 2	225,000				375,000	600,000	8,547	7,558	0	0	0	Underway
1440 Structural Repair for RBC Influent Channels	50,000				0	50,000	1,547	2,950	0	0	0	Underway
1441 Structural Repair of Filters Tank # 1 & 2 Weirs	100,000				200,000	300,000	3,516	4,159	0	0	0	Underway
1442 Structural repairTanks Secondary Clarifier 4	50,000	400,000			-200,000	250,000	1,547	2,950	0	0	0	Underway
1443 WPCC - Master Space Plan and Sequencing Strategy	300,000					300,000	73,634	201,426	125,000	0	0	Design Phase
1446 Wastewater - Treatment Facility Security WPCC	100,000					100,000	4,762	10,120	0	88,979	0	Underway
1447 Wastewater - UNOX Gates	150,000				-50,000	100,000	327	2,000	0	0	0	Underway
1469 WwTF Bolier Replacement Project	230,000					230,000	7,055	122,055	50,000	0	0	Underway
1481 Advanced Nutrient Removal at WPCC		1,000,000		(300,000)	-270,918	429,082	45,011	343,546	0	356,454	0	Design Phase
1508 Dunlop Street West - Eccles to Toronto		30,000				30,000	840	15,671	14,329	0	0	Design Phase
1518 Highland Avenue - Rodney to Cook		13,600				13,600	5,834	5,652	8,348	0	0	Design Phase
1531 Mountbatten Road and Rodney Street - Design		35,000				35,000	18,785	21,194	13,806	0	0	Design Phase
1540 RBC Removal		20,000				20,000		20,000	0	0	0	Design Phase
1546 Sanitary Servicing - Jean, Tyndale		55,000				55,000	5,096	2,570	52,430	0	0	Design Phase
1556 Wastewater Outfall Pipe Condition Assessment		100,000				100,000		85,000	0	0	0	Design Phase
Advanced Nutrient Removal at WwTF - Interim Solution					160,000	160,000		0	0	0	0	Design Phase
Wastewater Operations:												

APPENDIX A: CAPITAL PROJECT STATUS
As at: September 30, 2013

Description	Previously Approved Capital Budget \$	2013 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2013 Spending Plan \$	2014 Spending Plan \$	2015 Spending Plan \$	2016 Spending Plan \$	Status
1387 Aeration Mixer Power	40,000			(13,704)		26,296	26,296	0	0	0	0	Completed
1388 Oro Biosolids Fac- Forklift	50,000					50,000	38,231	1,503	0	0	0	Underway
1555 Wastewater - Security Monitoring & Gates (BSF)		225,000				225,000		0	225,000	0	0	Design Phase
1254 Process Instrumentation	135,000					135,000	95,892	28,856	14,108	0	0	Underway
1223 PS Flowmeters	30,000			(30,000)		0		0	0	0	0	Completed
1471 Wastewater - Holly Pump Station Perimeter Fence		30,000			-17,047	12,953	12,953	13,953	16,047	0	0	Completed
1547 Security Upgrades PS		100,000		(100,000)		0		0	0	0	0	Completed
1015 Polymer System	70,000					70,000	23,578	177	46,422	0	0	Design Phase
1016 WPCP Structural Inspections	50,000				-1,707	48,293	48,293	1,234	0	0	0	Completed
1018 Second Scum Pump	20,000				-12,936	7,064	7,064	0	0	0	0	Completed
1019 UV DIS Ventilation	30,000					30,000	25,149	0	4,977	0	0	Design Phase
1022 Grounding St WPCP	100,000					100,000	22,991	15,568	45,000	0	0	Design Phase
1023 Secondary Scum	50,000			(30,000)		20,000	8,024	11,976	0	0	0	Underway
1060 Plant Paging System	50,000					50,000	48	27,188	22,765	0	0	Underway
1061 Influent Building Ventilation	95,000				-10,512	84,488	84,488	27	0	0	0	Completed
1225 Correalis Meters	50,000					50,000	15,396	34,604	0	0	0	Underway
1335 Storage Mezzanine	35,000					35,000	27,189	7,810	0	0	0	Underway
1360 12" Portable Pump/Piping	150,000					150,000		150,000	0	0	0	Underway
1444 Wastewater - Automatic Valves and Flowmetres	734,000			(414,900)		319,100	45,014	78,416	274,086	0	0	Underway
1445 Wastewater - Tertiary Filter PLC Replacement	50,000					50,000	17,006	0	25,000	0	0	Underway
1552 TWAS Thickening - RDT Drum		90,000				90,000		72,062	0	0	0	Underway
1122 WPCP Tank and Tunnel Repairs	50,000				7,569	57,569	57,569	9,169	0	0	0	Completed
Water:												
0184 Surface Water Treatment Plant	146,553,990					146,553,990	145,460,543	292,165	0	0	0	Substantially Complete
0216 Cathodic Protection - H2O	1,125,000			(49,383)		1,075,617	1,075,617					Completed
0227 Sunnidale Reservoir	15,252,523	1,000,000	400,000			16,652,523	12,118,128	4,368,034	1,000,000	0	0	Underway
0303 Big Bay Pt Road - Yonge to Hurst	349,814					349,814	320,492	0	0	0	0	Completed
0308 Ferndale: Tiffin - Dunlop	16,000					16,000	510	9,132	0	0	0	Design Phase
0315 Anne St N: Letitia- Cundles	778,223					778,223	777,986	0	0	0	0	Substantially Complete
0367 PH3 Water & Sewer: Tynhead Rd	235,396			10,851		246,247	246,247					Completed
0413 Boulton Court Well 19 and Pumphouse	882,000					882,000	823,161	2,381	0	0	0	Design Phase
0415 Perry St Well 4 Replacement Solution	615,000					615,000	542,348	61,421	0	0	0	Design Phase
0416 Heritage Well 11 Pumphouse Retrofit	700,000			249,850		949,850	949,850					Completed
0417 Harvie Road Booster Pumping Stn	5,340,330			(16,000)		5,324,330	5,308,601	15,481	0	0	0	Underway
0426 Big Bay: Bayview - Bryne	4,060,000			(295,528)		3,764,472	3,764,472					Completed
0469 Duckwth St- Bemick to Cundles	331,000				171,122	502,122	13,504	2,756	150,000	150,000	188,000	Underway
0542 Ferndale Dr: Dunlop to Edgehill	460,750			(14,942)		445,808	445,808					Completed
0544 Cundles Rd E: Livingstone to Duckworth	397,426				141,896	539,322	33,910	155,831	358,000	0	0	Underway
0545 Toronto St: Dunlop to Ross	561,135			(130,737)		430,398	430,398					Completed
0546 Donald St: Wellington to Eccles	411,688				-59,528	352,160	352,160	21,338	0	0	0	Completed
0560 Toronto St:Dunlop-Sophia Cr	464,671			(60,631)		404,040	404,040					Completed
0569 Sunnidale - Letitia to Wellington	310,900				-60,000	250,900	198,022	29,360	0	0	0	Underway
0576 Harvie Road - Essa to County Road 27	3,014,800					3,014,800	2,864,174	93,230	0	0	0	Substantially Complete
0615 Mapleview Dr E - Welham to Huronia	358,590					358,590	361,038	1,591	0	0	0	Substantially Complete
0616 Pine Drive - Phase 3	489,000			(81,297)	19	407,722	407,722	38	0	0	0	Completed
0625 Bunker's Creek - Phase 2	51,363			(6,572)		44,791	44,791					Completed
0627 Bayview Dr (Zone 2S) - Big Bay to Mapleview	615,362				-20,198	595,164	595,164	881	0	0	0	Completed
0628 Bayview Dr (Zone 3S) - Big Bay to Mapleview	1,065,038				220,885	1,285,923	1,285,923	276	0	0	0	Completed
0629 Mapleview - Bryne to Bayview	960,306				158,374	1,118,680	1,118,680	264	0	0	0	Completed
0630 Tiffin St - Well 7 to Ferndale	70,000			20,000		90,000	85,213	8,717	0	0	0	Design Phase
0631 Tiffin St - Well 7 to Anne	85,000			30,000		115,000	114,936	19,817	0	0	0	Design Phase

APPENDIX A: CAPITAL PROJECT STATUS
As at: September 30, 2013

Description	Previously Approved Capital Budget \$	2013 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2013 Spending Plan \$	2014 Spending Plan \$	2015 Spending Plan \$	2016 Spending Plan \$	Status
0632 Mapleview Drive West - Veteran's to Elevated Tower	34,000	65,000				99,000	14,785	66,232	26,661	0	0	Design Phase
0660 Dunlop/Eccles Intersection Improvements	78,000			24,245		102,245	102,245					Completed
0672 Essa Rd - Burton to Anne	1,316,726			(972)		1,315,754	1,315,754					Completed
0675 Mapleview Dr Supply - Mapleview to ET	704,500					704,500	675,518	5,640	0	0	0	Substantially Complete
1047 Dunlop Street/Mary Street	428,380			(55,236)		373,144	373,144					Completed
1119 Gowan St - Essa to Milburn	435,916			(68,841)		367,075	367,075	122	0	0	0	Completed
1120 Ross Sr - Wellington to Toronto	779,993				-190,000	589,993	563,203	2,289	0	0	0	Substantially Complete
1144 Anne Street Watermain crossing Highway 400	1,573,000					1,573,000	1,432,201	11,076	0	0	0	Substantially Complete
1221 ACDC Rail Crossing-Essa Rd.	1,833			20,499		22,332	22,332	3	0	0	0	Completed
1224 Lakeshore Drive - Toronto to Tiffin			640,000			640,000		0	540,000	0	0	Design Phase
1306 Williams Street Drainage Outlet	104,690					104,690	93,888	4,119	500	0	0	Substantially Complete
1307 Sunnisdale Rd : Letitia to reservoir #2	1,111,000				300,000	1,411,000	1,439,712	1,001,683	0	0	0	Substantially Complete
1308 Sunnisdale Rd: Cundles-Pump Stn	25,000	425,000				450,000	383,235	420,498	2,366	0	0	Substantially Complete
1311 Mapleview Water Tower De-icing	340,000					340,000	261,679	128,035	0	0	0	Underway
1358 Mapleview Drive West - County Road 27 to Red Oak	24,000					24,000	2,952	1,256	15,000	7,235		Design Phase
1378 Ardagh Ferndale Water Quality Sampling Station	38,000	160,000	20,000		-160,000	58,000	26,152	29,002	0	0	0	Design Phase
1379 Leacock Drive - Thackeray to Browning	10,000	380,000				390,000	205,355	364,522	21,620	0	0	Substantially Complete
1385 Servicing - Royal Oak/Gables				36,000		36,000	965	1,600	34,400	0	0	Design Phase
1392 Cathodic Protection - Phase 1	20,000	400,000				420,000	20,093	381,313	0	0	0	Substantially Complete
1393 3 PRV - Zone 3N to Zone 2N	10,000	435,000		257,500		702,500	138,985	659,405	37,057	0	0	Underway
1396 Big Bay Trans.-SWTP-Sandri	42,500	850,000				892,500	110,726	835,033	22,086	0	0	Underway
1409 PRV - Hemingway Cr&Fox R	230,000					230,000	220,498	181,425	0	0	0	Substantially Complete
1448 PRV & Chambers Condition Assess& Strat Investment	100,000	300,000	550,000			950,000	6,832	34,748	660,000	250,000	0	Design Phase
1465 Sophia St E:Clapperton-Owen	218,000					218,000	212,615	1,092	0	0	0	Substantially Complete
1468 Edgehill Dr: Leacock & Engel(West Leg)	200,000					200,000	205,383	317	0	0	0	Substantially Complete
1499 Cathodic Protection - Phase 2		30,000				30,000	396	22,500	0	0	0	Design Phase
1504 County Road 27 - Harvie to Hubbard		48,000				48,000	11,869	41,117	6,883	0	0	Design Phase
1505 County Road 27 - Hubbard to Mapleview		30,000				30,000		0	15,000	15,000	0	Design Phase
1507 Dunlop Street West - Anne to Eccles - Level 3		21,000				21,000	22,129	23,745	0	0	0	Design Phase
1508 Dunlop Street West - Eccles to Toronto		23,000				23,000	672	12,637	10,363	0	0	Design Phase
1518 Highland Avenue - Rodney to Cook		5,800				5,800	4,000	3,845	1,955	0	0	Design Phase
1531 Mountbatten Road and Rodney Street - Design		36,000				36,000	13,067	13,014	22,986	0	0	Design Phase
1561 Bulk Water Fill Station				100,000		100,000	90,000	90,000	0	0	0	Underway
Bayview Dr - Holgate to Tower					10,000	10,000		10,000				Design Phase
Water Operations:												
1363 Water - Customer Service Pick-up Truck	65,000			(8,286)		56,714	56,714	1,307	0	0	0	Completed
1478 2013 Additional Fleet - Approved Program Change Form		84,000				84,000		84,000	0	0	0	Completed
1348 Water - Backhoe (01-818)	135,000			(24,931)		110,069	110,069	9,026	0	0	0	Completed
TOTAL	603,163,260	48,577,300	57,070,900	-2,379,934	-2,255,115	704,176,411	526,313,462	58,635,929	50,191,025	19,728,372	14,966,257	

APPENDIX B: PROJECTS WITH EXCESS FUNDING

As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source Description
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Other Source	
Active Projects:												
CULVERTS:												
1294 County Rd 30 Culvert Bear Cr	470,000	370,000	(100,000)		(47,000)							(53,000) FGT
ROADS:												
0545 Toronto St: Dunlop to Ross	2,142,192	1,767,192	(375,000)		(101,534)	(273,466)						
0546 Donald St: Wellington to Eccles	1,269,203	1,142,196	(127,007)		(12,987)							(114,020) ISF Funding
1120 Ross St - Wellington to Toronto	2,703,209	2,038,209	(665,000)	(178,018)	(270,321)	(71,112)						(145,549) FGT
1386 Little Av Rail W Huronia	227,000	177,000	(50,000)	(27,300)	(22,700)							
1385 Servicing - Royal Oak/Gables	120,000	120,000	-									
1237 Georgian Dr:Georgian College E	753,405	739,136	(14,269)		(11,431)							(2,838) Developer Agreement
Hwy 400/Cundles Road East/Duckworth Street Improvements	43,341,075	42,546,785	(794,290)	(244,135)		(1,675,996)	(638,426)		(794,358)			2,558,628 Debt, Developer Agreement, Gov't of Cda and Prov of Ont
STORM:												
1314 Dymen's Creek Erosion Remediation	340,000	200,000	(140,000)	(12,300)	(9,700)							(118,000) FGT
TRAFFIC SIGNALS:												
1398 Collier St & Clapperton Traf	160,000	140,000	(20,000)		(7,879)	(12,121)						
1406 McKay Rd&VeteransTraff Sig	100,000	80,000	(20,000)		(7,879)	(12,121)						
1550 Traffic Signal Installation	60,000	30,000	(30,000)	(11,818)		(18,182)						
1329 Hanmer St E- Stanley St- Traffic Signals	160,000	140,000	(20,000)		(7,879)	(12,121)						
1374 Summerset Drive & Hawkins	160,000	155,000	(5,000)		(1,970)	(3,030)						
WASTEWATER:												
1120 Ross St - Wellington to Toronto	494,405	384,405	(110,000)						(110,000)			
1317 Scum Conveyance	1,080,500	630,500	(450,000)						(345,055)	(104,945)		
1481 Advanced Nutrient Removal at WPC	700,000	429,082	(270,918)						(270,918)			
WATER:												
1120 Ross Sr - Wellington to Toronto	779,993	589,993	(190,000)			(18,274)	(93,727)	(77,999)				
1378 Ardagh Ferndale Water Quality Sampling Station	218,000	58,000	(160,000)				(160,000)					
0569 Sunnidale - Letitia to Wellington	310,900	250,900	(60,000)			(20,291)	(8,619)	(31,090)				
Sub-total	55,589,882	51,988,398	(3,601,484)	(473,571)	(501,279)	(2,116,716)	(900,771)	(109,089)	(1,520,331)	(104,945)	2,125,222	

APPENDIX B: PROJECTS WITH EXCESS FUNDING

As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source Description
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Other Source	
Completed Projects:												
CULVERTS:												
1562 Kidd's Crk Improvements(Property)	234,000	232,436	(1,564)		(1,564)							
FACILITIES:												
1420 City Hall - Backflow Preven	41,000	40,617	(383)		(383)							
1261 Allandale Red Arena Refridgera	260,000	259,161	(839)		(839)							
1473 Allandale - Blue Arena - Replace Board System	140,000	115,601	(24,399)	(10,399)	(14,000)							
1484 Allandale - Blue Arena - Main Air Exchanger Repl.	215,000	168,766	(46,234)	(24,734)	(21,500)							
1104 Eastview Arena Renovation(Rinc)	2,341,350	2,340,887	(463)		(463)							
1463 Marina Dock Replacement	345,000	271,357	(73,643)								(73,643)	Marina Reserve
1274 Corp Fac Key System replace	51,537	50,993	(544)		(544)							
1423 Holly CC HVAC & Pool C	25,000	23,800	(1,200)		(1,200)							
0457 City Hall Elect, HVAC, Tower	1,134,316	1,134,316	-	854,487							(854,487)	Debt
PARKING:												
0597 23 Collier	1,079,863	1,071,274	(8,589)								(8,589)	Industrial Lands Reserve
PARKS:												
0236 North Shore Trail (Slope Stab/Eco Restoration)	488,255	344,005	(144,250)	(7,202)	(48,826)	(88,223)						
1232 Coronation (InnisShore)	395,940	347,353	(48,587)		(9,402)	(39,185)						
1369 Lennox Park	330,000	328,324	(1,676)		(400)	(1,276)						
1371 Mapleton II (Sunfield)	175,000	126,161	(48,839)		(9,451)	(39,388)						
ROADS & PARKS DEPT:												
1005 Oil Grit Separators	248,000	75,217	(172,783)	(147,983)	(24,800)							
1377 Pay & Display Machines	95,000	43,216	(51,784)								(51,784)	Parking Reserve
ROADS:												
0467 Pine Drive Phase 1 Recon.	3,247,096	3,163,390	(83,706)								(83,706)	Debt
0616 Pine Drive - Phase 3	2,155,000	2,109,628	(45,372)								(45,372)	Debt
1286 Little Ave: Bayview-Ridgeway	219,242	213,250	(5,992)		(5,992)							
SIDEWALKS:												
1368 Walkway Stairs between Rodney and Collingwood	40,000	27,098	(12,902)	(8,902)	(4,000)							
STORM:												
0616 Pine Dr - Phase 3	1,438,200	1,341,000	(97,200)								(97,200)	Developer Agreement & Debt
1368 Walkway Stairs between Rodney and Collingwood	20,000	16,615	(3,385)	(1,385)	(2,000)							

APPENDIX B: PROJECTS WITH EXCESS FUNDING
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source Description
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Other Source	
STREET LIGHTS:												
1399 Dunlop StE Replace Poles	250,000	7,904	(242,096)	(217,096)	(25,000)							
TRANSPORTATION STUDIES:												
1527 Mapleview Drive East - Huronia to Yonge Class EA	86,000		(86,000)	(23,454)		(62,546)						
TRAFFIC SIGNALS:												
1516 Hanmer Street & Kozlov Street - Traffic Signals	160,000		(160,000)	(13,789)		(21,211)					(125,000)	Developer Agreement
1197 Bayview Dr/Churchill Dr Signals	100,141	92,198	(7,943)		(3,129)	(4,814)						
1198 Mapleview/Costco/Park Pace Signals	100,108	95,769	(4,339)		(1,709)	(2,630)						
1199 Mapleview/Bayview Signals	155,796	147,502	(8,294)		(3,616)	(4,678)						
1200 Bayview Dr/Big Bay Point Signals	142,708	140,052	(2,656)		(1,046)	(1,610)						
0660 Dunlop/Eccles Intersection Improvements	239,000	212,859	(26,141)	(2,241)	(23,900)							
1227 Dean Ave&Raquel St: Traffic Si	145,000	137,637	(7,363)		(2,901)	(4,462)						
1233 Kozlov St-McDougall Ped Signal	65,500	61,392	(4,108)		(4,108)							
1234 Huronia Rd-Loon Ave	125,000	100,762	(24,238)		(9,548)	(14,690)						
1312 Huronia Rd/McKay Rd	85,000	80,013	(4,987)		(24,982)						19,995	Other Municipalities
1395 Bayview Dr& Little Cabi Upg	25,000	24,753	(247)		(247)							
1402 Essa Road Central System	25,000	8,640	(16,360)	(13,860)	(2,500)							
WASTEWATER:												
0545 Toronto St: Dunlop to Ross	1,146,529	1,046,617	(99,912)						(53,221)	(21,172)	(25,519)	FGT
1368 Walkway Stairs between Rodney and Collingwood	25,000	14,875	(10,125)						(7,625)	(2,500)		
0616 Pine Drive - Phase 3	724,600	647,092	(77,508)								(77,508)	
WASTEWATER OPERATIONS:												
1471 Wastewater - Holly Pump Station Perimeter Fence	30,000	12,953	(17,047)						(14,047)	(3,000)		
1016 WPCC Structural Inspections	50,000	48,293	(1,707)							(1,707)		
1018 Second Scum Pump	20,000	7,064	(12,936)						(10,936)	(2,000)		
1061 Influent Building Ventilation	95,000	84,488	(10,512)						(1,012)	(9,500)		
WATER:												
0627 Bayview Dr (Zone 2S) - Big Bay to Mapleview	615,362	595,164	(20,198)			(18,372)		(1,826)				
0546 Donald St: Wellington to Eccles	411,688	352,160	(59,528)					(11,570)			(47,958)	ISF Funding
Sub-total	19,541,231	17,762,652	(1,778,579)	383,443	(248,050)	(303,085)	-	(13,396)	(86,841)	(39,879)	(1,470,771)	
Grand Total	75,131,113	69,751,050	(5,380,063)	(90,129)	(749,329)	(2,419,801)	(900,771)	(122,485)	(1,607,172)	(144,824)	654,451	

APPENDIX C: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	Other Source		
Active Projects (Require additional Council Approved funding):										
PARKS:										
1519 Hotchkiss Creek - Essa Road - Anne to Gowan (H19)	130,000	230,000	100,000	100,000						When the budget cost estimate was first developed, very few details were known with respect to the extent of impacts on existing services. During the preliminary design stage it was determined that the proposed 100 year storm sewer will be in conflict with the existing sanitary sewer laterals and water service laterals on the south side of Essa Road. The full extent of the conflicts could not have been predicted without undertaking subsurface utility engineering field investigations as part of the pre-design work. The sanitary sewer will need to be lowered and the sanitary laterals and water services will need to be replaced under the road. Sections of watermain will also need to be lowered to accommodate the storm sewer. The scope of the design work has increased and additional field investigation and design work is required.
FACILITIES:										
1103 Allandale Train Station	5,075,000	5,215,000	140,000	140,000						Government Agency Requirements resulted in additional archaeological investigations in regard to the bones that were found. The presence of bones was a site condition that was unforeseen at the time of budget preparation.
ROADS:										
1287 Johnson St:Hickling-Steele	343,570	399,521	55,951	55,951						Estimated quantities for curb, sidewalk, and asphalt paving were derived during the design stage in the fall. Conditions during the winter season led to further deterioration of these assets requiring rehabilitation in excess of the estimated quantities. Future estimating will take into account possible changes over the winter season and include appropriate contingencies.
1401 Essa Road Level Rail Crossing	150,000	175,000	25,000	25,000						The design proposal costs were higher than anticipated at the time of budget preparation. For specialized work of this nature, higher contingencies will be used for budget estimating in the future.

APPENDIX C: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	Other Source		
0679 Retaining Wall - Shanty Bay/Blake	242,196	314,887	72,691	72,691						The retaining wall easement cost significantly exceeded the property estimate. At the time of construction budgetting, the extent of the necessary support of existing structures was unforeseen. Although a smaller project it was relatively complex requiring shoring and support of the sanitary MH and the existing pool structure during wall construction. In the future, larger contingencies will be included in the construction budget estimate for projects that are unique or complex.
TRAFFIC SIGNALS										
1549 The Queensway Pedestrian Signal	65,000	90,000	25,000	25,000						Projects costs for design and construction were higher than expected at the time of budgetting. Design and construction undertaken in same year. Construction budget estimate derived without the benefit of having design complete.
WASTEWATER:										
0641 WPCC Inlet Works Conversion	298,576	500,000	201,424			221,424		(20,000)	Debt	During the design phase, additional needs were identified resulting in several changes in scope. These scope changes were: Additional Investigation associated with relocating the grit bins, Electrical Assessment, Existing Foul Air System Assessment, Ducting Design, and Relocation of Starter Panels from MCC1 to Vestibule. A bar screen pre-selection process was also undertaken, which was unsuccessful due to non-compliance of the bidders. The pre-selection process has been melded into the construction contract, requiring additional administrative and design efforts.
WwTF Structural Rehabilitation	975,000	1,300,000	325,000			325,000				The original tendered WwTF Concrete Rehab Work came in over budget and the work was not awarded. Additional investigations are being undertaken and alternate methods are being considered to keep costs down, but more funding than original amount is still required. Project will be re-tendered.

APPENDIX C: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	Other Source		
WATER:										
1307 Sunnidale Rd : Letitia to reservoir #2	1,111,000	1,411,000	300,000		244,893		55,107			During the watermain installation the existing road base adjacent to the trench was compromised due to unforeseen failure of the road base adjacent to the deep watermain excavation requiring the entire width of road to be restored instead of only the vertical trench. The additional work extended the work schedule into the winter months, and the granular surface had to be maintained by the Contractor all winter. For future deep installations, estimates will be based on assumed wider road restorations.
Sub-total	8,390,342	9,635,408	1,245,066	418,642	244,893	546,424	55,107	(20,000)		

APPENDIX C: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	Other Source		
Completed Projects (Require additional Council Approved funding):										
FACILITIES:										
1560 Ops Centre - Emergency Repairs	150,000	174,736	24,736	24,736						Due to the timing and nature of the emergency repairs a detailed scope could not be initially developed and associated detailed funding could not be confirmed at the time that action had to be taken. The project is now complete
PARKS:										
0677 Military Park - Master Plan	25,000	41,522	16,522	12,392			4,131			Design updates within Waterfront and Marina Strategic Plan beyond initial concept development.
1301 DOLRA (South End)	75,000	90,813	15,813	15,813						Additional site works and staff time required to complete site construction; works not finished by Park Place.
ROADS:										
0660 Dunlop/Eccles Intersection Improvement	869,000	1,305,958	436,958	436,958						At the time of budget preparation, the full extent of gas main relocation work was unforeseen. Midway through the project Enbridge concluded that their gas main had to be lowered through the intersection, a cost which is shared with the City of Barrie. The gas main relocation work was completed in phases and it impacted the progress of the General Contractor, leading to additional costs. Regular liaison with Enbridge Gas has been implemented in order to focus closer on potential relocation issues.
0688 Molson Park Parking Lot Entrance	320,296	397,670	77,374	77,374						Design consultant retained by Park Place made an error in earthworks estimates.
SIDEWALKS:										
1238 Essa Rd:Roberta Pl Sidewalk	60,000	67,940	7,940	7,940						Design and construction was undertaken in same year. Construction budget estimate derived without the benefit of having design complete. The extent of the impacts on the existing roadway ditch was unforeseen at the time of budget preparation. For similar projects in future, additional contingencies will be added to construction budget estimate.
STORM:										
1143 Arch Brown Court Channel Realignment	710,000	794,932	84,932	84,932						Additional slope grading to prevent erosion near Stanley Street, and additional costs to tie into existing culvert. These issues were unforeseen at the time of budget preparation.

APPENDIX C: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	Other Source		
WASTEWATER:										
1056 Noise Abatement Measures	14,265	23,406	9,141			9,141				Co-generation engines were not in operation at the time of initial field investigation. Additional field visits and modelling revision was required once co-gen engines were back running. This scope change resulted in additional costs.
WASTEWATER OPERATIONS:										
1122 WPCC Tank and Tunnel Repairs	50,000	57,569	7,569			7,569				Projects construction costs were slightly higher than expected at the time of budgeting.
WATER:										
0628 Bayview Dr (Zone 3S) - Big Bay to Mapleview	1,065,038	1,285,923	220,885		19,968		200,917			This project included the installation of a watermain on Mapleview Drive under the Highway 400 bridge. The construction budget estimate was based on the typical practice of installing the watermain within a steel casing for the width of the bridge. The MTO subsequently requested that extra casing length be installed to extend beyond the highway ramps. This change in scope could not have been anticipated at the time of construction budget estimating. Liaison with the MTO in the future will include discussions on evolving policies that could impact future projects.
0629 Mapleview - Bryne to Bayview	960,306	1,118,680	158,374		14,345		144,029			Post tender it was determined a deep existing watermain should be replaced with a 220m long shallower main as it would be under the widened road and adjacent to new watermain making any future repair very difficult. This also required replacement of several water services. Revisions to Valve Chamber design were also made post tender. Liaison has been improved between Engineering and Water Operations which will help reduce the possibility of post tender revisions.
Sub-total	4,298,905	5,359,149	1,060,244	660,145	34,313	16,710	349,076	-		
Grand Total (Requiring Council Approval)	12,688,247	14,984,557	2,305,310	1,078,787	279,206	563,134	404,183	(20,000)		

APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY

As at: September 30, 2013

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding					Other Source Description
				Tax Rate Holding Acct	Water Holding Acct	Wastewater Holding Acct	Development Charges	Other Source	
Active Projects (Require additional funding - Delegated Authority):									
FACILITIES:									
1276 City Hall Replace All Roofs	870,000	880,000	10,000	10,000					
1102 Downtown Theatre	6,282,473	6,332,473	50,000	50,000					
1278 Water Pollution Ctrl Ctr Roof	420,000	439,060	19,060	19,060					
1492 Barrie Molson Centre - Supply Fan #1	350,000	385,000	35,000	35,000					
WASTEWATER:									
Raw Sludge Pumps	540,000	583,345	43,345			43,345			
Return Activate Sludge Piping Replacement	350,000	379,253	29,253			29,253			
Sub-total	8,812,473	8,999,131	186,658	114,060	-	72,598	-	-	
Completed Projects (Require additional funding - Delegated Authority):									
FACILITIES:									
1277 MacLaren Art: Environ Systems	430,000	503,665	73,665	(76,335)				150,000	Prov of Ont
1391 BFES - Interim Station 5	256,604	262,594	5,990	5,990					
1474 Allandale - Blue Arena - Seating	150,000	160,300	10,300	10,300					
Information & Communications Technology:									
0447 CMMS Cityworks	919,000	970,075	51,075	27,360	15,467	8,248			
PARKS:									
1303 Bayview Park-Pre-design	63,018	64,984	1,966	1,966					
1298 Summerset Park	500,000	544,195	44,195	44,195					
Sandringham Park Ph III & IV	428,134	439,791	11,657	(10,007)			6,857	14,807	Developer Agreement
ROADS:									
0548 Pine Dr: Phase 2 - Water and Sewer	2,147,500	2,319,965	172,465					172,465	Developer Agreement and Debt
SIDEWALKS:									
0616 Pine Drive - Phase 3	121,417	121,446	29	29					
TRAFFIC SIGNALS:									
1239 Prince William:Sovereigns Gate	60,000	61,320	1,320	1,320					
TRANSIT:									
1489 BACTS Bus (replacement)	315,000	316,200	1,200	1,200					
WASTEWATER:									
0402 Facilities Operation Building	2,204,900	2,223,863	18,963			18,963			
0366 PH2 Water & Sewer: Arbour Tr	909,571	914,707	5,136			5,136			
WATER:									
0616 Pine Drive - Phase 3	407,703	407,722	19		19				
Sub-total	8,912,847	9,310,827	397,980	6,018	15,486	32,347	6,857	337,272	
Grand Total (Requiring Delegated Authority)	17,725,320	18,309,958	584,638	120,078	15,486	104,945	6,857	337,272	

APPENDIX E: LOCAL IMPROVEMENT DEBT MOTIONS REMOVED

As at: September 30, 2013

Project Name	Project Number	Motion authorizing debentures	Amount
Sanitary:			
Little Avenue - MacLaren to Hurst	0024	03-G-182	54,850
Ardagh - Patterson to Ferndale	0025	03-G-151	18,600
Ardagh - Crawford to East of Ferndale Dr	0025	04-G-345	152,374
Pine Drive - East Leg and Walnut Crescent	0467	07-G-410	673,536
Pine Drive Phase II	0548	08-G-332	470,000
St Paul's Cres - Yonge to Mapleview	0381	06-G-347	77,302
Big Bay Pt Road	0303	07-G-344	556,000
Arbour Trail, Gray Lane, Cox Mill, Tollendal Mill, Tyndale Ph II	0366	06-G-355	552,257
Veteran's Dr - N of Harvie to N of Mapleton (includes water portion)	0330	04-G-386	183,838
Arbour Trail, Gray Lane, Cox Mill, Tollendal Mill, Tyndale Ph I	0365	05-G-361	391,800
Water:			
Arbour Trail, Gray Lane, Cox Mill, Tollendal Mill, Tyndale Ph II	0366	06-G-355	141,194
St Paul's Cres - Yonge to Mapleview	0381	06-G-347	35,963
Tiffin St and Miller Dr	0508	07-G-467	360,230
Big Bay Pt Road	0303	07-G-344	163,400
Tynhead Road	0367	07-G-364	10,000
Total			3,841,344