



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Minutes - Final General Committee

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Monday, January 22, 2018

7:00 PM

Council Chamber

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### GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on January 29, 2018.

The meeting was called to order by Mayor Lehman at 7:02 p.m. The following were in attendance for the meeting:

- Present:** 10 - Mayor, J. Lehman; Councillor, B. Ainsworth; Councillor, R. Romita; Councillor, D. Shipley; Councillor, B. Ward; Councillor, S. Trotter; Councillor, A. Prince; Councillor, A. Khan; Councillor, S. Morales; and Councillor, M. McCann
- Absent:** 1 - Councillor, P. Silveira

#### STAFF:

Acting City Clerk/Director of Legislative and Court Services, W. Cooke  
Acting Fire Chief, C. Mainprize  
Chief Administrative Officer, M. Prowse  
Committee Support Clerk, T. McArthur  
Deputy Treasurer, M. Jermey  
Director of Business Development, S. Schlichter  
Director of Corporate Facilities, R. Pews  
Director of Creative Economy, K. Dubeau  
Director of Engineering, R. Sutton  
Director of Environmental Services, J. Thompson  
Director of Finance/Treasurer, C. Millar  
Director of Human Resources, A.M. Langlois  
Director of Internal Audit, S. MacGregor  
Director of Legal Services, I. Peters  
Director of Planning and Building Services, A. Bourrie  
Director of Recreation Services, B. Roth  
Director of Roads, Parks and Fleet, D. Friary  
Director of Transit and Parking Strategy, B. Forsyth  
Executive Director of Access Barrie, R. James-Reid  
Executive Director of Innovate Barrie, R. Bunn  
Executive Director of Invest Barrie, Z. Lifshiz  
General Manager of Corporate and Community Services, D. McAlpine

General Manager of Infrastructure and Growth Management, R. Forward  
Manager of Corporate Asset Management, K. Oakley  
Manager of Design and Construction, S. Patterson  
Manager of GIS, B. Harlow  
Service Desk Specialist, T. Versteeg.

The General Committee reports that the following matter was dealt with on the consent portion of the agenda:

### **SECTION "A"**

#### **18-G-012      REPORT OF THE INFRASTRUCTURE, INVESTMENT AND DEVELOPMENT SERVICES COMMITTEE DATED JANUARY 10, 2018.**

The Report of the Infrastructure, Investment and Development Services Committee dated January 10, 2018 was received. (File: C05)

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 1/29/2018.

The General Committee recommends adoption of the following recommendation dealt with on the consent portion of the agenda:

### **SECTION "B"**

#### **18-G-013      HERITAGE REGISTER REVIEW**

That, at the request of the property owners, 186 Blake Street be added to the Heritage Register.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 1/29/2018.

The General Committee recommends adoption of the following recommendation:

**SECTION "C"**

**18-G-014**

**2018 BUSINESS PLAN**

1. That the 2018 tax supported base Operating Budget for municipal operations, with total gross expenditures of \$243.5 million and a net property tax levy requirement of \$146.9 million, be approved with the following amendments to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
  - a) That the budget for insurance premiums be increased by \$179,000;
  - b) That the gross budget for security contracts be increased by \$118,386 resulting in a net tax levy increase of \$60,606, increased interfund recoveries from water rate of \$25,238, increased interfund recoveries from wastewater rate of \$20,043, and increased interfund recoveries from parking rate of \$12,499;
  - c) That the budgeted insurance expense associated with the Facility User Group Insurance Solution pilot project be increased by \$58,576, with a corresponding increase in fee revenue;
  - d) That the budget for employee benefits be reduced by \$15,033;
  - e) That pursuant to motion 17-G-318 passed by Council on December 18, 2017, the budget for treatment of healthy ash trees be increased by \$3,000;
  - f) That any dividends received from Barrie Hydro Holdings Inc. during 2018 be transferred 80% to the Community Benefit Reserve and 20% to the Tax Capital Reserve;
  - g) That the contribution to the Tax Capital Reserve be reduced by \$625,000, representing the amount included in the 2018 base budget for estimated amortization of new assets;
  - h) That the contribution to the Simcoe County Capital Reserve be increased by \$100,000;

- i) That the net levy requirement in 2018 be increased by \$2,500 associated with the acquisition of cigarette receptacles for the downtown core, to be installed and maintained by the Downtown BIA; and
  - j) That \$250,000 in one-time funding from the Landfill Development Reserve be used to offset the costs of insourcing landfill management in 2018, resulting in a reduction to the net tax levy of \$250,000.
2. That the 2018 tax supported base Operating Budget for Barrie's Service Partners presented on page 25 of the 2018 Business Plan, with total gross expenditures of \$84.5 million, and a net property tax levy requirement of \$82.4 million, be approved with the following amendments to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
- a) That the Barrie Public Library Operating Budget request be increased from \$7,652,456 to \$7,758,647, and that the \$60,000 associated with the Barrie Public Library Sound System and Landscaping be funded from the Tax Capital Reserve, resulting in an increase to the net tax levy of \$46,191;
  - b) That the Lake Simcoe Regional Conservation Authority 2018 Special Capital Levy request be decreased from \$577,970 to \$570,060 resulting in a decrease of \$1,980 to the net tax levy, and an increase of \$5,930 to the transfer to the Water Capital Reserve; and
  - c) That the County of Simcoe budget request associated with non-profit housing provider loans in the amount of \$516,000 be funded from the County of Simcoe Capital Reserve and that the net tax levy be reduced by \$516,000.
3. That the New Investment and Service Recommendations associated with Operating Budget requests as outlined on page 23 of the 2018 Business Plan with a net tax cost of \$129.2 thousand (operating), and \$315.9 thousand (capital), be approved.
4. That the Water base Operating Budget, with gross expenditures of \$34.5 million and revenues of \$34.5 million, be approved with the following amendment to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
- a) That the budget for interfund recoveries be increased by \$25,238 pertaining to security costs resulting in a corresponding decrease to the transfer to the Water Capital Reserve.

5. That the Wastewater base Operating Budget, with gross expenditures of \$42.5 million and revenues of \$42.5 million, be approved with the following amendment to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
  - a) That the budget for interfund recoveries be increased by \$20,043 pertaining to security costs, resulting in a corresponding decrease to the transfer to the Wastewater Capital Reserve.
  
6. That the Parking Operations base Operating Budget, with gross expenditures of \$2.6 million and gross revenues of \$2.6 million, be approved with the following amendment to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
  - a) That the budget for interfund recoveries be increased by \$12,499 pertaining to security costs, resulting in a corresponding increase to the draw from the Parking Reserve.
  
7. That the 2018 new Capital Budget requests of \$88.5 million be approved with the following amendments to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
  - a) That the requested budget for project 000527 (Multi Modal Transit Hub New Study) on page 189 of the 2018 Capital Plan be eliminated;
  - b) That the funding plan for project 14-23-5571-2028 (Georgian College - Advanced Technology, Innovation and Research Centre) currently funded from the Tax Capital Reserve, be amended to reflect 100% funding from the Community Benefit Reserve;
  - c) That the construction phase of a new project to be named Kidd's Creek Repair and Realignment Upstream of Cundles Road be added to the 2018 Capital Plan, at a gross cost of \$173,852 with funding \$86,926 from the a Lake Simcoe Conservation Foundation grant, and \$86,926 from the Tax Capital Reserve; and
  - d) That no expenditure of funds occur for the following capital project (or portion thereof), if the project(s) are approved as part of the Capital Budget, until a separate staff report has been presented and approved for implementation:
    - i) The Station 6 New Building Development Project FC1084 construction phase (page 119 of the 2018 Capital Plan);
    - ii) Operations Centre Renovations/Satellite Yard (page 128); and

- iii) Year Round Permanent Market (page 132).
8. That, consistent with the Capital Project Control Policy, the 2019, 2020, 2021 and 2022 Capital Budget relating to new 2018 capital projects of \$50 million in 2019, \$34.5 million in 2020, \$933 thousand in 2021, and \$223 thousand in 2022, be approved, and the 2018-2022 Capital Budget items not requiring approval, be received as forecast information.
9. That effective May 1, 2018, By-law 2017-014, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2018 Business Plan with the following amendments to reflect changes since the 2018 Business Plan's publication on December 18, 2017:
- a) That Schedule I (Recreation and Facilities Departments) and Schedule M (Department of Creative Economy) as presented on pages 356/57 and 371/72 of the 2018 Business Plan and Budget, be replaced with the Schedules in Appendix "B" to Staff Report EMT001-18;
- b) That Schedule J (Roads Parks and Fleet) as presented on page 362 of the 2018 Business Plan and Budget, be amended to reflect an increase to the daily maximum for the non-resident waterfront parking rate to \$20 per day; and
- c) That any fee changes approved by Council on January 15th, 2018, be incorporated into the new Fees By-law.
10. That pursuant to Ontario Regulation 284/09, Staff Report EMT001-18 serve as the method for communicating the exclusion of the following estimated expenses from the 2018 Business Plan:
- a) Amortization expense - \$53.5 million;
- b) Post-employment benefit expenses - \$2.6 million; and
- c) Solid waste landfill closure and post-closure expenses - \$50 thousand.
11. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs, and services approved as part of the Operating and Capital Budgets.
12. That the Mayor and City Clerk be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs, services, and/or capital projects.

13. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced, and a report be presented prior to the execution of any agreement associated with the acceptance of such grant.
14. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2018 Business Plan's publication on December 18, 2017.
15. That the Debenture financing as identified in the Capital Budget in Appendix "C" to Staff Report EMT001-18, be approved.
16. That staff in the Business Development and Finance Departments in consultation with Tourism Barrie, and in accordance with the Municipal Act - Transient Accommodation Tax Regulation 435/17, be directed to assess the fiscal and tourism sector development opportunities associated with the new Regulation and report back to General Committee in April 2018, as follows:
  - a) With an analysis and proposed implementation plan; and
  - b) Further to Council Motion 17-G-022, Business Development Staff continue with the analysis of tourism services with recommended actions in consideration of the new Regulation.
17. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.
18. That prior to debt being issued for the following projects, staff report to Finance and Corporate Services Committee with alternatives to the identified debenture financing:
  - a) 000282 - Operation Centre Building Renovation (page 128);
  - b) Z250 -BFES Station 4 Renovation (page 118);
  - c) FC1059 -BFES Station 3 Interior Renovations (page 117);
  - d) EN1097 - Mapleview Drive East Improvements - Country Lane to Yonge (page 57);
  - e) Z229 - McKay Road ROW Expansion - County Road 27 to Highway 400 (Developer) (page 87);
  - f) Z484 - Salem Road New Transmission Watermain and Road Expansion -County Road 27 to Veterans (Developer) (page 88);
  - g) Z204 - McKay Road New Trunk Sanitary Sewer and Road Expansion - Hwy 400 to Huronia (page 60);
  - h) Z230 - Veterans Drive New Trunk Watermain and Road Expansion - Salem to City Limits (Developer) (page 89);
  - i) Z201 - Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (page 49);

- j) Z463 - Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer) (page 85);
- k) Z483 - Essa Road New Transmission Watermain and Road Expansion - Athabaska to TCP (Developer) (page 83);
- l) Z313 - Yonge Street ROW Expansion - Mapleview to Lockhart (page 81);
- m) 000132 - Essa Road New Transmission Watermain and Road Expansion - Mapleview to Athabaska (City) (page 39); and
- n) Z282 - Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer) (page 82).

and that the use of debt for road rehabilitation and the existing benefit portion of expanded capacity projects, continue to be discouraged. (EMT001-18) (File: F05)

**Mayor Lehman left the Chair from 7:35 p.m. to 7:46 p.m. Acting Mayor Councillor, A. Khan assumed the Chair during this time period.**

This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 1/29/2018.

#### **ENQUIRIES**

A member of General Committee addressed an enquire to City staff and received a response.

#### **ANNOUNCEMENTS**

Mayor Lehman provided announcements concerning a number of matters.

The meeting adjourned at 8:10 p.m.

CHAIRMAN