

**TO: GENERAL COMMITTEE**

**SUBJECT: CAPITAL PROJECT STATUS REPORT**

**PREPARED BY AND KEY CONTACT: C. MILLAR, CGA, DEPUTY TREASURER, 4436**

**SUBMITTED BY:**

**D. McKINNON, CGA, DIRECTOR OF FINANCE**  
**R. W. MCARTHUR, P. Eng, DIRECTOR OF ENGINEERING**  
**B. ROTH, DIRECTOR OF LEISURE, TRANSIT & FACILITIES**

**COMMISSIONER APPROVAL:**

**E. ARCHER, CMA, GENERAL MANAGER OF CORPORATE SERVICES**  
**R. J. FORWARD, MBA, M. Sc., P. Eng, GENERAL MANAGER OF INFRASTRUCTURE, DEVELOPMENT AND CULTURE**  
**J. SALES, GENERAL MANAGER OF COMMUNITY OPERATIONS**

**CHIEF ADMINISTRATIVE OFFICER APPROVAL:**

**JON M. BABULIC, CHIEF ADMINISTRATIVE OFFICER**

### **RECOMMENDED MOTION**

1. The \$80,000 required to fund the projects identified in Appendix B be funded from the following funding source:
  - a. \$80,000 – Tax Capital Reserve (13-04-0440)
2. Staff be authorized to close the capital projects identified in Appendix C – Projects with Excess Funding and the excess funds in the amount of \$2,697,750 be returned to the following funding sources:
  - a. \$ 292,359 – Tax Capital Reserve (13-04-0440)
  - b. 543,817 – Tax Rate Holding Account (13-04-0443)
  - c. 20,454 – Development Charges - Water (11-05-0540)
  - d. 556,874 – Development Charges – Roads (11-05-0520)
  - e. 88,961 – Development Charges – Parks (11-05-0555)
  - f. 7,765 – Development Charges – Protection (11-05-0545)
  - g. 709 – Development Charges – Storm (11-05-0530)
  - h. 454,140 – Water Reserve Fund (12-05-0580)
  - i. 213,609 – Water Rate Holding Account (12-05-0581)
  - j. 23,664 – Wastewater Reserve Fund (12-05-0575)
  - k. 100,714 – Wastewater Rate Holding Account (12-05-0576)
  - l. 394,684 - Other Funding(as outlined in Appendix C)
3. The \$956,041 required to fund over-expenditures on projects identified in Appendix D – Projects Requiring Additional Funding – Council Approval Required be funded from reserves and reserve funds as follows:
  - a. \$ 249,187 – Tax Capital Reserve (13-04-0440)
  - b. 183,329 – Development Charges - Water (11-05-0540)
  - c. 523,525 – Water Reserve Fund (12-05-0580)

## **PURPOSE & BACKGROUND**

4. The purpose of this report is to describe the status of the City of Barrie's Capital Plan based on the application of the Capital Project Financial Control Policy that was approved by Council August 24, 2009. The objective of this policy is to demonstrate accountability and transparency of all capital expenditures.
5. Prior to the approval of the Capital Project Financial Control Policy the corporation did not have a requirement to publish reports throughout the year describing the status of individual capital projects. Instead, detailed information about capital projects was provided in annual budgets. Updates about specific projects (e.g. new timelines for completion, project cost savings/increases) were incorporated into the annual budget. Project managers are responsible for ensuring each capital project assigned to them adheres to schedule requirements and financial policies throughout the year.
6. This report will provide a comprehensive description of the progress and performance of the corporation's capital plan. It augments, but does not replace, the details about the capital plan that continue to be reported as part of the corporation's annual Business Plan.

## **Capital Project Financial Control Policy**

7. A key element of the Capital Project Financial Control Policy is the requirement for a semi-annual Capital Status Report which includes:
  - a. The status of all approved Capital Projects (i.e. not started, design phase, underway, substantially complete, or other).
  - b. Capital projects to be closed with related recommendations for treatment of project savings and over-expenditures which exceed the materiality threshold of the lesser of 10% of the Capital Budget or \$250,000
  - c. Recommendations for the deferral or closure of capital projects to either fund new projects or over-expenditures on other projects
  - d. Recommendations for financing adjustments when requirements for any anticipated over-expenditures exceed the materiality threshold of 10% of the Capital Budget or \$250,000.
  - e. Recommendations to address substantive changes in the nature or scope of an approved capital project.
8. Any over-expenditures below the materiality threshold can be addressed by the Department Head, subject to review by the Director of Finance or delegate, through the use of holding accounts established for each fund (i.e. tax rate, water rate, wastewater rate and parking rate).
9. The status of the City's capital projects is being presented as of March 31, 2011. The project managers responsible for overseeing individual capital projects provided information that forms the basis for this report.

## **ANALYSIS**

### **Capital Project Status – Appendix A**

10. Appendix A of the Capital Project Status Report provides a listing of all approved projects in the City's 2011 Capital Budget by functional area. Enhancements have been made to this Appendix to enable it to be used to as a continuity schedule for in year changes based on the last approved Capital Budget.

11. Each project has been reviewed with the appropriate project manager and a status has been assigned to each project (e.g. not started, design phase, underway, substantially complete, other). Based on this review as of March 31st, 87% of all approved capital projects are underway or substantially complete and 13% are in the design phase.
12. There are also instances where a project has been identified as underway but there has been no spending to date. This will occur when a project has just recently been started and no invoices have been received yet or the project is still in the planning or procurement phase.

**Other Priority Projects – Appendix B**

13. Appendix B identifies 2 capital projects' that requires specific Council approval to proceed including \$80K of additional funding not included in the 2011 capital budget.
  - a. **Bayfield Property Expropriation -\$10,000** – In the year 2000, the City expropriated a piece of property located at 234 Bayfield Street to accommodate road reconstruction on Bayfield Street. At the time of expropriation, the land owner had the option to defer receipt of payment from the City until a later date, and as such has requested payment.
  - b. **Dymont's Creek Erosion Remediation -\$70,000** – Design and construction for this work was planned for 2013 and 2014 in the 2011 capital plan. However, as result of recent erosion analysis, this project has now become a priority with design work needed to be completed in 2011 to facilitate necessary construction in 2012.

**Projects with Excess Funding – Appendix C**

14. Appendix C of the report identifies all capital projects by functional area that have excess funds. With the exception of two projects, all projects have been completed and will be closed.
15. The total amount of project savings is \$2,697,750. Of this amount \$674.7K relates to development charges funding, \$836.1K to the tax capital reserve, \$667.8K to the water reserve, \$124.4K to the wastewater reserve, \$53.1K in debt that will not be issued and \$341.6K to other funding sources(as per appendix C).
16. Funds are being returned on the Ferndale Dr. Dunlop-Edgehill Project based on a low tender award for the construction. The Georgian Dr project originally included funds for design and construction however, staff are recommending that the scope project be reduced to just accommodate the design of the works. Negotiations with the College will continue regarding the construction portion of the project.

**Projects Requiring Additional Council Approved Funding – Appendix D**

17. Appendix D identifies capital projects by functional area that exceed their materiality threshold (the lesser of 10% of the Capital Budget or \$250,000) or where there are insufficient funds available in the holding accounts. In these instances, Council approval is required for additional funding. The projects are identified as either those that are still active and require additional funds in order to complete or projects that have been completed but require additional funding in order to close them. Staff have provided detailed comments/explanations in the appendix for each project where an over expenditure occurred.
18. The total over expenditure equates to \$956K on 12 projects. The majority of this has resulted from various issued related to construction projects (as described in further detail in Appendix D). The main drivers of the additional required funds include:

- a. **Essa/Anne Burton/Milburn Watermain - \$595K-** Additional funds are required to settle an arbitration case between the City and a contractor related to work for this project. An arbitrator awarded \$488K to the contractor who then subsequently filed two additional arbitration claims totalling \$258K. As a result of the first arbitration ruling against the City, staff negotiated a settlement of \$100K with the contractor bringing the total unanticipated payment to the contractor of \$590K.
- b. **Tiffin St. – Well 7 to Ferndale & Anne - \$95K-** Additional funds are required to complete the design phase of the project in order to start construction in 2012. The design phase of the project started in 2008, but subsequent environmental requirements now need to be incorporated into the design.

**Projects Requiring Additional Funding (Delegated Authority) – Appendix E**

19. Appendix E includes those capital projects that have been over spent but are within the materiality threshold established in the Capital Project Financial Control Policy. As per the Capital Project Financial Control Policy, Department Heads, subject to the review by the Director of Finance or delegate, have delegated authority, to transfer the required funds from the appropriate holding accounts established for this purpose. This information is being provided for information purposes only.

**Holding Accounts:**

20. As per the Capital Project Financial Control Policy, holding accounts are to be established for the following program areas with the respective target balances not to exceed the following:
  - a. Tax Rate Holding Account \$3,000,000
  - b. Water Rate Holding Account \$1,000,000
  - c. Wastewater Rate Holding Account \$1,000,000
  - d. Parking Rate Holding Account \$ 100,000

The purpose of these holding accounts is to provide Department Heads, subject to the review by the Director of Finance or delegate, with some flexibility to authorize adjustments to a Capital Project Budget in an amount not to exceed a Council-approved materiality threshold. This facilitates effective project management and reduces the need for Council to become engaged in routine project administration matters that not only consumes valuable time at Council meetings, but also risks slowing the project down and generating increased costs due to delay claims, price escalations or other uncontrollable factors.

21. The table below indicates the status of the holding accounts as at March 31, 2011 and year to date activity. With the adjustments proposed in this report, the balance in the holding accounts will be available to staff in order to deal with future overruns. The following chart depicts the impact on the holding accounts as a result of the transactions in Appendix C, D and E:

Holding Accounts				
	Tax Rate	Water Rate	Wastewater Rate	Parking Rate
Opening Balance	1,629,076	63,730	330,340	26,752
Transfers Out	(364,524)	(163,693)	(24,801)	-
Transfers In	543,817	213,609	100,714	2,359
Closing Balance	1,808,370	113,646	406,254	29,111

### **ENVIRONMENTAL MATTERS**

22. There are no environmental matters related to the recommendation.

### **ALTERNATIVES**

23. There is one alternative available for consideration by General Committee:

#### **Alternative #1**

General Committee could choose alternative financing plans to fund the over expenditures such as increasing debt financing.

This alternative is not recommended given Barrie's objective of minimizing debt and the fact that reserves and reserve funds have sufficient funds available to address the net funding requirements.

#### **Alternative #2**

General Committee could choose to defer or remove approved project with funding equivalent to the excess funding required rather than increasing draws from reserves.

This alternative is not recommended at this time, however, given the City's current financial condition the 2012- 2014 Capital plan may need to be adjusted to reflect the reduced reserve funding available.

**FINANCIAL**

24. The following charts depict the net impact to reserve funds and reserves:

Net Impact on Reserve Funds					
	Development Charges				
	Roads	Storm	Water	Parks & Rec	Police
Transfers Out	-4,942	0	-200,224	0	0
Transfers In	556,874	709	20,454	88,961	7,765
Net	551,932	709	-179,770	88,961	7,765

Net Impact on Reserves and Reserve Funds						
	Tax Capital	Water Reserve Funds	Wastewater Reserve Funds	Parking Reserve Funds	Provincial Gas Tax	Federal Gas Tax
Transfers Out	-329,187	-523,525	0	0	0	0
Transfers In	292,359	454,140	23,664	0	1,210	6,409
Net	-36,829	-69,386	23,664	0	1,210	6,409

25. While the purpose of this report is to describe the status of individual capital projects, reviewing this information provides insights about the corporation's capital plan as a whole and related impacts on financial condition. For example, the financial impact of "Projects Requiring Additional Funding" described in Appendix D underscores the importance of maintaining sufficient, appropriate reserve levels. Of the \$956K in funding requested to support the projects described in Appendix D, 8% of the funding addresses lifecycle or rehabilitation type of work.
26. Based on available asset condition data and lower than required funding levels towards asset renewal and replacement, it is reasonable to anticipate similar funding requirements will be identified in future periods. However, considering the corporation's current 10-year capital plan and the related financing plans, the Tax Capital Reserve will be depleted by 2014 unless revisions to the timing and scope of the Capital Plan are made and increased contributions from the tax-supported operating budget to the Tax Capital Reserve occur.
27. More discussion about these issues will occur in future reports to Council. Nonetheless, staff believes it is prudent to highlight these issues now to illustrate the global implications that need to be considered when reviewing details associated with specific projects.

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**LINKAGE TO COUNCIL STRATEGIC PRIORITIES**

28. The recommendation(s) included in this Staff Report support the following goals identified in the 2010-2014 City Council Strategic Plan:
- ☒ Strengthen Barrie's Financial Condition
29. The Capital Project Financial Policy is a key element of the City's Financial Policy Framework. The transparency and accountability that it requires will support Council's Strategic Goal of strengthening the City's financial condition.

**APPENDIX A: CAPITAL PROJECT STATUS**  
As at: March 31, 2011

Description	Acct Code	Previously Approved Capital Budget \$	2011 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2011 Spending Plan \$	2012 Spending Plan \$	2013 Spending Plan \$	2014 Spending Plan \$	Status
<b>Bridges:</b>													
0469 Duckwth St- Bernick to Cundies	14-16-2511-0469		6,550,000	10,680,000			17,230,000		355,000	11,500,000	4,500,000	875,000	Underway
0615 Mapleview Dr: Welham-Huron	14-16-2511-0615		5,100,000				5,100,000		4,425,000	675,000			Underway
1302 Ped Bridges 31 & 32	14-16-2511-1302		43,500				43,500		42,000	1,500			Design Phase
<b>Culverts:</b>													
1236 County Rd 30 Culvert Replace C	14-16-2330-1236		75,000				75,000		73,000				Not Started
0308 Ferndale Drive North - Dunlop to Tiffin	14-16-2521-0308	20,000	20,000				40,000		15,000	25,000			Underway
0545 Toronto St - Dunlop to Ross	14-16-2521-0545	1,815,901					1,815,901	1,346,861	272,941				Substantially Complete
0546 Donald Street - Wellington to Eccles	14-16-2521-0546	388,151					388,151	329,671	49,001				Substantially Complete
0615 Mapleview Dr: Welham-Huron	14-16-2521-0615		140,000				140,000		455,500				Underway
1120 Ross St - Wellington to Toronto(Local Main	14-16-2521-1120	34,000					34,000	7,577	28,545				Design Phase
1135 Mapleview Dr E - Huronia to Country	14-16-2521-1135	48,000	48,000				96,000		96,000				Design Phase
1209 Redfern Ave Culvert	14-16-2521-1209	815,000					815,000	502,961	266,587	10,000			Substantially Complete
1224 Lakeshore Dr:Toronto-Victoria	14-16-2521-1224		210,000				210,000		160,000	50,000			Design Phase
1229 Whiskey Cr:Brennan Ave	14-16-2521-1229		110,000				110,000		69,500	40,500			Design Phase
1230 Whiskey Cr:The Boulevard	14-16-2521-1230		250,000				250,000		132,500	117,500			Design Phase
1294 County Rd 30 Culvert Bear Cr	14-16-2521-1294		110,000				110,000		20,000	90,000			Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2521-1304		245,000				245,000		195,000	50,000			Design Phase
<b>Environmental:</b>													
0179 Leachate Collection Works	14-16-2530-0179	915,000					915,000	687,406	100,000				Substantially Complete
0559 Landfill Re-engineering	14-16-2530-0559	16,581,181	6,054,477	5,722,275			28,357,933	16,586,093	6,440,476	5,722,275			Underway
1101 Landfill Gas Collection	14-16-2530-1101	916,962	575,812	371,092			1,863,866	823,109	890,235	547,819			Underway
18-2705-0650 TCE Groundwater Investigation	14-18-2705-0650	442,062					442,062	286,131	30,000	15,000	15,000	15,000	Underway
0535 COMRIF Landfill Projects	14-16-2725-0535	1,504,662					1,504,662	1,489,184	15,478				Substantially Complete
1006 Landfill Wells	14-18-2725-1006	285,000					285,000	290,226	63,736				Completed
1258 Waste Receiving Roll Off bins	14-18-2730-1258		30,000				30,000		30,000				Underway
<b>Facilities:</b>													
1103 Allandale Train Station	14-14-2000-1103	4,500,000					4,500,000	1,518,571	3,126,460	11,429			Underway
1206 Allandale Stn- Site Assessment	14-14-2000-1206	100,000					100,000	43,214	72,725				Underway
1188 Corporate Facilities - Efficiency Upgrades-	14-17-3300-1188	50,000					50,000		50,000				Not Started
1189 Corporate Facilities -Accessibility Upgrades	14-17-3300-1189	25,000					25,000		25,000				Not Started
1262 Corp Fac-CCTV Camera & Access	14-17-3300-1262		100,000				100,000		100,000				Not Started
1274 Corp Fac Key System replace	14-17-3300-1274		75,000				75,000		75,000				Not Started
9006 Capital Expenditures	14-17-3301-9006	148,050					148,050						Underway
1070 POA Barrie Relocate	14-17-3302-1070	1,317,110					1,317,110	1,264,928	52,182				Substantially Complete
1071 MLEO Relocate	14-17-3302-1071	722,980				84,819	807,799	807,799					Completed
1072 56 Mulcaster Relocate Improvement	14-17-3302-1072	125,000	160,000				285,000	94,368	190,632				Underway
1279 56 Mulcaster Repl Dra to Storm	14-17-3302-1279		30,000				30,000		30,000				Not Started
0457 City Hall Elect, HVAC, Tower	14-17-3303-0457	1,195,000				-60,684	1,134,316	1,134,316					Completed
0459 City Hall Space Accomodation	14-17-3303-0459	498,489				31	498,520	498,520					Completed
1031 City Hall Replace Penthouse Perimeter Pur	14-17-3303-1031	15,000					15,000	43	14,957				Underway
1190 City Hall - HVAC System	14-17-3303-1190	310,000					310,000	17,706	292,294				Underway
1276 City Hall Replace All Roofs	14-17-3303-1276		870,000				870,000		870,000				Not Started
9007 City Hall -	14-17-3303-9007	482,000					482,000	458,137	23,863				Underway
0452 Refurbish / New Station # 1	14-17-3304-0452	11,561,095	3,118,905			0	14,680,000	12,348,057	2,331,943				Substantially Complete
1130 BFES (Station 3)- Exhaust Capture System	14-17-3306-1130	50,000				-1,829	48,171	48,171					Completed
1272 BFES Stn 3 Site Wrks Renewal	14-17-3306-1272		220,000				220,000		220,000				Not Started
9006 Capital Expenditures - BFES#3	14-17-3306-9006	21,200				4,020	25,220	25,220					Completed
9008 Capital Expenditures - BFES#3	14-17-3306-9008	20,200				-3,850	16,350	16,350					Completed
1131 BFES (Station 4)- Exhaust Capture System	14-17-3307-1131	50,000				-549	49,451	49,451					Completed
1255 BFES(STN 4) Female Qtrs	14-17-3307-1255		25,000				25,000		25,000				Not Started
9008 Capital Expenditures - BFES#4	14-17-3307-9008	10,000				-10,000	10,000						Completed
1132 MacLaren Structural Repairs- Building Enve	14-17-3308-1132	25,000				-2,104	22,896	22,896					Completed
1277 MacLaren Art: Environ Systems	14-17-3308-1277		587,000				587,000		469,600	117,400			Not Started



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1281 Dorian Parker Ctr: Roof Rehab	14-17-3310-1281		120,000				120,000		120,000				Not Started
0614 Police Facilities	14-17-3313-0614	134,000				-44,523	89,477	89,477					Completed
1217 35 Sperling Dr	14-17-3313-1217	515,000				-1,989	513,011	513,011					Completed
9006 Capital Expenditures - 35 Sperling	14-17-3313-9006	127,100				-29,391	97,709	97,709					Completed
9007 Capital Expenditures - 35 Sperling	14-17-3313-9007	100,358				-6,075	94,283	94,283					Completed
1099 79 Bell Farm Road	14-17-3326-1099	1,600,000	1,800,000	5,020,000			8,420,000	1,478,538	694,146	2,776,585	2,776,585	694,146	Underway
0664 Satellite Branch	14-17-3314-0664	4,031,254	1,518,746				5,550,000	1,876,703	3,305,967	367,330			Underway
1218 Library Collection- Satellite Branch	14-17-3314-1218	582,000					582,000	299,522	282,478				Underway
1260 Library Main Restore Sec3A Roo	14-17-3314-1260		75,000				75,000		75,000				Not Started
1069 MARKET BUILDING (36 MULCASTER)	14-17-3318-1069	99,399					99,399	99,399					Completed
9006 Capital Expenditures - Market Building	14-17-3318-9006	7,332				-7,332	0						Completed
9008 Capital Expenditures - Alandale Train Stn	14-17-3322-9008	150,000					150,000	688					Underway
1102 Downtown Theatre	14-17-3325-1102	3,533,750	1,884,250		593,000		6,011,000	3,788,698	2,222,302				Underway
9008 Heritage Splash Pad	14-17-3332-9008	150,000					150,000	15,579	133,000				Underway
1133 Parkview CC - Environmental Restoration-	14-17-3341-1133	275,000					275,000	141,622	120,040	13,338			Underway
1282 Parkview CC: Structural Remedi	14-17-3341-1282		325,000				325,000		292,500	32,500			Not Started
1034 Allan Replace D3D	14-17-3351-1034	117,951					117,951	117,951					Completed
1261 Allandale Red Arena Refridgera	14-17-3351-1261		260,000				260,000		150,000	110,000			Not Started
1263 Allandale Bl #2 Compressor Rep	14-17-3351-1263		45,000				45,000		45,000				Not Started
1264 Allandale Replace Sec C1&A1 Po	14-17-3351-1264		330,000				330,000		330,000				Not Started
9006 Capital Expenditures - ARC	14-17-3351-9006	152,700					152,700	152,700					Completed
9008 Capital Expenditures - ARC	14-17-3351-9008	237,392				13,818	251,210	251,210					Completed
9008 Capital Expenditures - HRC	14-17-3366-9008	80,000				-20,539	59,461	59,461					Completed
1104 Eastview Arena Renovation(Rinc)	14-17-3372-1104	2,341,350					2,341,350	2,248,349	93,001				Substantially Complete
1280 BMC Replace Supply Fan #2	14-17-3373-1280		350,000				350,000		350,000				Not Started
1126 Painswick CC - Feasibility Study Facility De	14-17-3375-1126	30,000					30,000	26,181	3,819				Underway
1066 Wash Bay Drainage	14-17-3380-1066	110,000				15,185	125,185	125,185					Completed
1082 Operations Center Site Works	14-17-3380-1082	2,368,757	50,000			-37,784	2,380,973	2,343,693	158,293	7,064			Substantially Complete
9006 Operations Ctr	14-17-3380-9006	403,522				-27,511	376,011	365,738					Completed
9008 Operations Ctr	14-17-3380-9008	45,000					45,000	17,489					Completed
1256 Georgian Theatre Upgrades & Re	14-17-3381-1256		102,600				102,600		102,600				Not Started
1216 Transit Garage	14-17-3385-1216	50,000	250,000	570,000			870,000	959	782,136	86,904			Not Started
1278 Water Pollution Ctrl Ctr Roof	14-17-3386-1278		320,000				320,000		320,000				Not Started
1310 1 Pick up and 1 Van	14-17-3387-1310		67,000				67,000		67,000				Not Started
9008 Capital Expenditures - Marina	14-17-3390-9008	186,877				11,350	198,227	198,227					Completed
1292 Sports Complex:Ops & Maint Fac	14-17-3395-1292		282,500				282,500		282,500				Not Started
9008 Capital Expenditures - Sports Complex	14-17-3395-9008	155,000				16,576	171,576						Completed
<b>Finance:</b>													
1206 Water Billing System; Software & Hardware	14-10-1200-1206	535,147					535,147	263,470	488,234	44,435			Underway
<b>Fire:</b>													
1127 Communications - Radio Console	14-15-2105-1127	380,000				-7,589	372,411	37,231	372,411				Completed
1128 Communications - Voice Logging System	14-15-2105-1128	50,000				-21,133	28,867		28,867				Completed
1129 Communications - Radios	14-15-2105-1129	35,000				-625	34,375	34,375	0				Completed
1137 Fire - 2000 Gallon Tanker	14-15-2120-1137	250,000				16,352	266,352	266,352	5,520				Completed
1226 BFES Hazmat Trailer	14-15-2120-1226		40,000				40,000		40,000				Underway
1257 BFES Fire Car #4	14-15-2120-1257		100,000				100,000		100,000				Underway
1270 BFES Fire Car #1	14-15-2120-1270		55,000				55,000		55,000				Underway
1297 Fire- Pumper Truck	14-15-2120-1297		650,000				650,000		650,000				Underway
1201 Vehicle- Fire Protection Officer	14-15-2130-1201	35,000				-7,924	27,076	27,076	0				Completed
<b>Information &amp; Communications Technology:</b>													
0447 CMMS Cityworks	14-11-1300-0447	769,000	50,000	50,000		50,000	919,000	643,937	203,814	50,000			Underway
0455 Communication Towers	14-11-1300-0455	420,000					420,000	301,213	10,803	107,985			Underway
1123 Windows Server 2008 Upgrade	14-11-1301-1123	80,000					80,000		60,000	20,000			Underway
1124 Phone Switch (PBX) Replacement	14-11-1301-1124	350,000					350,000	201,826	150,311				Underway

**APPENDIX A: CAPITAL PROJECT STATUS**

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1125 2010 Server Replacement and Virtualization	14-11-1301-1125	300,000					300,000	198,364	109,718				Underway
1153 Emergency Response Radio Systems Exp	14-11-1301-1153	350,000					350,000	9,270	350,000				Not Started
1210 BFES Dispatching Server	14-11-1301-1210	80,000				3,193	83,193	97,767	115,996				Completed
1241 Radio Infrastructure-Simulcast	14-11-1301-1241		320,000				320,000		320,000				Not Started
1243 2011 Network Switch Replacement	14-11-1301-1243		150,000				150,000		150,000				Underway
1244 Phone Systems Renewals	14-11-1301-1244		154,200				154,200			154,200			Not Started
1248 2011 Voice & Data Radio Communications	14-11-1301-1248		100,000				100,000		100,000				Not Started
1250 2011 Server Replace & Virtualiz	14-11-1301-1250		300,000				300,000			300,000			Not Started
1251 2011 Tower Infrastructure Repl	14-11-1301-1251		300,000				300,000		200,000	100,000			Not Started
1253 Technology Communications Mast	14-11-1301-1253		100,000				100,000			100,000			Design Phase
1107 2-3 Year Great Plains	14-11-1302-1107	465,370					465,370	352,365	102,656	18,505			Substantially Complete
1117 External Web Site	14-11-1302-1117	570,000					570,000	429,006	200,200				Substantially Complete
1252 ERP System	14-11-1302-1252		255,000				255,000						Not Started
1028 Automated Next Call	14-11-1303-1028	472,854					472,854	169,537	470,326				Underway
1134 2010 Monitor Replacement Program	14-11-1303-1134	22,400				2,403	24,803	24,803					Completed
1151 2010 Printer Replacement Program	14-11-1303-1151	117,400				38,211	155,611	155,611					Completed
1152 2010 PC Replacement Program	14-11-1303-1152	248,169				1,178	249,347	249,347					Completed
1154 IT Service Management Tool	14-11-1303-1154	80,000					80,000		80,000				Underway
1155 Computer Equipment for 2010 Municipal El	14-11-1303-1155	80,000				-1,049	78,951	78,951	2,378				Completed
1202 2010 Pooled Computer Software	14-11-1303-1202	141,223				-55,981	85,242	85,242	11,263				Completed
1205 Mobile Data Terminals for Transit	14-11-1303-1205	175,000					175,000		175,000				Design Phase
1245 2011 Monitor Replacement Progr	14-11-1303-1245		49,600				49,600		49,600				Underway
1246 2011 PC Replacement Program	14-11-1303-1246		160,000				160,000		205,605				Underway
1247 2011 Printer Replacement Progr	14-11-1303-1247		122,400			8,355	130,755		122,400				Underway
1249 2011 Pooled Software	14-11-1303-1249		377,162			20,000	397,162		377,162				Underway
<b>Legal:</b>													
1266 MLPS By-law Pick up Trucks	14-08-1130-1266		65,000				65,000		65,000				Not Started
1194 Filing System (Sliding)	14-08-1145-1194	7,000					7,000	6,505	2,846				Substantially Complete
1207 Allandale Stn- ACDC	14-08-1145-1207	10,000				4,417	14,417	14,417					Completed
<b>Parking Lot:</b>													
0523 10-14 Collier St. (Manulife)	14-17-4020-0523	308,000					308,000	203,122					Underway
0537 1 & 15 Bayfield St.	14-17-4020-0537	1,585,000					1,585,000	1,014,772	56,872				Underway
0363 Heritage Park - Parking Lot Improvements	14-18-4020-0363	23,150				-3,370	19,780	19,780					Completed
0597 23 Collier	14-18-4020-0597	368,485					368,485	335,215					Substantially Complete
0661 4 Bayfield St - Parking Lot Improvements	14-18-4020-0661	100,000				-2,359	97,641	97,641					Completed
0663 The MEWS - Parking Lot Improvements	14-18-4020-0663	99,123				-14,607	84,516	84,526					Completed
0670 GO Train Parking Lot	14-18-4020-0670	6,927,903	870,000			234,597	8,032,500	413,588	5,793,219	1,784,315			Underway
1224 Lakeshore Dr-Toronto-Victoria	14-184020-1224		170,000				170,000		170,000				Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-18-4020-1304		25,000				25,000		25,000				Design Phase
<b>Parks:</b>													
0255 Hewitt's Creek Trail Dev.	14-17-3510-0255	210,000				-27,244	182,756	182,756	-34,321				Completed
0236 North Shore Trail (Slope Stab/Eco Restora	14-16-2351-0236	488,255					488,255	305,098	151,233				Underway
0587 Bayview Park Master Plan Design	14-16-2351-0587	25,000					25,000	32,241	-4,365				Substantially Complete
0622 John Edwin Coupe Park - Gardens	14-16-2351-0622	35,000					35,000	25,028	9,972				Design Phase
0667 Brunton Park	14-16-2351-0667	35,000					35,000	23,929	11,071				Underway
0671 Memorial Square Park	14-16-2351-0671	40,000					40,000	33,716	-1,252				Substantially Complete
0677 Military Park - Master Plan	14-16-2351-0677	25,000					25,000	29,405	745				Design Phase
1027 Tiffin Boat Launch- Parking Lot Improveme	14-16-2351-1027	585,000					585,000	514,973	70,027				Substantially Complete
1078 Sandringham Park	14-16-2351-1078	61,950				-12,438	49,512	73,380					Completed
1079 Queensway Park	14-16-2351-1079	370,143				-83,095	287,048	287,048					Completed
1080 Pedestrian Bridge 18 (North Shore Trail)	14-16-2351-1080	148,599					148,599	141,673	3,000				Substantially Complete
1100 Pedestrian Br- Sunnidale/Kidd	14-16-2351-1100	75,000				-7,395	67,605	67,605					Completed
1140 Playground Replacement Program	14-16-2351-1140	243,000				-17,367	225,633	225,633					Completed
1150 Sandringham Park - Interim Seeding	14-16-2351-1150	30,000					30,000	16,005	14,435				Underway

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1214 Centennial Beach Park	14-16-2351-1214	35,000					35,000	25,067	10,678				Underway
1224 Lakeshore Dr: Toronto-Victoria	14-16-2351-1224		50,000				50,000		50,000				Design Phase
1232 Coronation (InnisShore)	14-16-2351-1232		450,000				450,000		450,000				Underway
1265 Queen's Park Lighting	14-16-2351-1265		180,000				180,000		180,000				Underway
1288 Berczy Park Playground Equipme	14-16-2351-1288		40,000				40,000		40,000				Underway
1289 Irwin Park Playground Replace	14-16-2351-1289		40,000				40,000		40,000				Underway
1290 Mayfair Park Playground Replac	14-16-2351-1290		40,000				40,000		40,000				Underway
1291 Patricia Park Playground Equip	14-16-2351-1291		40,000				40,000		40,000				Underway
1295 Shalom Park	14-16-2351-1295		257,500				257,500		257,500				Underway
1298 Summerset Park	14-16-2351-1298		500,000				500,000		300,000	200,000			Underway
1299 Sandringham IV Gilroy	14-16-2351-1299		375,000				375,000		375,000				Underway
1300 Sandringham III (Craigme) Park	14-16-2351-1300		75,000				75,000		75,000				Underway
1301 DOLRA (South End)	14-16-2351-1301		70,000				70,000		70,000				Underway
1303 Bayview Park	14-16-2351-1303		50,000				50,000		50,000				Underway
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2351-1304		50,000				50,000		50,000				Design Phase
<b>Roads &amp; Parks Dept:</b>													
1215 Maze Barriers	14-18-4135-1215	120,000				16,956	136,956	136,936	0				Completed
1005 Oil Grit Separators	14-18-4520-1005	248,000					248,000	74,410	175,081				Underway
1136 Brine Maker (Replacement)	14-18-4520-1136	80,000				4,780	84,780	84,780	0				Completed
1268 Roads Sander Trucks	14-18-4520-1268		400,000				400,000		400,000				Underway
1273 Roads- Sidewalk Machines	14-18-4520-1273		220,000				220,000		220,000				Underway
1293 Roads: Snowplow/Sander	14-18-4520-1293		175,000				175,000		175,000				Underway
1267 Parks 4x4 tr w/plow	14-18-4810-1267		38,000				38,000		38,000				Underway
1305 Parks - 4x4 Pick-up Truck w/plow (01-187)	14-18-4810-1305		46,000				46,000		46,000				Underway
<b>Roads:</b>													
1242 Survey Equip-Cellular GPS Equi	14-16-2500-1242		43,000				43,000		33,500				Underway
0078 Ardagh: Mrow-Prsn Property	14-16-2510-0078	49,000				-476	48,524	48,524					Completed
0089 Ardagh: Patterson - Femdale	14-16-2510-0089	2,743,315				-80,665	2,662,650	2,677,770					Completed
0096 Essa Rd: Ardagh To Femdale	14-16-2510-0096	11,551				-1,946	9,605	9,605					Completed
0111 Bayfield: Cundies - Heather	14-16-2510-0111	1,385,280				-2,002	1,383,278	1,383,278					Completed
0112 Toronto St: Simcoe-L'Shore	14-16-2510-0112	1,221,319				-21,581	1,199,737	1,199,738	18				Completed
0113 Simcoe St: Bradford - Mary	14-16-2510-0113	2,864,171				-15,650	2,848,521	2,848,521	82				Completed
0121 Anne St: John To Tiffin	14-16-2510-0121	3,991,200					3,991,200	3,629,571	163,553				Substantially Complete
0122 Anne St: Dunlop - John	14-16-2510-0122	3,567,821					3,567,821	3,261,729	107,527				Substantially Complete
0130 Road Resurfacing	14-16-2510-0130	719,000				-161,691	557,309	557,309					Completed
0131 Hurst: Tollendal To Coxmill	14-16-2510-0131	954,581				-159,460	795,121	795,121					Completed
0133 Big Bay Pt Houses	14-16-2510-0133	49,000				44,755	93,755	71,884					Completed
0303 Big Bay Pt Rd: Yonge - Hurst	14-16-2510-0303	7,625,091					7,625,091	7,590,919	42				Substantially Complete
0308 Femdale: Tiffin - Dunlop	14-16-2510-0308	670,000	450,000				1,120,000	244,829	343,198	533,171			Underway
0339 Harvie Rd: Essa - Bryne	14-16-2510-0339	294,200					294,200	77,784	150,269				Underway
0340 Mplview E: Bayview - Welham	14-16-2510-0340	4,387,500					4,387,500	4,374,136	3,244				Substantially Complete
0366 PH2 Water & Sewer: Arbour Tr	14-16-2510-0366	1,379,269					1,379,269	1,401,339	11,047				Substantially Complete
0367 Tynhead Rd (Ph3 Water & Sewer)	14-16-2510-0367	205,451					205,451	259,638					Substantially Complete
0377 Hammer: Finlay - Bayfield	14-16-2510-0377	75,000					75,000		75,000				Not Started
0384 L'shore/Tiffin/Essa/Bradford	14-16-2510-0384	5,670,666					5,670,666	4,606,982	414,379				Substantially Complete
0385 Simcoe: Mary - Mulcaster	14-16-2510-0385	3,976,905					3,976,905	3,962,985	126,526				Substantially Complete
0386 Mulcaster: Dunlop - Lakeshore	14-16-2510-0386	802,603					802,603	775,309	-25,500				Substantially Complete
0388 Toronto: Dunlop - Simcoe	14-16-2510-0388	858,705				-11,588	847,117	847,117	-8				Completed
0460 Simcoe St Reconstruction (U/W)	14-16-2510-0460	2,103,399				-113,528	1,989,871	1,962,871	1,534				Completed
0465 Bayfield St-Coulter to Cundies	14-16-2510-0465	615,000					615,000	612,578					Substantially Complete
0467 Pine Drive Phase 1 Recon.	14-16-2510-0467	3,247,096					3,247,096	2,981,818	265,278				Substantially Complete
0469 Duckwlt St- Bemick to Cundies	14-16-2510-0469	1,715,354	1,810,000	1,400,000			4,925,354	1,745,069	340,882	2,700,000	390,000	45,285	Underway
0537 Hotel Site - 1 & 15 Bayfield	14-16-2510-0537	200,000					200,000	46,020	2,028				Underway
0538 Bayview Dr: Mapleview S 200 m	14-16-2510-0538	286,000					286,000	96,179	185,532				Underway
0542 Femdale Dr: Dunlop to Edgehill	14-16-2510-0542	950,600	1,800,000	200,000		-388,583	2,562,017	789,948	1,507,935	280,652			Underway

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0544 Cundles Rd E: Duckworth to Livingstone	14-16-2510-0544	732,349	3,515,000	355,000			4,602,349	761,486	267,112	3,200,000	383,863		Underway
0545 Toronto St: Dunlop to Ross	14-16-2510-0545	1,996,114	146,078				2,142,192	1,108,889	701,514				Substantially Complete
0546 Donald St: Wellington to Eccles	14-16-2510-0546	1,149,203	120,000				1,269,203	842,786	367,451				Substantially Complete
0547 Essa Rd: Ferndale to Coughlin	14-16-2510-0547	150,000	15,000				165,000	109,687	28,534				Design Phase
0548 Pine Dr: Phase 2 - Water and Sewer	14-16-2510-0548	2,147,500					2,147,500	2,038,842	108,934				Substantially Complete
0564 Lakeshore Trunk - Phase 2	14-16-2510-0564	860,000				-6,256	853,744	853,744					Completed
0615 Mapleview Dr E - Welham to Huronia	14-16-2510-0615	1,650,000	5,300,000				6,950,000	1,816,651	1,296,716	3,850,849			Underway
0616 Pine Drive - Phase 3	14-16-2510-0616	2,155,000					2,155,000	1,789,903	407,762	0			Underway
0626 Essa Rd - Anne to Fairview	14-16-2510-0626	1,120,000					1,120,000	18,413	231,256	870,587			Underway
0634 Eccles St - Wellington to Dead End	14-16-2510-0634	300,319				38,700	339,019	339,019					Completed
0660 Eccles St - Right Turn onto Dunlop	14-16-2510-0660	869,000					869,000	583,873	299,045				Underway
0666 Essa Rd - Fairview (Right Turn Lane)	14-16-2510-0666	250,000					250,000	3,534	10,000	236,466			Design Phase
0669 Essa Rd - Fairview to Bryne	14-16-2510-0669	230,000					230,000	38,868	66,848	125,132			Design Phase
0679 Retaining Wall - Shanty Bay/Blake	14-16-2510-0679	58,000					58,000	11,175	7,500				Underway
0683 Duckworth Collector Road	14-16-2510-0683	331,229	605,000	35,000			971,229	348,919	21,763	550,000	53,310		Underway
0688 Molson Park Parking Lot Entrance	14-16-2510-0688	240,000					240,000	30,723	297,250				Underway
1047 Dunlop St./ Mary Street	14-16-2510-1047	971,008	121,000				1,092,008	545,185	653,518				Substantially Complete
1119 Gowan St - Essa to Milburn	14-16-2510-1119	837,577					837,577	21,106	643,371	176,471			Underway
1120 Ross St - Wellington to Toronto	14-16-2510-1120	52,000	225,000				277,000	11,681	170,885				Design Phase
1135 Mapleview Dr E - Huronia to Country	14-16-2510-1135	100,000	795,000				895,000	132	894,868				Design Phase
1141 St. Vincent St/Highway 400 Underpass Gully	14-16-2510-1141	80,865					80,865	2,633	70,141	8,232			Underway
1221 ACDC Rail Crossing-Essa Rd.	14-16-2510-1221	170,202					170,202	13,791	142,551	24,411			Underway
1224 Lakeshore Dr:Toronto-Victoria	14-16-2510-1224		105,000				105,000		90,000	15,000			Design Phase
1237 Georgian Dr:Georgian College E	14-16-2510-1237		200,000			-170,000	30,000		30,000				Design Phase
1275 Little Ave: Fairview-Jane Lv 3	14-16-2510-1275		1,800				1,800		1,800				Design Phase
1283 Livingstone St W:Sunnidale-Bay	14-16-2510-1283		2,070,400				2,070,400	1,814,500	255,900				Underway
1284 Kozlov St:Cundles to end	14-16-2510-1284		445,500				445,500		404,000	41,500			Underway
1286 Little Ave: Bayview-Garden	14-16-2510-1286		14,200				14,200		14,200	4,200			Design Phase
1287 Johnson St:Hickling-Steele	14-16-2510-1287		34,000				34,000		34,000	14,000			Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2510-1304		50,000				50,000		45,000	5,000			Design Phase
Bayfield Property Expropriation	New					10,000	10,000		10,000				
<b>Sidewalk:</b>													
0308 Ferndale: Tiffin - Dunlop	14-16-2525-0308	2,000	1,000				3,000		1,000	2,000			Design Phase
0469 Duckwth St- Bemick to Cundles	14-16-2525-0469		110,000				110,000		1,500		95,000	13,500	Underway
0478 Ped X - Burton to Lakeshore	14-16-2525-0478	127,234				-26,949	100,285	100,285					Completed
0480 Maple Ave - Ross to Wellington	14-16-2525-0480	289,334					289,334	278,898					Underway
0536 Essa Rd & Hwy 400	14-16-2525-0536	323,500					323,500	321,425	2,075				Underway
0542 Ferndale Dr:Dunlop-Edgehill	14-16-2525-0542		150,000			-5,466	144,534		136,534	8,000			Underway
0544 Cundles Rd. E:Duckworth-Living	14-16-2525-0544		160,000				160,000		2,250	140,000	17,750		Underway
0545 Toronto Street - Ross to Dunlop	14-16-2525-0545	267,002					267,002	164,980	110,272				Underway
0546 Donald St: Wellington to Eccles	14-16-2525-0546	97,931					97,931	40,963	40,280				Underway
0547 Essa Rd: Ferndale-Coughlin	14-16-2525-0547		6,000				6,000		6,000				Design Phase
0615 Mapleview Dr: Welham-Huronia	14-16-2525-0615		166,500				166,500		50,000	116,500			Underway
0616 Pine Drive - Phase 3	14-16-2525-0616	115,500					115,500	50,819	7,112				Underway
0625 Bunkers Creek Storm Sewer - Phase 2	14-16-2525-0625	19,450					19,450						Underway
0626 Essa Road - Anne to Fairview	14-16-2525-0626	2,000					2,000		1,000	1,000			Design Phase
0653 Ferris Lane (North Side)	14-16-2525-0653	142,000				-49	141,951	141,951					Completed
0654 Letitia St. : Anne St to Sunnidale	14-16-2525-0654	56,500				1,715	58,215	58,215					Completed
0660 Dunlop/Eccles Intersection Improvements	14-16-2525-0660	68,500					68,500	1,199	67,301				Underway
0669 Essa Road - Fairview to Bryne	14-16-2525-0669	5,000					5,000		1,000	4,000			Design Phase
0683 Little Lake Drive Realignment - Duckworth	14-16-2525-0683	2,000	30,000				32,000		450	25,000	6,550		Underway
1047 Dunlop Street/Mary Street	14-16-2525-1047	213,067					213,067	67,404	124,338				Underway
1119 Gowan St - Essa to Milburn	14-16-2525-1119	130,671					130,671	201,950	89,493				Underway
1120 Ross St - Wellington to Toronto	14-16-2525-1120	10,000					10,000	2,393	8,304				Design Phase
1221 ACDC Rail Crossing-Essa Rd.	14-16-2525-1221	20,269					20,269	418	18,044				Underway
1224 Lakeshore Dr:Toronto-Victoria	14-16-2525-1224		15,000				15,000		15,000				Design Phase

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1238 Essa Rd:Roberta Pl Sidewalk	14-16-2525-1238		60,000				60,000		60,000				Underway
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2525-1304		5,000				5,000		5,000				Design Phase
<b>Storm:</b>													
0121 Anne St: Hotchkiss	14-16-2520-0121	1,247,332					1,247,332	1,052,630	74,757				Substantially Complete
0122 Anne St: Dyments	14-16-2520-0122	1,015,386					1,015,386	962,923	52,518				Substantially Complete
0168 Anne St Culvert: Bunker Crk	14-16-2520-0168	580,494					580,494	568,712	11,837				Substantially Complete
0172 Hotchkiss Crk SWM Facilities	14-16-2520-0172	1,485,207					1,485,207	1,398,003	2,119				Substantially Complete
0201 Simcoe St.- Culvert Imp.- Kidds Creek	14-16-2520-0201	5,875,797				40,401	5,916,198	5,916,198	262				Completed
0307 Kidd's Crk: Eccles - Sophia	14-16-2520-0307	45,000					45,000	21,809	17,000				Underway
0308 Femdale: Tiffin - Dunlop	14-16-2520-0308	40,019	10,000				50,019	3,816	22,044	24,203			Underway
0339 Harvie Rd : Essa - Bryne	14-16-2520-0339	6,000					6,000	18	5,993				Underway
0362 County Rd 27/CN RailL: Bear Crk	14-16-2520-0362	550,000					550,000		550,000				Not Started
0384 L'shore/Tiffin/Essa/Bradford	14-16-2520-0384	5,117,741					5,117,741	5,241,855	853				Substantially Complete
0391 L'Shore on Sophia W Branch	14-16-2520-0391	592,486				-45,244	547,242	547,242	43,979				Completed
0392 Simcoe on Sophia Creek	14-16-2520-0392	584,581				-88,085	496,496	496,496	-10				Completed
0469 Duckworth Street - Cundles to Bemick	14-16-2520-0469	5,000	460,000				465,000	5,088	6,600	410,000	43,312		Underway
0486 Kidd's Creek- Donald to Eccles	14-16-2520-0486	518,525				-7,623	510,902	523,202	12,383				Completed
0488 Bunker's Creek-Milligan's Pond	14-16-2520-0488	2,071,669					2,071,669	2,062,024	5,120				Substantially Complete
0542 Femdale Dr:Dunlop-Edgehill	14-16-2520-0542		500,000			37,636	537,636		517,173	5,000			Underway
0544 Cundles Rd E - Livingstone to Duckworth	14-16-2520-0544	10,000	630,000				640,000	10,176	9,300	560,000	60,524		Underway
0545 Toronto St - Dunlop to Ross	14-16-2520-0545	396,023					396,023	311,588	39,823				Substantially Complete
0546 Donald St - Wellington to Eccles	14-16-2520-0546	372,338					372,338	302,378	0	69,960			Substantially Complete
0547 Essa Rd: Femdale-Coughlin	14-16-2520-0547		8,000				8,000		7,500				Design Phase
0557 Bradford St - Hotchkiss Creek	14-16-2520-0557	7,636,818					7,636,818	7,319,782	-483,088				Substantially Complete
0561 West of Eccles - Kidd's Creek	14-16-2520-0561	466,476				-18,446	448,030	448,030	120				Completed
0615 Mapleview Dr E - Welham to Huronia	14-16-2520-0615	125,000	375,000				500,000	45,937	113,334	344,063			Underway
0616 Pine Dr - Phase 3	14-16-2520-0616	1,438,200					1,438,200	95,465	1,345,920				Underway
0625 Bunker's Creek - Phase 2	14-16-2520-0625	951,735					951,735	669,693	39,140				Substantially Complete
0626 Essa Road - Anne to Fairview	14-16-2520-0626	30,000					30,000		10,000	20,000			Design Phase
0660 Dunlop/Eccles Intersection Improvements	14-16-2520-0660	161,000					161,000	60,137	100,863				Underway
0669 Essa Rd: Fairview to Bryne	14-16-2520-0669	34,000					34,000	631	10,065	23,369			Design Phase
0683 Little Lake Drive Realignment - Duckworth	14-16-2520-0683	10,000	150,000				160,000	10,176	2,100	130,000	17,724		Underway
1047 Dunlop Street/ Mary Street	14-16-2520-1047	2,251,031					2,251,031	1,913,875	346,732				Substantially Complete
1054 Lover's SWM Pond (LV14) Retrofit	14-16-2520-1054	755,000					755,000	507,727	79,495				Substantially Complete
1119 Gowan St - Essa to Milburn	14-16-2520-1119	2,893,949					2,893,949	562,799	2,213,831				Underway
1120 Ross St - Wellington to Toronto	14-16-2520-1120	18,000					18,000	4,878	14,440				Design Phase
1135 Mapleview Dr E:Huronla-Country	14-16-2520-1135	20,000	20,000				40,000		40,000				Design Phase
1143 Arch Brown Court Channel Realignment	14-16-2520-1143	220,000					220,000	63,716	162,918				Underway
1208 Shirley St Storm Drain	14-16-2520-1208	445,000					445,000	388,293	54,665				Substantially Complete
1221 ACDC Rail Crossing-Essa Rd.	14-16-2520-1221	173,835					173,835	526	173,342				Underway
1224 Lakeshore Dr:Toronto-Victoria	14-16-2520-1224		55,000				55,000		50,000	5,000			Design Phase
1231 Bunkers Cr: Wellington Pl-Donald -N. of We	14-16-2520-1231		100,000				100,000		100,000				Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2520-1304		25,000				25,000		25,000				Design Phase
1306 Williams St Drainage PH2 2011	14-16-2520-1306		50,000				50,000		50,000				Design Phase
1222 Whiskey Cr Fldway:Brennan-Boul	14-16-2523-1222		58,000				58,000		34,000	24,000			Design Phase
1224 Lakeshore Dr:Toronto-Victoria	14-16-2523-1224		3,000				3,000		3,000				Design Phase
1269 Whiskey Cr: N> of Brennan	14-16-2523-1269		84,000				84,000		45,000	39,000			Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2523-1304		120,000				120,000		100,000	20,000			Design Phase
0491 Bunkers Creek - SWM Pond at Operations	14-16-2522-0491	4,313,400					4,313,400	3,789,024	346,020	10,000			Substantially Complete
0544 Mapleview Dr: Welham-Huronia	14-16-2522-0544		1,120,000				1,120,000		16,500	1,000,000	103,500		Underway
Dyments Creek Erosion Remediation	New					70,000	70,000		70,000				Not Started
<b>Street Lighting:</b>													
0308 FERNDAL: TIFFIN - DUNLOP	14-16-2363-0308		25,000				25,000		10,000	15,000			Underway
0469 Duckwth St- Bemick to Cundles	14-16-2363-0469		250,000				250,000		3,600		220,000	26,400	Underway
0542 Femdale Dr:Dunlop-Edgehill	14-16-2363-0542		180,000			-66,302	113,698		108,698	5,000			Underway

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0544 Cundles Rd. E/Duckworth-Living	14-16-2363-0544		270,000				270,000		3,900	240,000	26,100		Underway
0547 Essa Rd: Ferndale-Coughlin	14-16-2363-0547		10,000				10,000		10,000				Underway
0615 Mapleview Dr: Welham-Huronia	14-16-2363-0615		210,000				210,000		50,000	160,000			Underway
0683 Duckworth Collector Road	14-16-2363-0683		70,000				70,000		1,050	60,000	8,950		Underway
1139 Infill Street Lighting	14-16-2363-1139	50,000	50,000				100,000	21,125	78,875				Underway
1224 Lakeshore Dr: Toronto-Victoria	14-16-2363-1224		35,000				35,000		35,000				Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2363-1304		15,000				15,000		15,000				Design Phase
<b>Traffic Signals:</b>													
0469 Duckworth - Cundles to Bemick	14-16-2361-0469	5,000	420,000				425,000	5,088	6,000		375,000	38,912	Underway
0542 Ferndale Dr:Dunlop-Edgehill	14-16-2361-0542		160,000			-12,176	147,824		142,824	5,000			Underway
0544 Cundles Rd - Livingstone to Duckworth	14-16-2361-0544		95,000				95,000	377	1,632	85,000	8,123		Underway
0545 Toronto St - Ross to Dunlop	14-16-2361-0545	380,771					360,771	232,995	113,366				Underway
0615 Mapleview Dr East - Welham to Huronia	14-16-2361-0615	5,000	230,000				235,000		40,000	195,000			Underway
0626 Essa Road - Anne to Fairview	14-16-2361-0626	20,000					20,000	1,808	10,000	8,192			Design Phase
0647 Country Lane/Mapleview Dr/Stunden Lane	14-16-2361-0647	62,000					62,000	57,246	3,000				Substantially Complete
0648 Ferndale/Sproule/Ops Center Signals	14-16-2361-0648	56,000					56,000	50,984	3,000				Substantially Complete
0649 McDonald/Owen St Signals	14-16-2361-0649	106,199					106,199	103,199	3,000				Substantially Complete
0660 Dunlop/Eccles Intersection Improvements	14-16-2361-0660	239,000					239,000	71,812	234,185				Underway
0668 Intersection Pedestrian Signals	14-16-2361-0668	40,534					40,534	37,534	3,000				Substantially Complete
0669 Essa Road - Fairview to Bryne	14-16-2361-0669	20,000					20,000		10,000	10,000			Design Phase
0683 Little Lake Drive Realignment - Duckworth	14-16-2361-0683	5,000					5,000	5,088	-88				Completed
1001 Cundles Road East/ Lion's Gate Boulevard	14-16-2361-1001	10,000	145,000				155,000	10,265	2,363	130,000	12,635		Underway
1002 Cundles Rd E Duckworth Signals	14-16-2361-1002	10,000	165,000				175,000	10,265	2,663	145,000	17,335		Underway
1003 Cundles Road East/ Home Depot Entrance	14-16-2361-1003	10,000	145,000				155,000	10,265	2,451	130,000	12,547		Underway
1004 Sandringham Drive- Innishore School Signa	14-16-2361-1004	28,922					28,922	28,922					Completed
1047 Dunlop St./ Mary Street	14-16-2361-1047	152,603					152,603	68,808	81,317				Underway
1074 Hurst Drive & Grand Forest IPS Signals	14-16-2361-1074	31,431					31,431	31,431					Completed
1119 Gowan St - Essa to Milburn	14-16-2361-1119	67,853					67,853	5,307	65,263				Underway
1135 Mapleview Dr East - Huronia to Country La	14-16-2361-1135	5,000					5,000		5,000				Design Phase
1145 Johnson St Elementary School - Flashing A	14-16-2361-1145	15,000				-3,963	11,037	11,037					Completed
1146 Mapleton Ave & Holly Meadows School - Fl	14-16-2361-1146	15,000				-2,604	12,396	12,396					Completed
1147 Summerset Dr (School) - Ped. Signals	14-16-2361-1147	45,000					45,000	51,038	-1,556				Substantially Complete
1197 Bayview Dr/Churchill Dr Signals	14-16-2361-1197	125,000					125,000		100,141				Underway
1198 Mapleview/Costco/Park Pace Signals	14-16-2361-1198	125,000					125,000		100,108				Underway
1199 Mapleview/Bayview Signals	14-16-2361-1199	145,000					145,000		155,796				Underway
1200 Bayview Dr/Big Bay Point Signals	14-16-2361-1200	145,000					145,000		142,708				Underway
1211 Ardagh Rd. Wrights- Grant Way	14-16-2361-1211	120,000					120,000	114,693	-68,417				Substantially Complete
1212 Madeline & Dean	14-16-2361-1212	120,000					120,000	111,698	-8,746				Substantially Complete
1213 St. Vincent: Codrington-Orchard	14-16-2361-1213	45,000					45,000	78,954	-7,664				Substantially Complete
1227 Dean Ave&Raquel St: Traffic Si	14-16-2361-1227		145,000				145,000		145,000				Underway
1228 Prince William& St Gab Archang	14-16-2361-1228		15,000				15,000		15,000				Underway
1233 Kozlov St-McDougall Ped Signal	14-16-2361-1233		60,000				60,000		60,000				Underway
1234 Huronia Rd-Loon Ave	14-16-2361-1234		145,000				145,000		145,000				Underway
1239 Prince William:Sovereigns Gate	14-16-2361-1239		60,000				60,000		60,000				Underway
1304 Lakeshore Dr: Victoria-Tiffin	14-16-2361-1304		5,000				5,000		5,000				Design Phase
<b>Transit:</b>													
1235 Automated Passenger Count Equi	14-17-4200-1235		40,000				40,000		40,000				Not Started
1259 Transit Bus Replacements	14-17-4200-1259		2,250,000				2,250,000		2,250,000				Not Started
1309 Express Shuttle	14-17-4200-1309		225,000				225,000		225,000				Not Started
1271 Fare Collection System	14-17-4200-1271		945,000				945,000		945,000				Not Started
1045 BACTS Bus Replacement	14-17-4250-1045	85,000				-3,666	81,334	81,334					Completed
<b>Transportation Studies:</b>													
0119 Dunlop: Anne to Leacock	14-16-2320-0119	128,000					128,000	119,306	-29,479				Underway
0310 Dunlop: Ferndale - Miller	14-16-2320-0310	152,000					152,000	159,270	2,978				Underway

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0608 Essa Rd - Anne to Bryne Class EA	14-16-2320-0608	170,000					170,000	199,172	7,469				Underway
0651 Harvie Rd/Big Bay Point Class EA	14-16-2320-0651	150,000	200,000				350,000	117,413	60,479	136,587			Underway
0657 Bayfield St - Heather to Rose Class EA	14-16-2320-0657	110,000					110,000	106,118	162				Underway
0684 Hurst Dr- Minets Pt-BAY Class EA	14-16-2320-0684	80,000				6,617	86,617	83,450					Completed
0689 Bryne Dr - South of Essa to Caplan Class EA	14-16-2320-0689	150,000					150,000	128,134	20,000				Underway
1142 Huronia Rd Class EA - Yonge to Lockhart	14-16-2320-1142	100,000					100,000	104,582	15,048				Underway
1148 Bayfield/Dunlop/Clapperton (5 points) Class EA	14-16-2320-1148	25,000					25,000	9,949	25,526				Underway
<b>Wastewater:</b>													
0122 Anne St- Dunlop - John	14-16-2515-0122	149,514					149,514	70,210	79,332				Substantially Complete
0135 WPCC Pre-Design/ Phase II Expansion	14-16-2515-0135	83,700,000	300,000				84,000,000	81,824,435	2,549,268	75,565			Substantially Complete
0303 Big Bay Pt Rd: Yonge - Hurst	14-16-2515-0303	551,978					551,978	488,568					Substantially Complete
0308 Ferndale: Tiffin - Dunlop	14-16-2515-0308	15,000	5,000				20,000	795	10,026	9,205			Underway
0339 Harvie Rd: Essa - Bryne	14-16-2515-0339	10,200					10,200	77	10,134				Underway
0366 PH2 Water & Sewer: Arbour Tr	14-16-2515-0366	890,700				18,871	909,571	909,507	17,046				Completed
0367 PH3 Water & Sewer: Tynhead Rd	14-16-2515-0367	247,086					247,086	269,927					Substantially Complete
0384 L'shore/Tiffin/Essa/Bradford	14-16-2515-0384	108,274					108,274	117,343	16				Substantially Complete
0385 Simcoe: Mary - Mulcaster	14-16-2515-0385	879,217				-102,584	776,633	764,345	-51,313				Completed
0386 Mulcaster: Dunlop - Lakeshore	14-16-2515-0386	17,272				655	17,927	17,927					Completed
0402 Facilities Operation Building	14-16-2515-0402	2,300,900					2,300,900	1,593,360	786,543	32,540			Underway
0467 Pine Drive Phase 1 Recon.	14-16-2515-0467	685,574					685,574	660,983	24,591				Substantially Complete
0469 Duckworth St - Cundlies to Bernick	14-16-2515-0469	25,000	610,000				635,000	25,440	12,000	545,000	52,560		Underway
0488 Bunker's Creek - Milligan's Pond	14-16-2515-0488	100,187				-1,831	98,356	98,356					Completed
0542 Ferndale: Dunlop to Edgehill	14-16-2515-0542	35,000	40,000			17,327	92,327	6,343	61,222	5,000			Underway
0544 Duckwith St- Bernick to Cundlies	14-16-2515-0544		20,000				20,000		300	17,000	2,700		Underway
0545 Toronto St: Dunlop to Ross	14-16-2515-0545	1,146,529					1,146,529	991,157	37,990				Substantially Complete
0546 Donald St: Wellington to Eccles	14-16-2515-0546	374,725					374,725	293,870	21,374	60,855			Substantially Complete
0547 Essa Rd: Ferndale to Coughlin	14-16-2515-0547	15,000	5,000				20,000	6,934	13,480				Design Phase
0548 Pine Dr (Ph 2) Water & Sanitary Sewers	14-16-2515-0548	626,000					626,000	513,524	22,091				Substantially Complete
0557 Bradford St: Hotchkiss Cr.	14-16-2515-0557	524,701					524,701	507,908					Substantially Complete
0564 Lakeshore Dr: WPCC - Toronto (Ph 2)	14-16-2515-0564	15,587,176					15,587,176	14,286,001	1,108,968				Substantially Complete
0566 Waste Heat Transfer Study	14-16-2515-0566	100,000					100,000	27,108	72,892				Underway
0567 Lakeshore Trunk: WPCC - Toronto	14-16-2515-0567	7,199,824					7,199,824	8,298,417	-1,098,521				Substantially Complete
0601 WPCC Flammables Storage Unit/Climate Control	14-16-2515-0601	304,473					304,473	317,097	12,742				Underway
0615 Duckworth Collector Road	14-16-2515-0615	100,000	140,000				240,000	11,484	52,693	178,516			Underway
0616 Pine Drive - Phase 3	14-16-2515-0616	724,600					724,600	514,984	218,351				Underway
0625 Bunker's Creek - Phase 2	14-16-2515-0625	60,262					60,262	73,848	-35,177				Substantially Complete
0626 Essa Rd.: Anne to Fairview	14-16-2515-0626	15,000					15,000	93	3,000	11,907			Design Phase
0640 Co-generation & Biogas Treatment	14-16-2515-0640	600,000					600,000	30,404	253,490				Underway
0641 WPCC Inlet Works Conversion	14-16-2515-0641	298,576					298,576	36,521	264,057				Underway
0642 WPCC Upgrades	14-16-2515-0642	290,000				-10,712	279,288	279,288	-15,265				Completed
0660 Dunlop/Eccles Intersection Improvements	14-16-2515-0660	216,500					216,500	70,980	145,520				Underway
0669 Essa Rd - Fairview to Bryne	14-16-2515-0669	10,000					10,000		3,000	7,000			Design Phase
0690 Oro-Medonte Biosolids Facility	14-16-2515-0690	22,355,227					22,355,227	20,175,530	935,727	50,000			Substantially Complete
1047 Dunlop Street/ Mary St.	14-16-2515-1047	1,092,601					1,092,601	956,302	28,895				Substantially Complete
1055 Maintenance/Stores/Garage Centre	14-16-2515-1055	100,000					100,000	9,498	90,502				Underway
1056 Noise Abatement Measures	14-16-2515-1056	100,000					100,000		100,000				Underway
1118 WPCC Study for Advanced Nutrient Removal	14-16-2515-1118	800,000					800,000	75,298	693,164	34,702			Underway
1119 Gowan St - Essa to Milburn	14-16-2515-1119	456,510					456,510	270,948	399,591	39,562			Underway
1120 Ross St - Wellington to Toronto	14-16-2515-1120	34,000					34,000	8,467	28,045				Design Phase
1221 ACDC Rail Crossing-Essa Rd.	14-16-2515-1221	15,169					15,169	308	14,880				Underway
<b>Wastewater Operations:</b>													
1012 Administration Building	14-18-2750-1012	179,188				-8,261	170,928	170,928	0				Completed
1254 Process Instrumentation	14-18-2762-1254		85,000				85,000		85,000				Not Started
1009 PS Grounding Study	14-18-2781-1009	500,000					500,000	5,267	207,146				Underway
1010 PS New Gen	14-18-2781-1010	310,000					310,000	173,530	137,872				Underway

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1223 PS Flowmeters	14-18-2781-1223		30,000				30,000		30,000				Not Started
9008 Capital Expenditures	14-18-2781-9008	125,802					125,802	85,802	40,000				Underway
1015 Polymer System	14-18-2782-1015	70,000					70,000	2,260	67,740				Underway
1016 WPCC Structural Inspections	14-18-2782-1016	50,000					50,000	26,722	23,279				Underway
1018 Second Scum Pump	14-18-2782-1018	20,000					20,000		20,000				Not Started
1019 UV DIS Ventilation	14-18-2782-1019	30,000					30,000	91	30,000				Underway
1022 Grounding St WPCC	14-18-2782-1022	100,000					100,000	324	99,949				Underway
1023 Secondary Scum	14-18-2782-1023	50,000					50,000		50,000				Not Started
1060 Plant Paging System	14-18-2782-1060	50,000					50,000						
1061 Influent Building Ventilation	14-18-2782-1061	95,000					95,000	1,752	93,248				Underway
1225 Coralis Meters	14-18-2782-1225		50,000				50,000		50,000				Not Started
9008 Capital Expenditures	14-18-2782-9008	1,080,500					1,080,500	431,523	62,778				Underway
1122 WPCC Tank and Tunnel Repairs	14-18-2782-1122	50,000					50,000		40,000				Not Started
0502 Scada & Instru. Equip Upgrade	14-16-2786-0502	6,275,935					6,275,935	6,700,098					Completed
Water:													
0111 Bayfield St. : Heather-Livingston	14-16-2535-0111	263,830					263,830	408,122	350				Substantially Complete
0122 Anne St: Dunlop - John	14-16-2535-0122	2,094,000					2,094,000	1,836,822	107,316				Substantially Complete
0184 Surface Water Treatment Plant	14-16-2535-0184	141,500,000	500,000				142,000,000	138,303,855	4,589,168	50,000	46,144		Substantially Complete
0216 Cathodic Protection - H2O	14-16-2535-0216	1,125,000					1,125,000	1,071,852	500				Substantially Complete
0227 Sunnidale Reservoir	14-16-2535-0227	937,779	3,000,000	17,200,000			21,137,779	481,048	3,501,721	15,806,730	1,000,000	400,000	Underway
0303 Big Bay Pt Road - Yonge to Hurst	14-16-2535-0303	349,814					349,814	320,454					Substantially Complete
0308 Ferndale: Tiffin - Dunlop	14-16-2535-0308	6,000	10,000				16,000	119	7,000	8,881			Underway
0315 Anne St N: Letitia- Cundles	14-16-2535-0315	945,391					945,391	777,707	27,309				Substantially Complete
0339 Harvie Rd: Essa - Bryne	14-16-2535-0339	894,000				-95,090	798,910	664,910	134,000				Completed
0340 Mapleview E: Bayview - Welham	14-16-2535-0340	313,500				-33,271	280,229	280,229					Completed
0352 Big Bay: Hurst - Yonge Trunk	14-16-2535-0352	6,099,994					6,099,994	6,088,201	638				Substantially Complete
0366 PH2 Water & Sewer: Arbour Tr	14-16-2535-0366	352,300				16,180	368,480	368,424					Completed
0367 PH3 Water & Sewer: Tynhead Rd	14-16-2535-0367	235,396					235,396	242,842					Substantially Complete
0384 Lakeshore/Tiffin/Essa/Bradford	14-16-2535-0384	120,293					120,293	110,828	9,481				Substantially Complete
0385 Simcoe: Mary - Mulcaster	14-16-2535-0385	1,640,052				87,347	1,727,399	1,727,399	75,976				Completed
0386 Mulcaster: Dunlop - Lakeshore	14-16-2535-0386	185,621				-7,554	178,067	178,067					Completed
0413 Boulton Court Well 19 and Pumphouse	14-16-2535-0413	882,000					882,000	802,660	88,195				Design Phase
0415 Perry St Well 4 Replacement Solution	14-16-2535-0415	615,000					615,000	394,753	-103,293				Design Phase
0416 Heritage Well 11 Pumphose Retrofit	14-16-2535-0416	700,000					700,000	287,463	390,332	37,537			Underway
0417 Harvie Road Booster Pumping Stn	14-16-2535-0417	5,340,330					5,340,330	4,914,926	172,204	20,404			Substantially Complete
0418 Anne St: Reservoir - Edgehill	14-16-2535-0418	1,677,743					1,677,743	1,553,930	83				Substantially Complete
0419 Anne St: Edgehill - Dunlop	14-16-2535-0419	1,121,561					1,121,561	1,121,836	204				Substantially Complete
0420 Letitia: Reservoir - Sunnidale	14-16-2535-0420	904,476					904,476	903,343	2,375				Substantially Complete
0425 Big Bay: Yonge - Bayview	14-16-2535-0425	5,545,531					5,545,531	5,437,149	1,299				Substantially Complete
0426 Big Bay: Bayview - Bryne	14-16-2535-0426	4,060,000					4,060,000	3,764,472	37,000				Substantially Complete
0467 Pine Drive Phase 1 Recon.	14-16-2535-0467	342,500					342,500	324,368	5,000				Substantially Complete
0469 Duckworth Street - Cundles to Bemick	14-16-2535-0469	2,000	180,000				182,000	2,035	2,700	160,000	17,265		Underway
0482 Simcoe St. - Toronto St. to Well # 2	14-16-2535-0482	423,566				-6,488	417,078	417,078					Completed
0488 Bunker's Creek-Milligan's Pond	14-16-2535-0488	211,533				-1,282	210,251	210,251					Completed
0503 Well 21 Future Property Solution	14-16-2535-0503	500,000				-499,249	751	751					Completed
0506 Anne St -Anne to Perry Well	14-16-2535-0506	129,000					129,000	114,748	14,330				Underway
0507 Harvie Rd. Veterans to Reservoir	14-16-2535-0507	757,000				-13,966	743,034	877,034	-134,000				Completed
0542 Ferndale Dr: Dunlop to Edgehill	14-16-2535-0542	11,000	350,000			39,750	400,750	4,508	386,130	5,000			Underway
0544 Cundles Rd E: Duckworth to Pacific	14-16-2535-0544	100,000	380,000				480,000	4,680	5,663	425,000	44,920		Underway
0545 Toronto St: Dunlop to Ross	14-16-2535-0545	561,135					561,135	429,045	21,208				Substantially Complete
0546 Donald St: Wellington to Eccles	14-16-2535-0546	411,688					411,688	347,452	1,188				Substantially Complete
0548 Pine Dr (Ph2) Water and Sanitary Sewers	14-16-2535-0548	315,500					315,500	293,551	5,045				Substantially Complete
0560 Toronto St:Dunlop-Sophia Cr	14-16-2535-0560	464,671					464,671	399,956	20,846				Substantially Complete
0569 Sunnidale - Letitia to Wellington	14-16-2535-0569	110,900					110,900	59,832	67,696				Design Phase
0572 Anne St: Shirley to Letitia	14-16-2535-0572	56,000				-1,327	54,673	54,673	292				Completed
0573 Cundles Rd W - Kozlov-Heather	14-16-2535-0573	1,281,460					1,281,460	1,079,496	27,976				Substantially Complete



**APPENDIX A: CAPITAL PROJECT STATUS**  
**As at: March 31, 2011**

		Previously Approved Capital Budget \$	2011 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2011 Spending Plan \$	2012 Spending Plan \$	2013 Spending Plan \$	2014 Spending Plan \$	Status
Description	Acct Code												
0576 Harvie Road - Essa to County Road 27	14-16-2535-0576	3,010,000					3,010,000	1,503,379	295,527	1,226,621			Underway
0580 Control Valve Chambers - Yonge & Huron	14-16-2535-0580	398,245				-15,986	382,259	482,259	500				Completed
0582 PRV - Femdale/Tiffin	14-16-2535-0582	398,114				-6,500	391,614	391,614	5,000				Completed
0585 PRV - Femdale/Ardagh	14-16-2535-0585	221,143				19,164	240,307	240,307					Completed
0615 Mapleview Dr E - Welham to Huronia	14-16-2535-0615	73,300	344,000				417,300	7,794	16,923	394,506			Underway
0616 Pine Drive - Phase 3	14-16-2535-0616	489,000					489,000	691,596	58,553				Underway
0625 Bunker's Creek - Phase 2	14-16-2535-0625	51,363					51,363	76,835	-31,561	9,800			Substantially Complete
0627 Bayview Dr (Zone 2S) - Big Bay to Mapleview	14-16-2535-0627	1,080,000					1,080,000	14,759	601,281				Underway
0628 Bayview Dr (Zone 3S) - Big Bay to Mapleview	14-16-2535-0628	1,610,000					1,610,000	7,228	1,059,987				Underway
0629 Mapleview - Bryne to Bayview	14-16-2535-0629	1,480,000					1,480,000	3,154	958,265				Underway
0630 Tiffin St - Well 7 to Femdale	14-16-2535-0630	20,000				50,000	70,000	44,754	21,000	10,000			Design Phase
0631 Tiffin St - Well 7 to Anne	14-16-2535-0631	40,000				45,000	85,000	41,206	21,000	10,000			Design Phase
0660 Dunlop/Eccles Intersection Improvements	14-16-2535-0660	78,000					78,000	8,650	69,350				Underway
0672 Essa Rd - Burton to Anne	14-16-2535-0672	983,356				236,000	1,219,356	1,316,463	3,464				Substantially Complete
0673 Burton Ave - Essa to Milburn	14-16-2535-0673	2,334,293				359,000	2,693,293	2,965,365	5,657				Substantially Complete
0675 Mapleview Dr Supply - Mapleview to ET	14-16-2535-0675	17,000	278,000				295,000	41,881	253,119				Underway
0676 Salem Rd - Veteran's to Saunders	14-16-2535-0676	975,500					975,500	1,035,108	32,067				Substantially Complete
1047 Dunlop Street/Mary Street	14-16-2535-1047	428,380					428,380	336,242	29,045				Substantially Complete
1053 Lakeshore Drive - Minets Point Westerly to	14-16-2535-1053	438,219					438,219	390,137	5,093				Substantially Complete
1098 Kozlov St/Heather St	14-16-2535-1098	650,152					650,152	538,895	10,492				Substantially Complete
1119 Gowan St - Essa to Milburn	14-16-2535-1119	435,916					435,916	27,768	466,010				Underway
1120 Ross Sr - Wellington to Toronto	14-16-2535-1120	33,500					33,500	7,178	28,711				Design Phase
1144 Anne Street Watermain crossing Highway 4	14-16-2535-1144	800,000					800,000	8,000	793,417				Underway
1149 Pressure Reducing Valve - Essa & Ardagh	14-16-2535-1149	115,000				-949	114,051	114,051					Completed
1221 ACDC Rail Crossing-Essa Rd.	14-16-2535-1221	1,833					1,833	37	1,252				Underway
1307 Sunnidale Rd : Letitia to reservoir #2	14-16-2535-1307		90,000				90,000		90,000				Design Phase
1308 Sunnidale Rd: Cundles-Pump Stn	14-16-2535-1308		25,000				25,000		25,000				Design Phase
1311 Mapleview Water Tower Deicing	14-16-2535-1311				30,000		30,000		30,000				Design Phase
Water Operations:													
0410 Weights and Measures	14-18-2630-0410	220,000					220,000	84,028	173,574				Underway
0652 AMI Infrastructure	14-18-2630-0652	5,439,260					5,439,260	3,132,434	4,478,935				Underway
1240 Watermain Commissioning Vehicle	14-18-2640-1240		30,000				30,000		30,000				Underway
1296 Water- Truck (99-180)	14-18-2640-1296		45,000				45,000		45,000				Underway
TOTAL		554,878,050	75,457,130	41,603,367	623,000	-1,050,027	671,521,520	494,694,612	99,009,704	61,675,361	10,307,397	2,108,243	

**APPENDIX B: OTHER PRIORITY PROJECTS****As at: March 31, 2011**

Project Name	Total Approved Budget	Estimated Total Project Costs	Funding Required	Sources of Funding	
				Tax Capital Reserve	Parking Rate
ROADS:					
Bayfield Property Expropriation	-	10,000	(10,000)	(10,000)	
STORM:					
Dymen's Creek Erosion Remediation	-	70,000	(70,000)	(70,000)	-
<b>Grand Total (Requiring Council Approval)</b>	-	<b>80,000</b>	<b>(80,000)</b>	<b>(80,000)</b>	-

**APPENDIX C: PROJECTS WITH EXCESS FUNDING**  
As at: March 31, 2011

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct			
Active Projects:														
ROADS:														
0542 Ferndale Dr-Dunlop-Edgehill	Multiple	3,940,600	3,505,709	434,891	44,408	88,747	304,015						(2,279)	Developer Agreement
1237 Georgian Dr-Georgian College E	14-16-2510-	200,000	30,000	170,000	85,000								85,000	Developer Agreement
Sub-total		4,140,600	3,535,709	604,891	129,408	88,747	304,015	-	-	-	-	-	82,721	
Completed Projects:														
FACILITIES:														
0457 City Hall Elect, HVAC, Tower	14-17-3303-	1,195,000	1,134,316	60,684		15,171							45,513	Debtenture
1130 BFES (Station 3)- Exhaust Capture Syst	14-17-3306-	50,000	48,171	1,829		1,829								
9008 Capital Expenditures - BFES #3	14-17-3306-	20,200	16,350	3,850	1,830	2,020								
1131 BFES (Station 4)- Exhaust Capture Syst	14-17-3307-	50,000	49,451	549		549								
9008 Capital Expenditures - BFES #4	14-17-3307-	10,000	-	10,000	10,000									
1132 McLaren Structural Repairs- Building Ex	14-17-3308-	25,000	22,896	2,104		2,104								
0614 Police Facilities	14-17-3313-	134,000	89,477	44,523			7,765						36,758	Police Board & Police Facility Reserve
1217 35 Sperling Dr	14-17-3313-	515,000	513,011	1,989		656							1,333	Debtenture
9006 Capital Expenditures - 35 Sperling	14-17-3313-	127,100	97,709	29,391	16,681	12,710								
9007 Capital Expenditures - 35 Sperling	14-17-3313-	100,358	84,283	6,075									6,075	Police Board
9006 Capital Expenditures - Market Building	14-17-3318-	7,332	-	7,332	7,332									
9008 Capital Expenditures - HRC	14-17-3368-	80,000	59,461	20,539	12,539	8,000								
9006 Operations Ctr	14-17-3380-	403,522	365,738	37,784		37,784								
9008 Operations Ctr	14-17-3380-	45,000	17,489	27,511	23,011	4,500								
FIRE:														
Communications - Radio Console	14-15-2105-	390,000	372,411	7,589	7,589									
Communications - Voice Logging System	14-15-2105-	50,000	28,867	21,133	21,133									
Communications - Radios	14-15-2105-	35,000	34,375	625	625									
Vehicle- Fire Protection Officer	14-15-2130-	35,000	27,076	7,924	7,924									
Information & Communications Technology:														
1155 Computer Equipment for 2010 Municipal	14-11-1303-	80,000	78,951	1,049		1,049								
1202 2010 Pooled Computer Software	14-11-1303-	141,223	85,242	55,981	36,227	12,222		4,891	1,650	741	250			
PARKS:														
0255 Hewitt's Creek Trail Dev.	14-17-3510-	210,000	182,756	27,244		20,733	6,511							
1078 Sandringham Park	14-16-2351-	85,818	73,380	12,438		2,349	10,089							
1079 Queensway Park	14-16-2351-	370,143	287,048	83,095		10,734	72,361							
1100 Pedestrian Br- Sunnyside/Kidd	14-16-2351-	75,000	67,805	7,395		986							6,409	Federal Gas Tax
1140 Playground Replacement Program	14-16-2351-	243,000	225,633	17,367		17,367								
PARKING LOT:														
0363 Heritage Park - Parking Lot Improvements	14-18-4020-	23,150	19,780	3,370									3,370	Province of Ontario
0661 4 Bayfield St - Parking Lot Improvements	14-18-4020-	100,000	97,641	2,359									2,359	Parking Rate Holding Account
0663 The MEWS - Parking Lot Improvements	14-18-4020-	99,123	84,516	14,607									14,607	Province of Ontario
ROADS:														
0078 Ardagh: Mrow-Piran Property	14-16-2510-	49,000	48,524	476		93	383							
0089 Ardagh: Patterson - Ferndale	14-16-2510-	2,758,435	2,677,770	80,665		21,403	59,262							
0096 Essa Rd: Ardagh To Ferndale	14-16-2510-	11,551	9,805	1,946	791	1,155								
0111 Bayfield: Cundies - Heather	14-16-2510-	1,385,280	1,383,278	2,002		1,118	883							
0112 Toronto St- Simcoe-L'Shore	14-16-2510-	1,221,319	1,199,738	21,581		21,426	155							

**APPENDIX C: PROJECTS WITH EXCESS FUNDING**  
**As at: March 31, 2011**

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct			
0113 Simcoe St: Bradford - Mary	14-16-2510-	2,864,171	2,848,521	15,650		7,380	8,269							
0130 Road Resurfacing	14-16-2510-	719,000	557,309	161,691		3,148							158,543	Province of Ontario
0131 Hurst: Tollendal To Coxmll	14-16-2510-	954,581	795,121	159,460		46,056	113,404							
0388 Toronto: Dunlop - Simcoe	14-16-2510-	856,705	847,117	11,588		2,455	9,133							
0460 Simcoe St Reconstruction (U/W)	14-16-2510-	2,103,399	1,989,871	113,528		52,682	60,845							
0564 Lakeshore Trunk - Phase 2	14-16-2510-	860,000	853,744	6,256									6,256	Debenture
<b>SIDEWALK:</b>														
0478 Ped X - Burton to Lakeshore	14-16-2525-	127,234	100,285	26,949	13,702	12,723	523							
0653 Ferris Lane (North Side)	14-16-2525-	142,000	141,951	49		49								
<b>STORM:</b>														
0391 L'Shore on Sophia W Branch	14-16-2520-	592,485	547,242	45,244		45,244								
0392 Simcoe on Sophia Creek	14-16-2520-	584,581	496,496	88,085		88,085								
0486 Kidd's Creek- Donald to Eccles	14-16-2520-	518,525	510,902	7,623			709							
0561 West of Eccles - Kidd's Creek	14-16-2520-	466,476	448,030	18,446		(11,084)							29,530	LSCUF
<b>TRAFFIC SIGNALS:</b>														
0683 Little Lake Drive Realignment - Duckwor	14-16-2361-	5,000	5,000	-										
1004 Sandringham Drive- Innishore School St	14-16-2361-	28,922	28,922	-										
1074 Hurst Drive & Grand Forest IPS Signals	14-16-2361-	31,431	31,431	-										
1145 Johnson St Elementary School - Flashing	14-16-2361-	15,000	11,037	3,963	2,463	1,500								
1146 Mapleton Ave & Holly Meadows School	14-16-2361-	15,000	12,396	2,604	1,104	1,500								
<b>TRANSIT:</b>														
1045 BACTS Bus Replacement	14-17-4250-	85,000	81,334	3,666		2,457							1,210	Provincial Gas Tax
<b>WASTEWATER:</b>														
0385 Simcoe: Mary - Mulcaster	14-16-2515-	879,217	776,633	102,584						14,662	87,922			
0488 Bunker's Creek - Milligan's Pond	14-16-2515-	100,187	98,356	1,831							1,831			
0642 WPCC Upgrades	14-16-2515-	280,000	279,288	10,712							10,712			
<b>WASTEWATER OPERATIONS:</b>														
Administration Building	14-18-2750-	179,188	170,928	8,261						8,261				
<b>WATER:</b>														
0339 Harvie Rd: Essa - Bryne	14-16-2535-	894,000	798,910	95,090			5,690		89,400					
0340 Mapleview E: Bayview - Welham	14-16-2535-	313,500	280,229	33,271			2,827		30,444					
0386 Mulcaster: Dunlop - Lakeshore	14-16-2535-	185,621	178,067	7,554			2,580		4,974					
0482 Simcoe St - Toronto St. to Well # 2	14-16-2535-	423,566	417,078	6,488			5,321		1,167					
0488 Bunker's Creek-Milligan's Pond	14-16-2535-	211,533	210,251	1,282					1,282					
0503 Well 21 Future Property Solution	14-16-2535-	500,000	751	499,249				449,249	50,000					
0507 Harvie Rd. Veterans to Reservoir	14-16-2535-	757,000	743,034	13,966			2,908		11,059					
0572 Anne St: Shirley to LeBla	14-16-2535-	56,000	54,873	1,127			1,129		198					
0580 Control Valve Chambers - Yonge & Hur	14-16-2535-	498,245	482,259	15,986					15,986					
0582 PRV - Ferndale/Tiffin	14-16-2535-	398,114	391,614	6,500					6,500					
1149 Pressure Reducing Valve - Essa & Arda	14-16-2535-	115,000	114,051	949					949					
<b>Sub-total</b>		<b>26,888,236</b>	<b>24,795,377</b>	<b>2,092,859</b>	<b>162,951</b>	<b>455,070</b>	<b>370,748</b>	<b>454,140</b>	<b>213,608</b>	<b>23,664</b>	<b>100,714</b>	<b>311,963</b>		
<b>Grand Total</b>		<b>31,028,836</b>	<b>28,331,088</b>	<b>2,697,750</b>	<b>292,359</b>	<b>543,817</b>	<b>674,763</b>	<b>454,140</b>	<b>213,608</b>	<b>23,664</b>	<b>100,714</b>	<b>394,684</b>		

**APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED**

**As at: March 31, 2011**

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding			Comments
					Tax Capital Reserve	Development Charges	Water Reserve Fund	
Active Projects (Require additional Council Approved funding):								
WATER:								
Tiffin St - Well 7 to Ferndale & Anne	Multiple	60,000	155,000	(95,000)		(86,412)	(8,588)	Additional funds are required to complete the design phase of the project in order to start construction in 2012. The design phase of the project started in 2008, but subsequent environmental requirements now need to be incorporated into the design.
Essa/Anne/Burton/Milburn Watermain	Multiple	3,692,649	4,287,649	(595,000)		(96,917)	(498,083)	Additional funds are required to settle an arbitration case between the City and a contractor related to work for this project. An arbitrator awarded \$488K to the contractor who then subsequently filed two additional arbitration claims totalling \$258K. As a result of the first arbitration ruling against the City, staff negotiated a settlement of \$100K with the contractor bringing the total unanticipated payment to the contractor of \$590K.
Sub-total		3,752,649	4,442,649	(690,000)	-	(183,329)	(506,671)	
Completed Projects (Require additional Council Approved funding):								
FACILITIES:								
1071 MLPS Relocate	14-17-3302-1071	722,980	807,799	(84,819)	(84,819)			Overspending as a result of additional requirements imposed by the Ministry of the Attorney General centered on resolving security concerns.
1066 Wash Bay Drainage	14-17-3380-1066	110,000	125,185	(15,185)	(15,185)			Unanticipated de-watering charges due to soil moisture.
9006 Capital Expenditures - BFES #3	14-17-3306-9006	21,200	25,220	(4,020)	(4,020)			Unanticipated costs for modifications to electrical system for EVEC modernization.
9008 Capital Expenditures - Sports Complex	14-17-3395-9008	155,000	171,576	(16,576)	(16,576)			Unforeseen structural repairs and remedial upgrades required to meet Township standards.
Information & Communications Technology:								
1134 2010 Monitor Replacement Program	14-11-1303-1134	22,400	24,803	(2,403)	(2,287)		(116)	Overspending was due to unplanned and unexpected equipment failure.
1151 2010 Printer Replacement Program	14-11-1303-1151	117,400	155,611	(38,211)	(21,473)		(16,738)	Overspending was due to an unplanned purchase of equipment needed for the SWTP.
LEGAL:								
1207 Allandale Str- ACDC	14-08-1145-1207	10,000	14,417	(4,417)	(4,417)			The Allandale Station lands investigation and appraisal analysis costs were higher than originally budgeted.
ROADS & PARKS DEPARTMENT:								
Maze Barriers	14-18-4135-1215	120,000	136,956	(16,956)	(16,956)			After tendering, the Accessibility Advisory Committee requested changes to the surfacing to assist vision impaired pedestrians. In order to facilitate the additional work, GO Transit requires their staff be present.
ROADS:								

**APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED**  
**As at: March 31, 2011**

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding			Comments
					Tax Capital Reserve	Development Charges	Water Reserve Fund	
0133 Big Bay Pt Houses	14-16-2510-0133	49,000	93,755	(44,755)	(44,755)			Outstanding unfunded project from previous years was to be funded from net proceeds from sale of 438 Big Bay Point Road property. Proceeds from sale were not sufficient to fully fund remaining balance.
0634 Eccles St - Wellington to Dead End	14-16-2510-0634	300,319	339,019	(38,700)	(38,700)			Additional funds required for hydro relocation costs.
Sub-total		1,628,299	1,894,340	(266,041)	(249,187)	-	(16,854)	
Grand Total (Requiring Council Approval)		5,380,948	6,336,989	(956,041)	(249,187)	(183,329)	(523,525)	

**APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY**  
**As at: March 31, 2011**

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required						
					Development Charges	Developer Agreement	Marina Reserve	Tax Rate Holding Acct	Wastewater Holding Acct	Water Holding Acct
Active Projects (Require additional funding - Delegated Authority):										
PARKING LOT:										
0670 Go Train Station Works	14-18-4020-0670	7,627,903	7,862,500	(234,597)				(234,597)		
WASTEWATER:										
0542 Ferndale Dr Dunlop to Edgheill	14-16-2515-0542	75,000	92,327	(17,327)		(20,127)			2,800	
WATER:										
0542 Ferndale Dr. Dunlop to Edgheill	14-16-2535-0542	361,000	400,750	(39,750)		(5,350)				(34,400)
Sub-total		8,063,903	8,355,577	(291,674)	-	(25,477)	-	(234,597)	2,800	(34,400)
Completed Projects (Require additional funding - Delegated Authority):										
FACILITIES:										
0459 City Hall Space Accomodation	14-17-3303-0459	498,489	498,520	(31)				(31)		
9008 Capital Expenditures - ARC	14-17-3351-9008	237,392	251,210	(13,818)				(13,818)		
9008 Capital Expenditures - Marina	14-17-3390-9008	186,877	198,227	(11,350)			(11,350)			
FIRE:										
Fire - 2000 Gallon Tanker	14-15-2120-1137	250,000	266,352	(16,352)				(16,352)		
Information & Communications Technology:										
1152 2010 PC Replacement Program	14-11-1303-1152	248,169	249,347	(1,178)				(1,178)		
0447 CMMS Cityworks	14-11-1300-0447	869,000	919,000	(50,000)				(26,784)	(8,074)	(15,142)
1210 BFES Dispatching Server	14-11-1301-1210	80,000	83,193	(3,193)				(3,193)		
1247 2011 Printer Replacement Progr	14-11-1303-1247	122,400	130,755	(8,355)						(8,355)
1249 2011 Pooled Software	14-11-1303-1249	377,162	397,162	(20,000)				(20,000)		
ROADS & PARKS DEPARTMENT:										
1136 Brine Maker (Replacement)	14-18-4520-1136	80,000	84,780	(4,780)				(4,780)		
SIDEWALK:										
0654 Letitia St. : Anne St to Sunnidale	14-16-2525-0654	56,500	58,215	(1,715)				(1,715)		
STORM:										
0201 Simcoe St.- Culvert Imp.- Kidds Creek	14-16-2520-0201	5,875,797	5,916,198	(40,401)				(40,401)		
Transportation Studies:										
0684 Hurst Dr- Minets Pt-BAY Class EA	14-16-2320-0684	80,000	86,617	(6,617)	(4,942)			(1,675)		
WASTEWATER:										
0366 PH2 Water & Sewer: Arbour Tr	14-16-2515-0366	890,700	909,571	(18,871)					(18,871)	
0386 Mulcaster: Dunlop - Lakeshore	14-16-2515-0386	17,272	17,927	(655)					(655)	
WATER:										
0366 PH2 Water & Sewer: Arbour Tr	14-16-2535-0366	352,300	368,480	(16,180)						(16,180)
0385 Simcoe: Mary - Mulcaster	14-16-2535-0385	1,640,052	1,727,399	(87,347)	(16,895)					(70,452)
0585 PRV - Ferndale/Ardagh	14-16-2535-0585	221,143	240,307	(19,164)						(19,164)
Sub-total		12,083,263	12,403,261	(320,008)	(21,837)	-	(11,350)	(129,927)	(27,801)	(129,293)
Grand Total (Requiring Delegated Authority)		20,147,156	20,758,838	(611,682)	(21,837)	(25,477)	(11,350)	(364,524)	(24,801)	(163,693)