



City of Barrie

70 Collier Street
P.O. Box 400
Barrie, ON L4M 4T5

Final - Final General Committee

Wednesday, November 13, 2024

7:00 PM

Council Chamber

GENERAL COMMITTEE REPORT

For Consideration by Barrie City Council on November 23, 2024.

The meeting was called to order by Mayor, A. Nuttall at 7:12 p.m. The following were in attendance for the meeting:

Present: 11 - Mayor, A. Nuttall
Deputy Mayor, R. Thomson
Councillor, C. Riepma
Councillor, C. Nixon
Councillor, AM. Kungl
Councillor, A. Courser
Councillor, N. Nigussie
Councillor, G. Harvey
Councillor, J. Harris
Councillor, S. Morales
Councillor, B. Hamilton

STAFF:

Acting Chief Financial Officer, C. Smith
Associate Director Corporate Asset Management, K. Oakley
Business Performance Specialist, A. Rier
Business Process Lead (Transit), M. McConnell
Chief Administrative Officer, M. Prowse
City Clerk/Director of Legislative and Court Services, W. Cooke
Deputy City Clerk, T. Macdonald
Director of Economic and Creative Development, S. Schlichter
Director of Information Technology, R. Nolan
Director of Internal Audit, S. MacGregor
Executive Director of Development Services, M. Banfield
Fire Chief, K. White
General Manager of Access Barrie, R. James-Reid
General Manager of Community and Corporate Services, D. McAlpine
General Manager of Infrastructure and Growth Management, B. Araniyasundaran
Landscape Architectural Planner, K. Rampersaud
Landscape Architectural Planner, W. Loevenmark

Legal Counsel, C. Packham
Legislative Coordinator, D. Glenn
Manager of Accounting and Financial Reporting, M. Mifsud
Manager of Parks Planning, K. Bradley
Manager of Planning, C. McLaren
Senior Manager of Corporate Finance and Investment, C. Gillespie
Senior Policy Advisor and Special Projects Coordinator, E. Chappell
Service Desk Specialist, K. Kovacs
Supervisor of Development Charges, M. Villeneuve
Supervisor of Growth Management, A Gameiro

The General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:

SECTION "A"

Councillor, S. Morales provided an overview of the Community Safety Committee meeting held on October 30, 2024.

24-G-234 REPORT OF THE COMMUNITY SAFETY COMMITTEE DATED OCTOBER 30, 2024

The Report of the Community Safety Committee dated October 30, 2024, was received.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 11/20/2024.

The General Committee recommends adoption of the following recommendation(s) which were dealt with on the consent portion of the agenda:

SECTION "B"

24-G-235 MOTION 24-G-196 DEFERRED BY GENERAL COMMITTEE ON AUGUST 14, 2024 - PARKS STRATEGIC PLAN UPDATE

1. For the purposes of Section 42 (4.1) of the *Planning Act* as it relates to the use of an alternative rate, that the Parkland Needs Assessment attached as Appendix "A" to Staff Report DEV030-24 be approved as the "Parks Plan".
2. That the Parks Strategic Plan be approved to proceed in 2025 and that the amount of \$385,000 be approved in the 2025 Capital Business Plan to be funded from the Cash-in-Lieu Parkland Reserve. (DEV030-24)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

24-G-236 ZONING BY-LAW AMENDMENT APPLICATION - 830, 864, 912 LOCKHART ROAD (WARD 10)

1. That the Zoning By-law Amendment Application submitted by the Jones Consulting Group Ltd., on behalf of Pratt Construction Inc., to rezone part of lands known municipally as 830, 864 and 912 Lockhart Road from Agricultural General (AG) and Environmental Protection (EP) in the former Town of Innisfil By-law 054-04 to Neighbourhood Residential (R5), Environmental Protection (EP) and Open Space (OS) in City of Barrie Comprehensive By-law 2009-141, as amended be approved as attached to Staff Report DEV043-24 as Appendix "A".
2. That the written and oral submissions received relating to this application, have been, on balance, taken into consideration as part of the deliberations and final decision related to the approval of the application as amended, including matters raised in those submissions and identified within Staff Report DEV043-24.
3. That pursuant to Section 34 (17) of the *Planning Act*, no further public notification is required prior to the passing of this By-law. (DEV043-24)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

24-G-237 ANDEAN LANE SIDEWALK REMOVAL FEASIBILITY (WARD 7)

That Staff Report DEV048-24 concerning Andean Lane Sidewalk Removal, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

24-G-238 INTERSECTION SAFETY INVESTIGATION - ANNE STREET NORTH AND HANMER STREET WEST (WARD 4)

That Staff Report DEV049-24 concerning Intersection Safety Investigation - Anne Street North and Hanmer Street West, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

24-G-239 CONFIDENTIAL PROPERTY ACQUISITION MATTER - BUSINESS ATTRACTION (ECD005-24).

1. That the Employment Lands Strategy Update 2024 as outlined in Appendix 'A' to Confidential Staff Report ECD005-24 be received.
2. That staff prioritize strategies for the development of employment lands, investment attraction, and business growth by following means:
 - a) Incentivization through the development of an Employment Lands Development Community Improvement Plan (CIP);
 - b) Investigation of options for the acquisition and/or cooperative development of employment lands parcels;
 - c) Consideration of opportunities for further advancement of capital projects in the Capital Plan to unlock potential employment lands development opportunities.
3. That staff in the Economic and Creative Development Department, with the support of Legal Services, Development Services, and Finance staff, be directed to proceed with the public consultation process for the development of an Employment Lands Development CIP based on the proposed framework presented in confidential staff report ECD005-24 and described in Confidential Appendix "C", including the scheduling of the required statutory public meeting in accordance with the Planning Act, as soon as possible, and report back to General Committee in early 2025 with recommendations, including funding and resource requirements.
4. That Economic and Creative Development staff, with the support of Legal Services, Development Services, and Finance Department staff be directed to further investigate the options and considerations for the acquisition and/or cooperative development of employment land

parcels, as presented in Confidential Appendix “B” of confidential staff report ECD005-24, and to report back to General Committee with development and fiscal considerations as required.

5. That the Chief Administrative Officer or their designate have the authority to allocate funds of up to \$100,000 from the Commercial/Industrial Lands Reserve for the purpose of conducting any preliminary environmental and/or technical analysis related to the acquisition and/or cooperative development of employment land parcels as presented in Confidential Appendix “B” in confidential staff report ECD005-24.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

24-G-240

TOURISM BARRIE AND CITY OF BARRIE - MUNICIPAL ACCOMMODATION TAX (MAT) COLLECTION AGREEMENT RENEWAL AND UPDATE OF ASSOCIATED BY-LAWS

1. That the collection agreement for the collection of the Municipal Accommodation Tax (MAT) as identified in Regulation 435/17 of the *Municipal Act, 2001* between the City of Barrie and Tourism Barrie, the current collection agent on behalf of the City of Barrie, be updated to reflect the increase in the MAT from 4% to 6% approved under Council Motion 24-G-037 under the following terms and conditions:
 - a) Tourism Barrie, as the City’s “tourism entity” defined in Regulation 435/17, will continue to receive fifty per cent (50%) of the MAT as outlined in the conditions of the legislation;
 - b) The period of the agreement be for a five-year period, expiring on March 31, 2029 with an option to extend for a further five years to March 31, 2034 subject to the approval of Council;
 - c) The inclusion of Tourism Barrie’s commitment to provide 50% of their half of the 2% MAT increase to the City of Barrie’s to be allocated to the Sadlon Arena Expansion Reserve;
 - d) The same general terms and conditions of the existing collection agreement apply in a form acceptable to the Chief Financial Officer/Treasurer, the Director of Economic and Creative Development, and the Director of Legal Services under the following principles:
 - i) Inadherence with all applicable law under the *Municipal Act, 2001*;
 - ii) Remittances be received on a quarterly basis with a

- verified summary from Tourism Barrie with the exception of the donated 50% of their half of the 2% MAT increase which will be remitted on a semi-annual basis;
- iii) Appropriate fiscal accountability, audit requirements, inspection powers, termination provisions, and any other requirements identified through the applicable legislation to ensure appropriate accountability and oversight; and
 - iv) The commitment of Tourism Barrie to continue to support strategic initiatives with the City within the tourism sector in alignment with the Tourism Master Plan and associated implementation program including a mandate, governance and organizational review.
2. That By-law #2018-129 and By-law #2019-022 (see Appendices "C" and "D" to this report ECD010-24) be amended to align with current municipal best practices with the following summarized material changes:
- a) Inclusion of a third recital that addresses adding arrears of the MAT, interest and penalties to the tax roll for the properties in the City of Barrie registered in the name of the Provider to be collected in a manner as property taxes and such arrears shall constitute a lien upon the lands;
 - b) Inclusion of the actions available to the Chief Financial Officer for MAT, penalties and interest that are past due and deemed to be in arrears;
 - c) Inclusion of the definition of those guilty of an offence under the By-law; and
 - d) Revision of penalties for those found to be guilty of an offence under the By-law.
3. That the collection agreement for the collection of the Municipal Accommodation Tax (MAT) as identified in Regulation 435/17 of the *Municipal Act, 2001* between the City of Barrie and Tourism Barrie, be updated to reflect amendments proposed to By-law #2018-129 and By-law #2019-022 in a form acceptable to the Chief Financial Officer/Treasurer, the Director of Economic and Creative Development, and the Director of Legal Services.
4. That the City Clerk be authorized to execute the renewal agreement with Tourism Barrie. (ECD010-24).

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

Pursuant to Procedural By law 2019-100, as amended, Section 4, Subsection 10, the order of business was altered such that the Staff Report FIN014-24 concerning the Value for Money Service Audit Report was considered after the presentation concerning the Value For Money Service Audit.

The General Committee met and reports as follows:

SECTION "C"

24-G-241

VALUE FOR MONEY SERVICE AUDIT PRESENTATION

Sarah Ban from Deloitte provided a presentation regarding the Value for Money Service Audit.

Ms. Ban discussed slides concerning the following topics:

- The Executive Summary, performed procedures and conclusions;
- The project objective and scope of the project;
- The Municipal Services Management Agreement;
- Objective 1: Analysis of County's compliance with the Municipal Services Management Agreement over the last three years
- Objective 1: Procedure 1.1 and 1.2 - Paramedic Services, Long Term Care, Ontario Works, Children's Services, Community Services, and Social Housing
- Objective 2: Evaluation of allocation of revenues, costs for shared services and KPI analysis
- Objective 2: Procedure 2.1- Paramedic Services, Long Term Care, Ontario Works, Children's Services, Community Services, and Social Housing
- Objective 2: Procedure 2.2 and 2.3 - Allocation of expenses and Key Performance Indicators;
- Objective 3: Comparator Municipality analysis for shared services provided by the County of Simcoe; and
- Objective 4: Recommendations for future Municipal Services Management Agreements.

Members of General Committee asked a number of questions and received responses.

This matter was recommended (Section "C") to City Council for consideration of receipt at its meeting to be held on 11/20/2024.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "D"

24-G-242 VALUE FOR MONEY SERVICE AUDIT REPORT

1. That Deloitte's Value for Money Service Audit Report be received for information.
2. That the recommendations regarding the capital allocation method be considered by staff in the negotiation of the new Municipal Services Management Agreement with the County of Simcoe. (FIN014-24).

This matter was recommended (Section "D") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

SECTION "E"

24-G-243 ADDITIONAL INFORMATION ON KEY PERFORMANCE INDICATORS FOR COUNCIL'S 2022-2026 STRATEGIC PLAN

That Staff Report BPIA001-24 concerning Additional information on Key Performance Indicators (KPIs) for Council's 2022-2026 Strategic Plan be received for information purposes. (BPIA001-24)

This matter was recommended (Section "E") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

SECTION "F"

24-G-244 ZONING BY-LAW AMENDMENT APPLICATION - 19 DUNDONALD STREET (WARD 2)

That the Zoning By-law Amendment Application submitted by Innovative Planning Solutions, on behalf of Pat and John Hargreaves, to rezone lands known municipally as 19 Dundonald Street from 'Residential Single Detached Dwelling Second Density' (R2) to 'Residential Apartment Dwelling First Density - 3 with Special Provisions' (RA1-3) (SP-XXX), be denied.

This matter was recommended (Section "F") to City Council for consideration of adoption at its meeting to be held on 11/20/2024.

ENQUIRIES

Members of General Committee addressed enquiries to City staff and received responses.

ANNOUNCEMENTS

Members of General Committee provided announcements concerning a number of matters.

ADJOURNMENT

The meeting adjourned at 9:05 p.m.

CHAIRMAN