
City Council Chambers

11-A-001 The meeting was called to order by the City Clerk at 7:00 p.m. and the following were recorded as being present:

COUNCIL: Mayor, J. Lehman
Councillor, B. Ainsworth
Councillor, L. Strachan
Councillor, D. Shipley
Councillor, B. Ward
Councillor, P. Silveira
Councillor, M. Prowse
Councillor, J. Brassard
Councillor, J. Robinson
Councillor, B. Jackson
Councillor, A. Nuttall.

STAFF: Chief Administrative Officer, J. Babulic
City Clerk, D. McAlpine
Deputy City Clerk, C. deGorter
Director of Building Services, G. Allison
Director of Communications and Intergovernmental Affairs (Interim), C. Glaser
Director of Engineering, W. McArthur
Director of Legal Services, I. Peters
Director of Leisure, Transit and Facilities, B. Roth
Director of Operations, J. Thompson
General Manager of Community Services, J. Sales
General Manager of Corporate Services, E. Archer (joined the meeting at 7:02 p.m.)
General Manager of Infrastructure, Development and Culture, R. Forward
Manager of Fleet Services, D. Friary.

11-A-002 Mayor J. Lehman opened the meeting with a prayer for guidance and welcomed the visitors in attendance.

11-A-003 The minutes of the first and second City Council meetings held on December 13, 2010 were adopted as printed and circulated.

11-A-004 Mayor Lehman called upon Chief Mike Osborne of the Midland Police Service to recognize Chief Mark Neelin and former Chief Wayne Frechette of the Barrie Police Service for their assistance after a tornado struck the Town of Midland in June of 2010.

Chief Osborne explained that on June 23, 2010 a tornado tore through the Town of Midland. He stated that under the leadership of then Chief Frechette and Deputy Chief Neelin, Barrie Police Service volunteered a command post, personnel to relieve the officers and offered guidance regarding the situation based on the experience Barrie had with the tornado in 1985. He commented that the Barrie officers were professional, compassionate, accommodating and capable and noted that the citizens of Midland commented on the team work and empathy shown by officers of the Barrie Police Service.

11-A-004 Continued ...

Chief Osborne called upon Inspector Ron Wheeldon to present plaques to former Police Chief Frechette and Police Chief Neelin in recognition of their contribution and support to the Midland Police Service during the tornado disaster on June 23, 2010.

Chief Osborne presented a second plaque to former Chief Wayne Frechette of the Barrie Police Services in recognition of his retirement and long standing friendship with members of the Midland Police Service.

Chief Osborne presented a second plaque to Police Chief Neelin in recognition of the men and women of the Barrie Police Service who assisted during the tornado disaster in June 2010.

Police Chief Neelin thanked Chief Osborne and Inspector Wheeldon for the recognition. He commented that the Barrie Police Service was pleased to offer assistance to the Town of Midland and noted the strong working relationships that exist throughout the Province of Ontario between all emergency service providers.

Mayor Lehman thanked the Chief Osborne and Inspector Wheeldon for the recognition and noted that he was pleased that the Barrie Police Service was able to assist during the tornado disaster.

11-A-005 Moved by: Councillor, L. Strachan
Seconded by: Councillor, D. Shipley

That General Committee Report No. 39 dated December 9, 2010, (APPENDIX "A") now circulated be received.

CARRIED

11-A-006 Moved by: Councillor, L. Strachan
Seconded by: Councillor, D. Shipley

That General Committee Report No. 40 dated December 11, 2010, (APPENDIX "B") now circulated be received.

CARRIED

11-A-007 Councillor Nuttall inquired regarding the status of a development proposal located to the south of the Bayshore Estates subdivision.

11-A-008 Councillor Robinson provided an announcement concerning the inaugural meeting of the Allandale Railway Historical Association and an announcement concerning Family Literacy Day.

Councillor Strachan provided an announcement concerning the first annual Sled for a Cure Ride sponsored by Rogers TV to benefit the Canadian Cancer Society.

Mayor Lehman proclaimed the month of January as "Crime Stoppers Month".

11-A-008 Continued ...

Mayor Lehman provided an announcement concerning two Open Houses hosted by the City of Barrie concerning yard maintenance standards.

Mayor Lehman provided an announcement regarding a workshop entitled "Financial Planning for the Artist" that the Department of Culture is hosting.

**11-A-009 Moved by: Councillor, L. Strachan
Seconded by: Councillor, D. Shipley**

That leave be granted to introduce the following Bills and these Bills be read a first, second and third time this day and finally passed:

Bill #001 (BY-LAW NUMBER 2011-001)

A By-law of The Corporation of the City of Barrie to appoint members of Council to Reference Committees. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #002 (BY-LAW NUMBER 2011-002)

A By-law of The Corporation of the City of Barrie to appoint members to the Simcoe Muskoka District Health Unit. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #003 (BY-LAW NUMBER 2011-003)

A By-law of The Corporation of the City of Barrie to appoint members to Barrie Hydro Holdings Inc. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #004 (BY-LAW NUMBER 2011-004)

A By-law of The Corporation of the City of Barrie to appoint members to the Barrie Police Services Board. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #005 (BY-LAW NUMBER 2011-005)

A By-law of The Corporation of the City of Barrie to appoint members to the Barrie Public Library Board. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #006 (BY-LAW NUMBER 2011-006)

A By-law of The Corporation of the City of Barrie to appoint members to Committee of Adjustment. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

11-A-009 Continued ...

Bill #007 (BY-LAW NUMBER 2011-007)

A By-law of The Corporation of the City of Barrie to appoint members to the Accessibility Advisory Committee. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #008 (BY-LAW NUMBER 2011-008)

A By-law of The Corporation of the City of Barrie to appoint members to the Heritage Barrie Committee. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #009 (BY-LAW NUMBER 2011-009)

A By-law of The Corporation of the City of Barrie to appoint members to the Downtown Barrie Business Improvement Area Board. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #010 (BY-LAW NUMBER 2011-010)

A By-law of The Corporation of the City of Barrie to appoint members to the Lake Simcoe Region Conservation Authority. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #012 (BY-LAW NUMBER 2011-011)

A By-law of The Corporation of the City of Barrie to appoint members to the Nottawasaga Valley Conservation Authority. (10-G-433) (Appointments to Committees of Council) (CLK018-10) (File: C06)

Bill #013 (BY-LAW NUMBER 2011-012)

A By-law of The Corporation of the City of Barrie to provide for an interim tax levy on all property classes in the City of Barrie. (10-G-425) (2011 Interim Taxes) (FIN025-10) (File: F00)

Bill #014 (BY-LAW NUMBER 2011-013)

A By-law of The Corporation of the City of Barrie to amend By-law 2006-266 being a by-law to license, regulate and govern businesses. (10-G-409) (Repeal Portions of Business Licencing By-law 2006-266 Relating to Registered Massage Clinics) (LGL021-10) (File: P00)

Bill #015 (BY-LAW NUMBER 2011-014)

A By-law of The Corporation of the City of Barrie to further amend Procedural By-law 90-01 as amended, being a by-law to govern the proceedings of Council. (10-G-422 and 10-G-431) (Structure of Committees of Council and Order of Business at Council and General Committee) (CLK016-10 and CLK017-10) (File: C00 and C06)

CARRIED UNANIMOUSLY

11-A-010 Moved by: Councillor, L. Strachan
 Seconded by: Councillor, D. Shipley

That leave be granted to introduce the following Bill and this Bill be read a first, second and third time this day and finally passed:

Bill #016 (BY-LAW NUMBER 2011-015)

A By-law of The Corporation of the City of Barrie to confirm the proceedings of Council at its meeting held on the 10th day of January, 2011.

CARRIED UNANIMOUSLY

11-A-011 Moved by: Councillor, A. Nuttall
 Seconded by: Councillor, P. Silveira

That the meeting be adjourned at 7:20 p.m.

CARRIED

Mayor

City Clerk

For consideration by the Council
of the City of Barrie on January 10, 2011

The meeting was called to order by Mayor Lehman at 7:33 p.m. and the following were recorded as being present:

- COUNCIL:** Mayor, J. Lehman
Councillor, B. Ainsworth
Councillor, L. Strachan
Councillor, D. Shipley
Councillor, B. Ward
Councillor, P. Silveira
Councillor, M. Prowse
Councillor, J. Brassard
Councillor, J. Robinson
Councillor, B. Jackson
Councillor, A. Nuttall.
- STAFF:** Chief Administrative Officer, J. Babulic
City Clerk, D. McAlpine
Community Emergency Planner, B. Griffin
Deputy Treasurer, C. Millar
Director of Building Services, G. Allison
Director of Communications and Intergovernmental Affairs (Interim) C. Glaser
Director of Corporate Asset Management (Interim), B. Parkin
Director of Culture, R. Williams
Director of Engineering, W. McArthur
Director of Finance, D. McKinnon
Director of Human Resources, S. Kaplan
Director of Information and Communications Technology (Acting), J. Packham
Director of Internal Audit, S. Ross
Director of Legal Services, I. Peters
Director of Leisure, Transit and Facilities, B. Roth
Director of Operations, J. Thompson
Director of Strategy and Economic Development, H. Kirolos
Executive Assistant to the General Manager of Corporate Services, J. Taylor
Fire Chief, J. Lynn
General Manager of Corporate Services, E. Archer
General Manager of Infrastructure, Development and Culture, R. Forward
Manager of Fleet Services, D. Friary
Manager of Network Services, F. Barbaro
Manager of Planning Policy, M. Kalyaniwalla
Manager of Recreation, R. Watson
Performance Analyst, B. Forsyth.

The General Committee met and reports as follows:

10-G-420 COUNCIL ORIENTATION PRESENTATION CONCERNING THE CITY OF BARRIE'S FINANCIAL CONDITION AND 2011 BUSINESS PLANNING PROCESS

J. Babulic, Chief Administrative Officer provided an overview of the purpose of the Orientation Session concerning the City of Barrie's financial condition and 2011 business planning process. He noted that there is a need to link the Business Plan to Council's strategic priorities and to relate the City's financial situation to the services it provides as well as the level of service provided. J. Babulic shared high level information concerning initial performance data comparisons with other participating Ontario Benchmarking Initiative (OMBI) municipalities, commenting that the benchmarking data can be utilized to inform judgements about performance however, it will require further analysis and should not be judged out of context.

E. Archer, General Manager of Corporate Services explained the Public Sector Accounting Board's definition of financial condition. He outlined the City's current situation as it relates to its financial sustainability, flexibility and vulnerability, providing trend information and factors influencing each of them. E. Archer noted that key issues related to the City's financial condition include:

- There are insufficient reserve balances to fund current and long term capital requirements;
- Debt capacity is anticipated to be fully utilized within the next ten years;
- Asset management and development requirements influence the composition and timing of the capital budget; and
- An improved understanding of service levels and cost drivers is required.

E. Archer discussed the status of the City's asset management portfolio and the process for evaluating assets to determine their importance to the delivery of service. He provided an overview of the City of Barrie's business planning framework. E. Archer outlined the objectives for the development of the 2011 Business Plan. He explained the factors impacting the Tax-supported Operating Budget as well as information concerning the 2011 Draft Capital Budget. E. Archer described cost drivers related to the User-rate supported (water, wastewater and parking) Operating Budgets and provided initial details concerning service partner budget requests for 2011. He projected that a 5.6% property tax increase would be required to fund the proposed 2011 programs and services, including recommended program changes. E. Archer supplied information concerning options to reduce the potential property tax increase including service level changes and a longer term tax levy plan. He concluded by presenting the proposed next steps and timing related to the 2011 Business Plan and Budget.

10-G-420 Continued ...

Members of the Committee asked questions concerning:

- The factors influencing municipal taxes;
- Barrie's tax rates as a percentage of household income;
- The process to identify projects to be included in the 2011 capital plan;
- The savings associated with the provincial uploading of Ontario Disability Support Program and Ontario Works costs;
- The length of debenture associated with the Surface Water Treatment Plant and Water Pollution Control Centre expansion as well as the percentage of existing debt associated with the two projects;
- The level of debt capacity and trends related to debt capacity per household;
- The status of specific projects in the draft capital plan;
- The use of dividends from the PowerStream merger;
- Ontario Municipal Benchmarking Initiative (OMBI) data availability;
- The status of the commitments to the Royal Victoria Hospital and Georgian College expansion projects;
- A potential four year tax levy plan and a capital tax levy;
- The difference between the inflation rates for the types of products and services purchased by homeowners as compared to municipalities;
- Barrie's current competitiveness with other municipalities as it relates to tax levels;
- The amount and source of unfunded liabilities;
- The five items of highest risk related to asset management and the process to determine the ranking of capital projects;
- The factors influencing the sustainability of the City's financial condition;
- The impact of accelerating growth on the City's financial condition; and
- The percentage of the budget associated with service partner requests. (File: F00)

The meeting adjourned at 9:23 p.m.

The General Committee Report No. 39 was adopted by Council on January 10, 2011.

CHAIRMAN

For consideration by the Council
of the City of Barrie on January 10, 2011

The meeting was called to order by Mayor Lehman at 9:04 a.m. at the Barrie Molson Centre and the following were recorded as being present:

- COUNCIL:** Mayor, J. Lehman
Councillor, B. Ainsworth
Councillor, L. Strachan
Councillor, D. Shipley
Councillor, B. Ward
Councillor, P. Silveira
Councillor, M. Prowse
Councillor, J. Brassard
Councillor, J. Robinson (left the meeting at 1:13 p.m. and re-joined the meeting at 1:50 p.m.)
Councillor, B. Jackson
Councillor, A. Nuttall (joined the meeting at 1:02 p.m.).
- STAFF:** Chief Administrative Officer, J. Babulic
City Clerk, D. McAlpine
Director of Communications and Intergovernmental Affairs (Interim) C. Glaser
Director of Leisure, Transit and Facilities, B. Roth (left the meeting at 11:54 a.m.)
General Manager of Corporate Services, E. Archer (left the meeting at 3:28 p.m.)
General Manager of Infrastructure, Development and Culture, R. Forward.
- ALSO PRESENT:** C. Kearns, The Randolph Group.

The General Committee met and reports as follows:

10-G-421 DEVELOPMENT OF STRATEGIC PRIORITIES FOR THE 2010 TO 2014 CITY COUNCIL TERM OF OFFICE.

Mayor J. Lehman provided opening remarks related to the first strategic planning session for the 2010 to 2014 City Council term of office. He spoke about the importance of strategic planning and the establishment of strategic priorities for the term. Mayor J. Lehman outlined major initiative areas related to growth management, downtown revitalization and fiscal responsibilities, noting that an overview concerning each of these topics as well as a number of other projects and issues had been included in information provided to members of City Council as part of their orientation package. He commented on the past City Council's strategic priorities and his thoughts related to establishing strategic priorities for this term.

Mayor J. Lehman asked each of the members of City Council to describe an item about their vision for Barrie in twenty years. Visions for the future of Barrie as well as the completion of specific projects were identified by individual members.

10-G-421 Continued ...

C. Kearns of The Randolph Group provided a presentation outlining the objectives for the session and provided an overview of the agenda. She requested that members of City Council provide feedback concerning their expectations related to the strategic planning session. Individual members provided comments concerning their expectations and asked questions related to the strategic planning process.

J. Babulic, Chief Administrative Officer provided information concerning the linkages between a vision, clear goals and identifiable action items. He reviewed the continuous management cycle and highlighted the results of a citizen survey concerning City services. J. Babulic explained his perspective concerning the relationships between strategic planning, a community vision, Council's Strategic Plan, community services and service levels, projects related to community building, master plans, the business plan and budget, departmental work plans and the projects and processes within each department. He provided an overview of the National Quality Institute (NQI) Program and the status of the City's Journey of Excellence. Members of City Council asked a number of questions concerning the information provided and commented on the implementation of strategic priorities.

C. Kearns described the aspects of a strong vision statement, reviewed the community vision statement approved in 2003 and asked members of City Council to provide words and phrases to depict their future vision of Barrie. Members of City Council supplied words and phrases to be utilized by staff to develop a draft community vision for City Council's consideration.

The Committee recessed at 11:54 a.m. and reconvened at 1:02 p.m.

C. Kearns outlined the importance of goals to support the vision and describe the desired outcomes. Five potential goal areas related to promoting economic development, managing growth, creating a vibrant and healthy City Centre, strengthening fiscal responsibility and expanding community involvement and responsiveness to the communities needs and expectations were discussed. Members of City Council requested that the wording related to the goals be further enhanced by staff.

C. Kearns explained the difference between goals and the strategies developed to support the goals. Members of City Council discussed three to five potential strategies related to each of the goal areas and staff were asked to utilize the input received to refine the strategies for review and approval by City Council.

Members of City Council were requested to and provided feedback concerning the session. Next steps in the development of the 2010 to 2014 City Council's strategic priorities were discussed. (File: C08)

The meeting adjourned at 4:09 p.m.

The General Committee Report No. 40 was adopted by Council on January 10, 2011.

CHAIRMAN