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# 2025 City Operating & Capital Budget

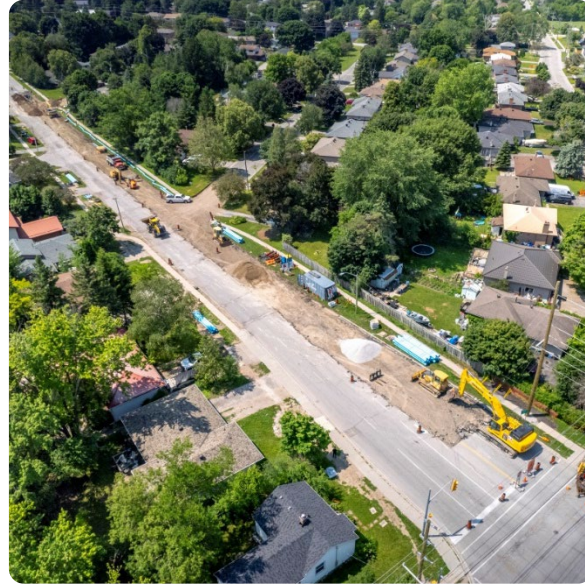
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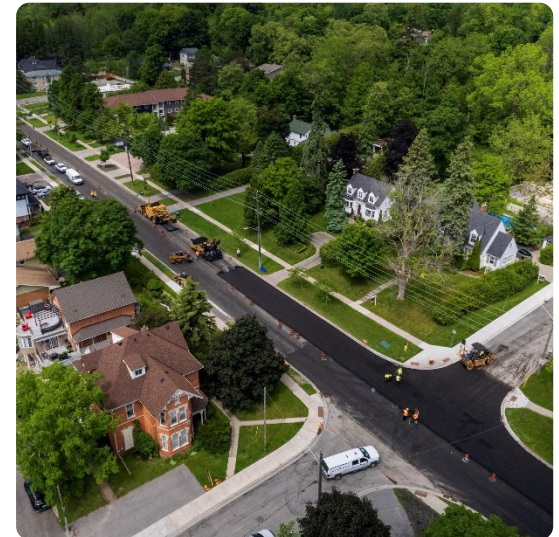
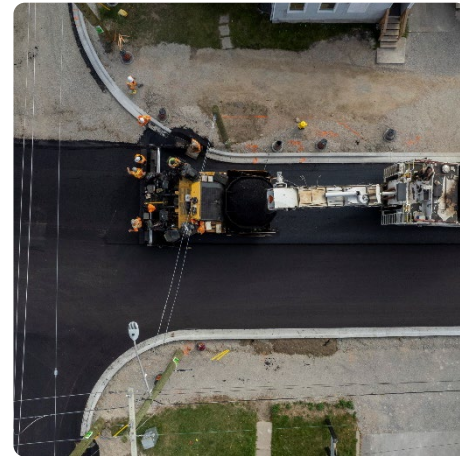
# 0% increase to the City's Operating Budget

Freezing spending with a 0% increase to the City's Operating Budget while continuing the 2% contribution to the Infrastructure Investment Funding levy.



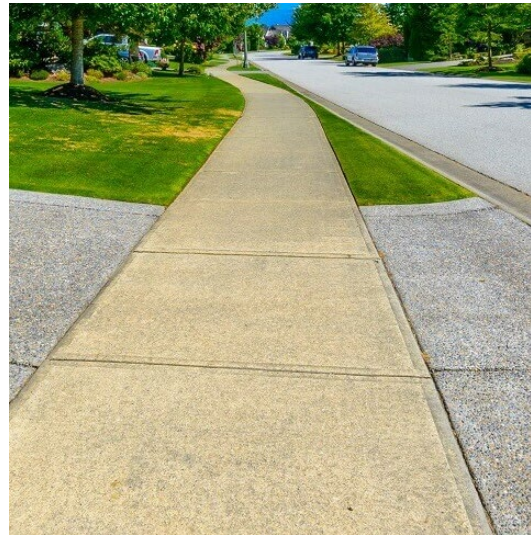
# Investing in Infrastructure

Fixing our roads that need attention and making it easier to move around the City.



# Investing in Capital Projects

- Performing Arts Centre
- New sidewalks on Edgehill Drive
- Little Lake boardwalk and dock
- New park lighting and park furniture at Ferndale Woods Park
- New splash pad in Ward 7
- Recreation Centre in SE Barrie
- Completion of Fire Station 6





# Mayor's Budget

Acknowledgement goes to our staff, who have successfully achieved all of this while maintaining a 0% increase to the City's Operating Budget, preserving our AA+ S&P Global rating, and moving our outlook from stable to positive.

**AA+**  

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**S&P Global**  
Ratings



# 2025 Budget

## Overview Presentation



# Agenda



## Overview of 2025 Budget



## The 2025 Budget

Operating  
Capital



## Long-Range Planning



# Proposed Budget at a glance

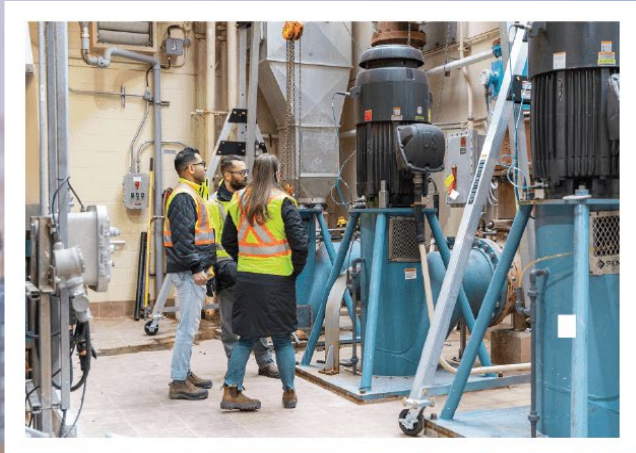
	2024	2025
Operating Budget (City Services)	\$325M	\$343M
Capital Budget	\$352M	\$371M
Five-year Capital plan	\$1.49B	\$1.36B

# Fiscal impacts at a glance

	2025
Current debt level	\$271M
Forecast total debt level in 5 years	\$254M
Total forecast debt issuance in next 5 years	\$135M
New DC debt in next 5 years	\$45M
New Tax-Levy debt in next 5 years	\$60M
Forecast Increase in reserves in next 5 years	\$122M

# Key features of the budget

- 0% increase for City Services for third year
- 2% increase for Capital rehabilitation
- Continued improvement of long-range plan
  - Prioritizing projects in Capital Plan
  - Lowering of debt
  - Improved reserves



# OPERATING BUDGET 2025

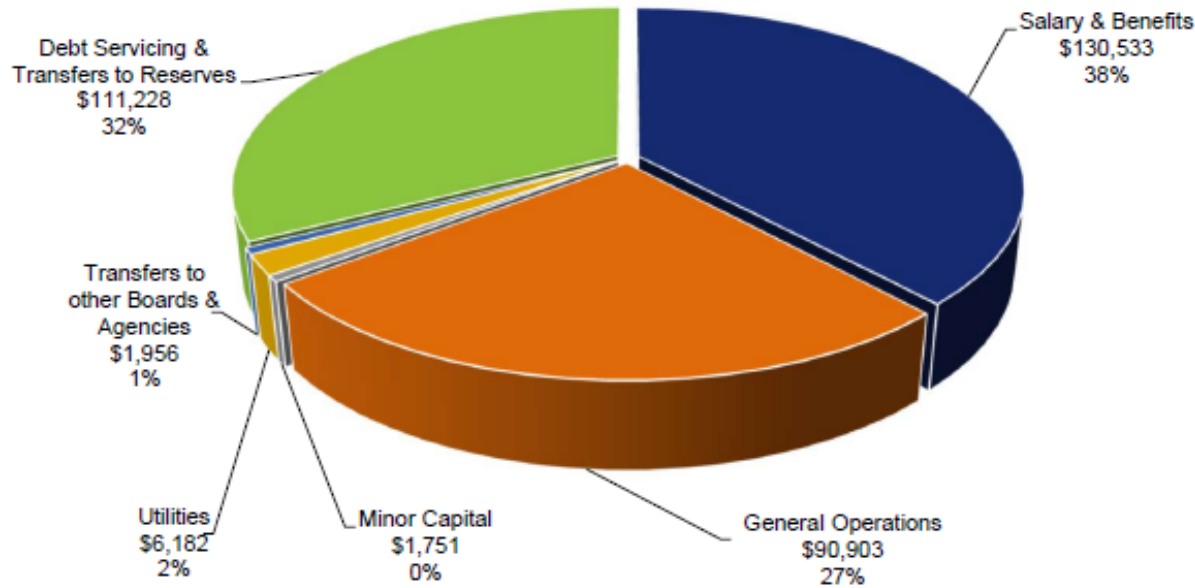
# 2025 Proposed Tax Rate Impact

Description	Tax Levy Increase/(Decrease)	Tax Rate Impact
Maintain service levels for City operations	\$ 7,206,133	2.25%
Operational Subsidy (Reserve Draws)	\$ 0	0.00%
Debt Management	\$ (1,736,547)	-0.54%
Reserve Contributions (excluding IIF, CoS)	\$ (170,739)	-0.05%
New Investment & Service Recommendations	\$ 701,153	0.22%
Assessment Growth	\$ (6,000,000)	-1.87%
<b>City Operations</b>	<b>\$ 0</b>	<b>0.00%</b>

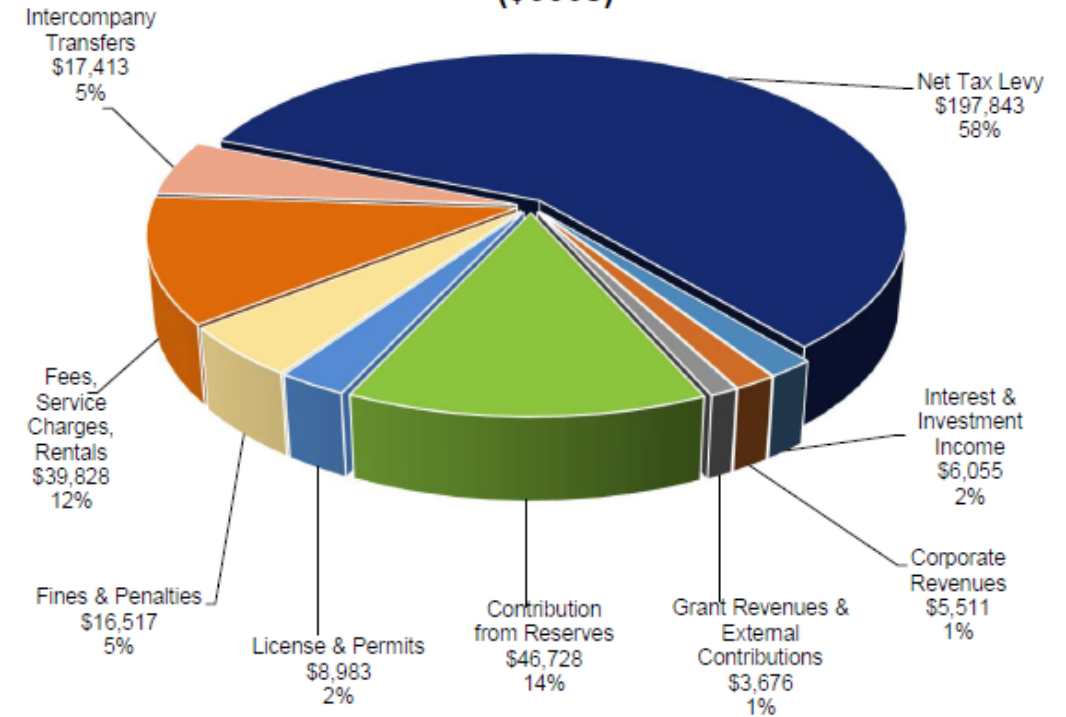
\* IIF = Infrastructure Investment Funding, CoS = County of Simcoe

# Operating Summary

**2025 City Operations Sources of Operating Expenditures - \$343M (\$000s)**



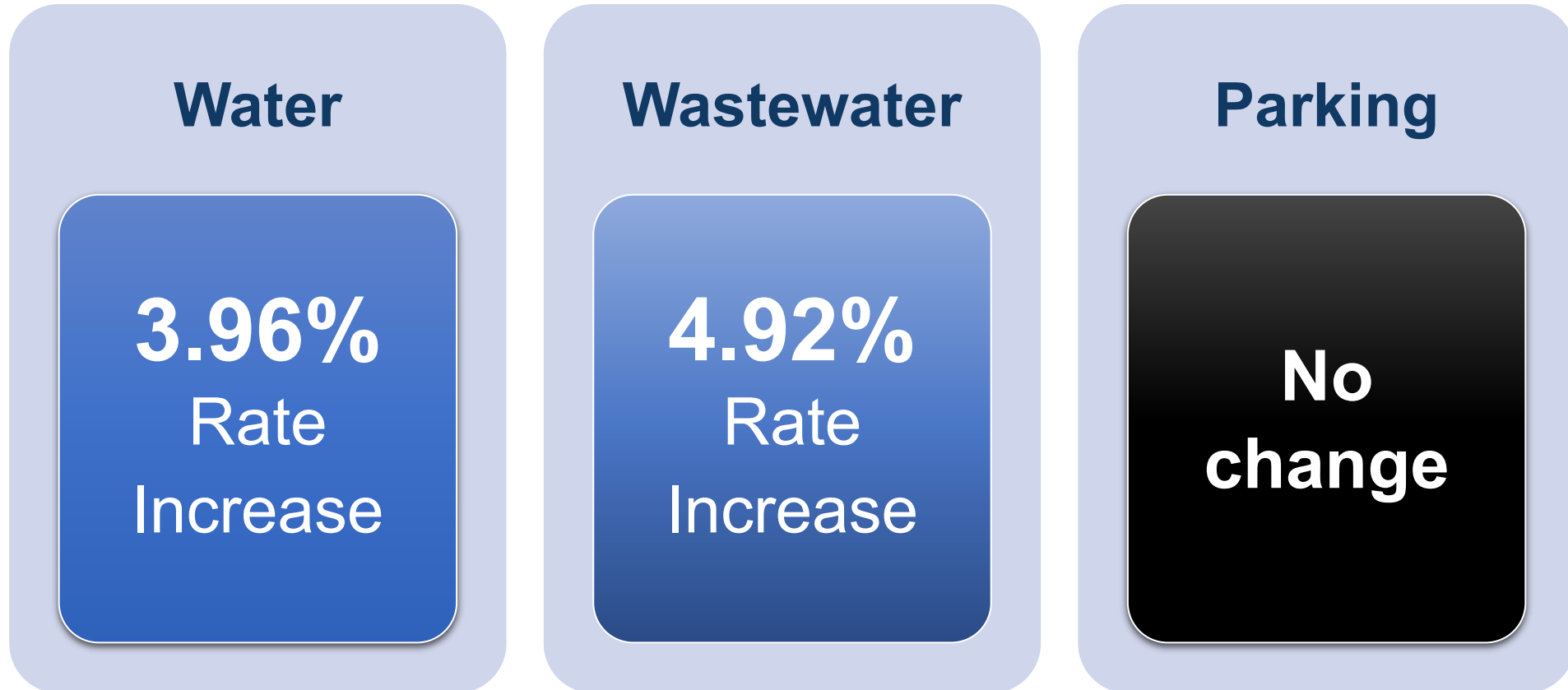
**2025 City Operations Sources of Operating Revenue - \$343M (\$000s)**



# Operating budget approvals

- The following reserve motions were brought forward:
  - Create ASE reserve
  - Transfer to WSIB reserve
  - Building Faster Funds moved out of Tax Stabilization Reserve

# User Rate Budgets





# 2025 Capital Plan Overview Presentation



## CAPITAL PLAN 2025

# Capital Plan Objectives

- Update existing **10 Year Capital Plan** (1 Year Budget, 4 Year Forecast, 5 Year Outlook)
- Prepare 2025 Capital Budget with appropriate consideration of:
  - Council's **strategic goals**,
  - Focus on the execution of **Growth Management Plans**,
  - Investment in renewing the City's existing infrastructure utilizing a **risk-based approach to project selection**,
  - Availability of **financial resources** and consideration of the Financial Policy Framework, and
  - Availability of **staff resources** to do the work

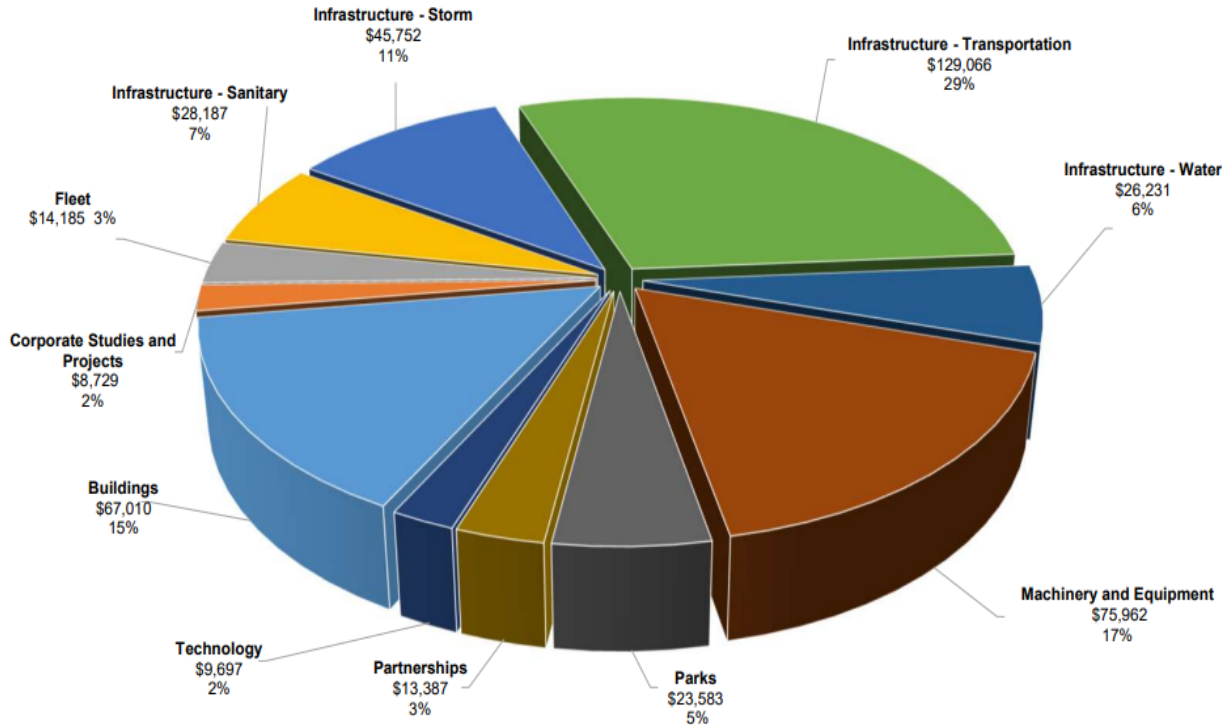
# What's in the Plan?



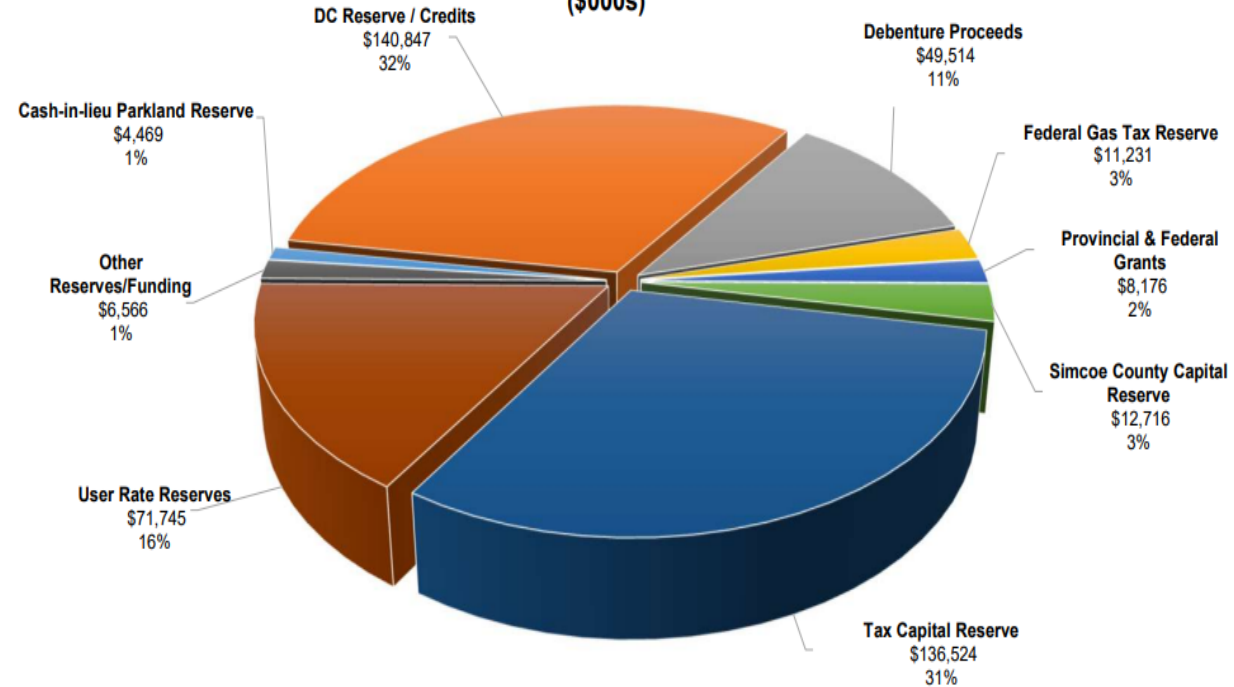
Capital Plan Key Projects	2025 Phase
Wastewater Treatment Facility Upgrades	Study/Design/Construction
Dyments Creek Culvert Expansion – Sanford St.	Design/Utilities/Construction
Neighbourhood Renewal Project (NRP) – HNS Wellington D1	Construction
Essa Road Right of Way Expansion – Bryne to Fairview	Construction
Pavement Management Program	Construction
Operations Centre Master Plan – Implementation	Construction
Allandale and Downtown Transit Mobility Hubs	Construction
Eugenia St ROW Reconstruction and New Transmission Watermain – Berczy to St. Vincent	Utilities/Construction
Hewitt’s Community Centre New Building Development	Pre-Design/Design
Anne St – New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	Construction
Sophia Creek Storm System Upgrades	Design/Utilities/Construction

# Capital Summary

2025-2029 Requested Budget By Asset Class & Investment Area  
Total \$441.9 Million  
(\$000)



2025-2029 Requested Capital Spending Authority By Funding Source  
Total \$441.9 Million  
(\$000s)



# Capital budget approvals

- Following items came forward late in the budget process:
  - Performing Arts Centre
  - New Sidewalk
  - Little Lake Boardwalk and Dock
  - Ferndale Lighting & Furniture upgrades
  - Splash Pad – Peggy Hill CC

# Long-Range Financial Planning

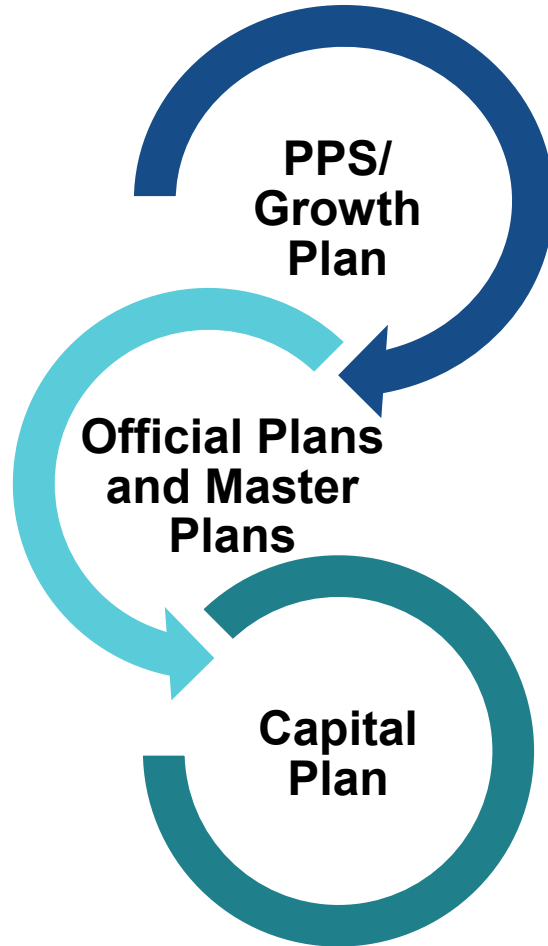


# Long-Range Plan



**Intergenerational Equity**

# How the City Plans For Growth



**Mandates growth targets**



**Official Plans must conform to the Growth Plan**  
**Infrastructure Master Plans fall in line**



**Implements the Master Plans**



# Capital Plan

2025 - 2029 Capital Budget	2025	2026	2027	2028	2029	Grand Total
Carryforward & Previously Approved*	\$ 362,943,007	\$ 79,589,764	\$ 46,229,427	\$ 25,889,282	\$ -	\$ 514,651,480
New Capital Requests	\$ 8,358,031	\$ 37,585,260	\$ 19,066,243	\$ 26,705,271	\$ 41,968,418	\$ 133,683,223
New Investment and Service Recommendations (for Operating Budget requests)	\$ 73,648					\$ 73,648
<b>Total 2025 Capital Budget</b>	<b>\$ 371,374,686</b>	<b>\$ 117,175,024</b>	<b>\$ 65,295,670</b>	<b>\$ 52,594,553</b>	<b>\$ 41,968,418</b>	<b>\$ 648,408,351</b>
Forecast	\$ -	\$ 97,743,324	\$ 148,778,946	\$ 205,254,282	\$ 256,034,988	\$ 707,811,539
<b>Grand Total 2025 - 2029 Capital Budget</b>	<b>\$ 371,374,686</b>	<b>\$ 214,918,348</b>	<b>\$ 214,074,616</b>	<b>\$ 257,848,835</b>	<b>\$ 298,003,406</b>	<b>\$ 1,356,219,891</b>

\* The \$362,943,007 total for 2025 consists of a estimated carryforward of \$206.5 million and \$156.4 million of previously approved requests.

# Total Reserves

	2024	2025	2026	2027	2028	2029
Beginning Balance	\$ 372,244,235	\$ 212,810,332	\$ 251,330,164	\$ 240,756,001	\$ 316,697,708	\$ 448,902,170
CFWD Capital Commitments	\$ (184,266,368)	\$ -				
Approved Commitments - Capital	\$ (136,767,188)	\$ (131,113,974)	\$ (67,111,853)	\$ (39,999,427)	\$ (25,889,282)	\$ -
Requested Commitments - Capital	\$ -	\$ (3,104,152)	\$ (33,624,986)	\$ (17,605,118)	\$ (25,842,536)	\$ (38,722,418)
Forecasted Commitments	\$ -	\$ -	\$ (94,372,259)	\$ (139,107,380)	\$ (177,190,275)	\$ (225,369,577)
Non-Capital Commitments	\$ (50,646,669)	\$ (47,218,217)	\$ (49,771,690)	\$ (45,413,833)	\$ (45,974,516)	\$ (45,982,665)
<b>Total Commitments / Draws</b>	<b>\$ (371,680,225)</b>	<b>\$ (181,436,343)</b>	<b>\$ (244,880,787)</b>	<b>\$ (242,125,759)</b>	<b>\$ (274,896,608)</b>	<b>\$ (310,074,660)</b>
<i>Contributions to Reserves</i>	\$ 212,246,322	\$ 219,956,176	\$ 234,306,624	\$ 318,067,466	\$ 407,101,070	\$ 355,230,828
<b>Reserve Balance</b>	<b>\$ 212,810,332</b>	<b>\$ 251,330,164</b>	<b>\$ 240,756,001</b>	<b>\$ 316,697,708</b>	<b>\$ 448,902,170</b>	<b>\$ 494,058,338</b>

# Total Reserves broken down by funding source

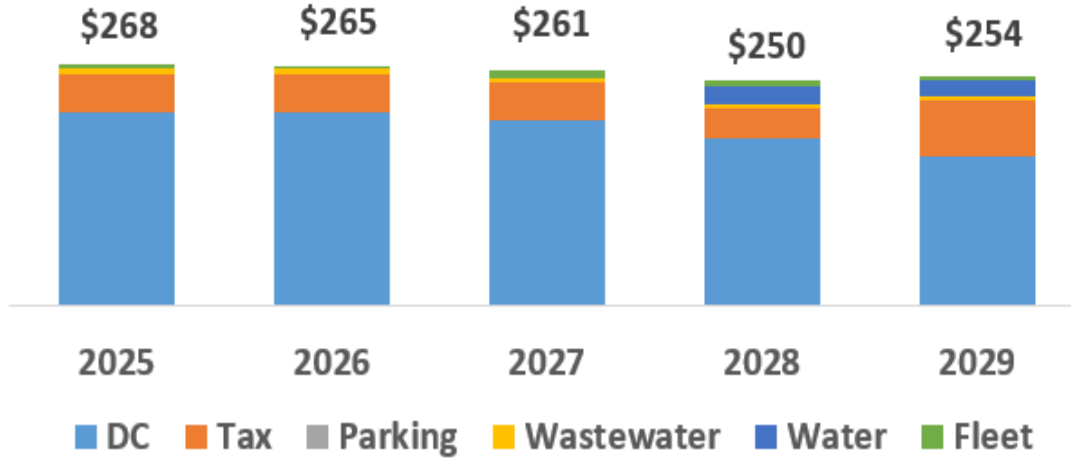
- Although the reserves are growing, much of this is due to development charges

Funding Source	2024	2025	2026	2027	2028	2029
Development charges	\$ 22,568,476	\$ 59,573,330	\$ 46,364,677	\$ 98,589,152	\$ 223,500,334	\$ 288,395,786
User rates	\$ 80,827,668	\$ 91,637,845	\$ 94,296,729	\$ 99,848,557	\$ 98,294,946	\$ 104,253,738
Gas Tax	\$ 11,073,204	\$ 9,167,673	\$ 6,383,072	\$ 9,454,123	\$ 8,676,015	\$ 7,952,047
Tax Levy funded reserves	\$ 98,340,983	\$ 90,951,316	\$ 93,711,522	\$ 108,805,875	\$ 118,430,875	\$ 93,456,766
<b>Total</b>	<b>\$ 212,810,332</b>	<b>\$ 251,330,164</b>	<b>\$ 240,756,000</b>	<b>\$ 316,697,708</b>	<b>\$ 448,902,170</b>	<b>\$ 494,058,338</b>

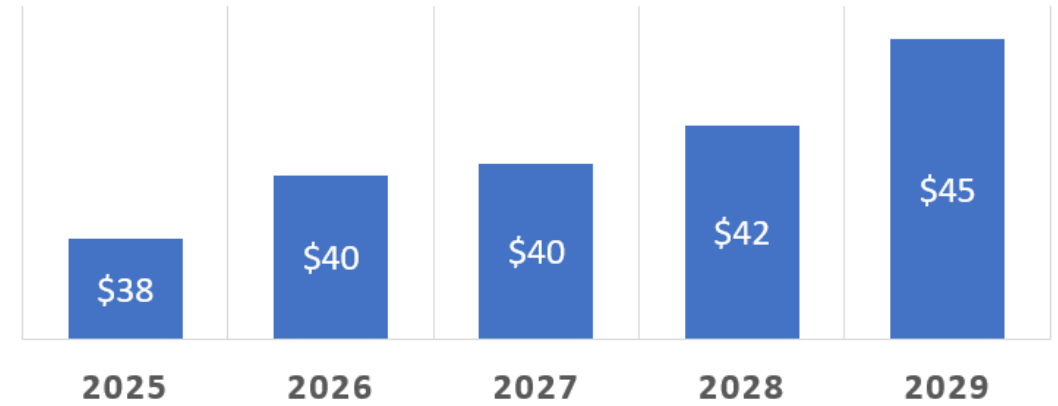
# Debt

FORECASTED DEBT LEVEL PER BY FUNDING SOURCE)

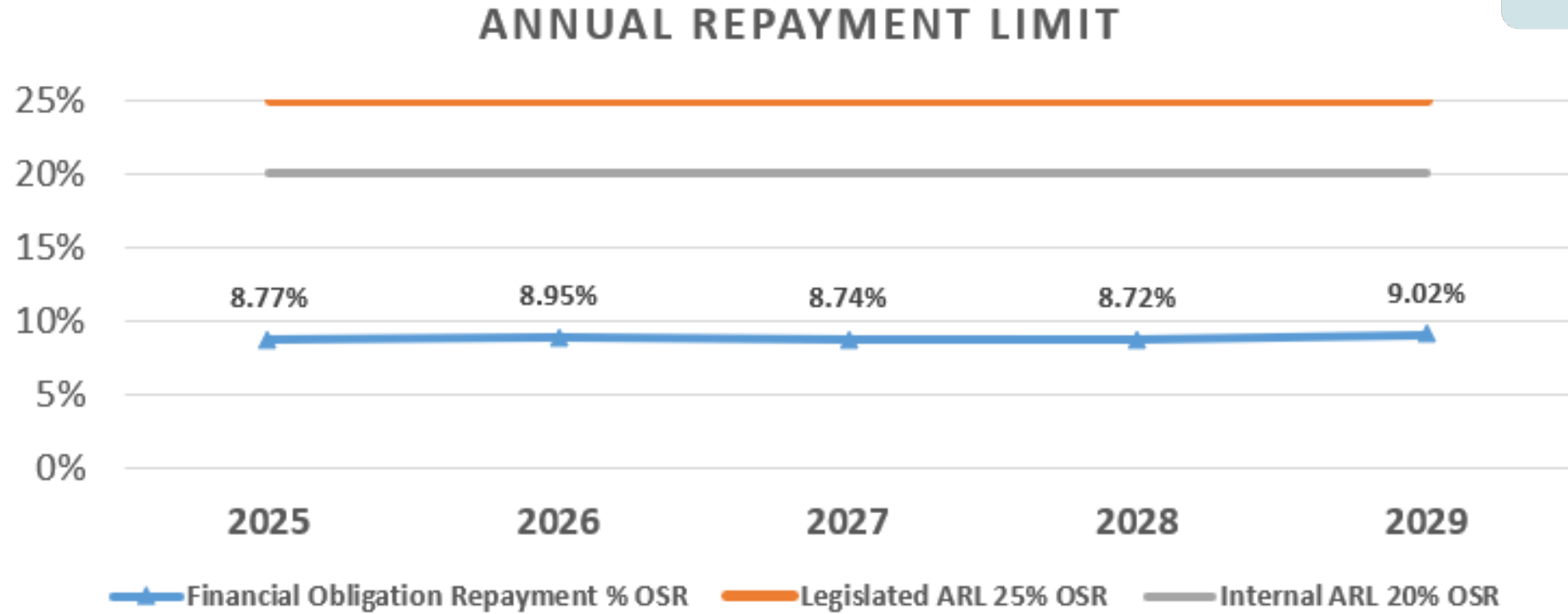
(In Millions)



EXPECTED DEBT SERVICING COST PER YEAR  
(IN MILLIONS)



# Debt



Key Credit Rating Factors: Institutional Framework, Economy, Financial Management, Budgetary Performance, Liquidity and Debt Burden

# City is making good progress towards financial sustainability

Several good positions:

- Strong Financial Policy Framework
- Debt at a manageable level
- Full cost recovery for Water and Wastewater

However, there are challenges:

- Large tax-funded asset base needs higher level of tax reserves

# Next Steps

<b>November 22 – December 4, 2024</b>	<b>Budget Presentation and deliberations at FRG/GC</b>
<b>December 11, 2024</b>	<b>Council Approval</b>
<b>January 8, 2025</b>	<b>Service Partner Budgets provided to Council</b>
<b>January 15, 2025</b>	<b>Service Partner Presentations to Council</b>
<b>January 22 &amp; 29, 2025</b>	<b>General Committee/Council Consideration and Approval of total 2025 Budget &amp; Business Plan</b>

Refer to [www.Barrie.ca/Budget](http://www.Barrie.ca/Budget) for City of Barrie budget information

Questions can be emailed to [budget.questions@barrie.ca](mailto:budget.questions@barrie.ca)