



City of Barrie

70 Collier Street (Box 400)
Barrie, ON L4M 4T5

Meeting Agenda General Committee

Monday, January 18, 2016

5:00 PM

Council Chamber

**2016 BUSINESS PLAN MEETING WILL START AT 5:00 PM AND WILL CONTINUE
THROUGHOUT THE EVENING WITH A BREAK FOR DINNER**

1. CONSENT AGENDA

2. PUBLIC MEETING(S)

Nil.

3. PRESENTATIONS BY STAFF/OFFICERS/AGENTS OF THE CORPORATION

2016 BUSINESS PLAN PRESENTATION

Note: There will be a dinner break following the presentation.

4. DEFERRED BUSINESS

Nil.

5. REPORTS OF REFERENCE, ADVISORY OR SPECIAL COMMITTEES

Nil.

6. STAFF REPORT(S)

2016 BUSINESS PLAN

1. That the 2016 tax-supported base operating budget for municipal operations, with total gross expenditures of \$216 million and a net property tax levy requirement of \$129.7 million, be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:

- a) That the tax rate funded corporate benefits be increased by \$265,643 to reflect information received subsequent to the release of the preliminary 2016 Business Plan;

- b) That in accordance with motion 15-G-270 adopted by City Council on December 14, 2015, \$10,000 be included in Planning Services Department's budget for initiatives and projects identified by Historic Neighbourhood Strategy Committee; and
 - c) That the City's fees to the Municipal Property Assessment Corporation be reduced from \$1,774,095 to \$1,689,812 resulting in a reduction of \$84,283 to reflect information received subsequent to the release of the preliminary 2016 Business Plan.
- 2. That the 2016 tax supported base operating budget for Barrie's Service Partners presented on Page 19 of the 2016 Business Plan, with total gross expenditures of \$84.5 million and a net property tax levy requirement of \$79.5 million, be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the Barrie Police Services Board 2016 Municipal Operating Grant Request be decreased from \$49,113,297 to \$48,902,251 resulting in a reduction of \$211,046 to the net tax levy;
 - b) That the Lake Simcoe Region Conservation Authority 2016 General Operating Levy request be decreased from \$654,401 to \$652,463 resulting in a reduction of \$484.50 to the net tax levy and a reduction of \$1,453.50 funding from water operations, which results in an increase in the transfer to the water rate reserve of \$1,453.50; and
 - c) That the Lake Simcoe Regional Airport 2016 General Operating Levy Request be decreased from \$449,297 to \$418,610.70 resulting in a reduction of \$30,686.30 to the net tax levy.
- 3. That the New Investment and Service Recommendations associated with Operating Budget requests as outlined on page 24 of the 2016 Business Plan with a net tax cost of \$905K (operating) and \$658K (capital), be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:
 - a) That Intake Form #488 regarding the Corporate Branding Strategy Implementation (page 272) be deleted, resulting in a net levy reduction of \$50,000;
 - b) That Intake Form #1248 regarding the Strategic Workforce Planning and Development (page 297) be amended to reduce the funding request of \$174,000 to \$90,000, resulting in a net levy reduction of \$84,000; and
 - c) That Intake Form #1248 regarding the Strategic Workforce Planning and Development (page 297) be amended to reduce the funding from the tax levy by \$11,080 and increase funding from the water rate in the amount \$7,108, the wastewater rate in the amount \$3,658, and parking rate in the amount \$314.

4. That the Water base operating budget, with gross expenditures of \$33.3 million and revenues of \$33.3 million, be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the water funding for corporate benefits be increased by \$24,020 to reflect information received subsequent to the release of the preliminary 2016 Business Plan.
5. That the Wastewater base operating budget, with gross expenditures of \$40.7 million and revenues of \$40.7 million, be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the wastewater funding for corporate benefits be increased by \$14,735 to reflect information received subsequent to the release of the preliminary 2016 Business Plan.
6. That the Parking Operations base budget, with gross expenditures of \$2.3 million and gross revenues of \$2.3 million, be approved with the following amendments to reflect changes since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the parking funding for corporate benefits be increased by \$1,286 to reflect information received subsequent to the release of the preliminary 2016 Business Plan.
7. That the 2016 new capital budget requests of \$50.8 million be approved with the following amendment(s) since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the First Responders Campus New Building, Infrastructure and Site capital project 2016 budget amount be reduced from \$500,000 to \$0 to remove the duplication of the previously approved 2015 budget; and
 - b) That the scope of the Centennial Park Expansion capital project be expanded to include construction of a boardwalk along the length of Centennial Beach, and that the gross project cost be increased by \$750,000 in 2016, to be funded as follows:
 - i) 24% (approximately \$180,000) from the Parks Development Charge Reserve; and
 - ii) 76% (approximately \$570,000) from the Cash in Lieu of Parkland Reserve.

8. That consistent with the Capital Project Control Policy, the 2017, 2018, 2019 and 2020 capital budget relating to new 2016 capital projects of \$19.5 million in 2017, \$5.5 million in 2018, \$643,000 in 2019, and \$100,000 in 2020 be approved with the following amendments since the 2016 Business Plan's publication on December 14, 2015:
 - a) That the Collier Centre New Office Accommodation capital project 2017 budget amount be reduced from \$2,045,000 to \$1,765,000 to remove the duplication of the previously approved 2015 budget; and
 - b) That the Collier Centre New Office Accommodation capital project funding from development charges in 2017 be reduced from \$580,780 to \$501,260 and the funding from the tax capital reserve in 2017 be reduced from \$1,464,220 to \$1,263,740.
9. That the 2016-2020 Capital Budget items not requiring approval, be received as forecast information.
10. That effective April 1, 2016, By-law 2015-025, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2016 Business Plan, published December 14, 2015, Pages 318-361, with the following amendments:
 - a) That the Transit fees included in Schedule O on page 360 in the 2016 Business Plan be replaced with the recently approved transit fees included in Appendix "D", such fees to be effective March 1, 2016; and
 - b) That the Marina fees included in Schedule L on page 352 of the 2016 Business Plan be amended to include three new fees: a \$250 cancellation fee for small boats (at docks A through D), a \$500 cancellation fee for large boats (at docks E through K), and an administration fee of \$25 for the new payment plan being offered for 2016.
11. That pursuant to Ontario Regulation 284/09, this report serve as the method for communicating the exclusion of the following estimated expenses from the 2016 Business Plan:
 - a) Amortization expense - \$48.8 million;
 - b) Post-employment benefit expenses - \$2.1 million; and
 - c) Solid waste landfill closure and post-closure expenses - \$0.5 million.
12. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the operating and capital budgets.

13. That the Mayor and City Clerk be authorized to execute any agreements that may be required to accept grant funding from other levels of governments or other partners to reduce expenditures associated with programs, services and/or capital projects.
14. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2016 Business Plan's publication on December 14, 2015.
15. That Debenture financing as identified in the Capital Budget be approved.
16. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations. (EMT001-16) (File: F05)

Attachments: [EMT001-160118.pdf](#)
[2016 Draft Business Plan](#)

7. REPORTS OF OFFICERS

Nil.

8. ITEMS FOR DISCUSSION

8.1 CITY OF BARRIE PARTICIPATION IN THE COUNTY OF SIMCOE BURSARY PROGRAM

1. That the County of Simcoe be advised of the City of Barrie's interest in participating in the County of Simcoe Bursary program.
2. That funding in the amount of \$1,000 be provided for the County of Simcoe Bursary program, to be funded from Strategic Priorities reserve. (Item for Discussion 8.1, January 18, 2016) (File: A16)

Sponsor: Councillor, S. Morales

Attachments: [Itm 8.1 160118 County of Simcoe.pdf](#)

9. INFORMATION ITEMS

Nil.

10. ENQUIRIES

11. ANNOUNCEMENTS

12. ADJOURNMENT

HEARING DEVICES AND AMERICAN LANGUAGE (ASL) INTERPRETERS:

Assistive listening devices for the Council Chambers are available upon request from the staff in the Legislative and Court Services Department.

American Sign Language (ASL) Interpreters are also available upon request. Please contact Legislative and Court Services Department staff at 705-739-4204 or cityclerks@barrie.ca regarding a request for an ASL Interpreter as soon as possible, to ensure availability.