



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Final City Council

---

Monday, December 6, 2021

7:00 PM

Council Chambers/Virtual

---

### CALLING TO ORDER BY THE CITY CLERK, WENDY COOKE

The meeting was called to order by the City Clerk at 7:01 p.m. The following were in attendance for the meeting:

**Present:** 11 - Mayor, J. Lehman  
Deputy Mayor, B. Ward  
Councillor, C. Riepma  
Councillor, K. Aylwin  
Councillor, A. Kungl  
Councillor, R. Thomson  
Councillor, N. Harris  
Councillor, G. Harvey  
Councillor, J. Harris  
Councillor, S. Morales  
Councillor, M. McCann

### STAFF:

Acting Manager of Revenue and Taxation, G. Marsh  
Chief Administrative Officer, M. Prowse  
City Clerk/Director of Legislative and Court Services, W. Cooke  
Committee Support Clerk, T. Maynard  
Coordinator of Elections and Special Projects, T. McArthur  
Director of Corporate Facilities, R. Pews  
Director of Development Services, M. Banfield  
Director of Economic and Creative Development, S. Schlichter  
Director of Finance/Treasurer, C. Millar  
Director of Information Technology, R. Nolan  
Director of Internal Audit, S. MacGregor  
Director of Legal Services, I. Peters  
Director of Operations, D. Friary  
Director of Recreation and Culture Services, R. Bell  
Director of Transit and Parking Strategy, B. Forsyth  
Executive Director of Access Barrie, R. James-Reid  
Fire Chief, C. Mainprize

General Manager of Community and Corporate Services, D. McAlpine  
General Manager of Infrastructure and Growth Management, B. Araniyasundaran  
Manager of Business Planning and Budget, J. Kuehl  
Manager of Corporate Asset Management, K. Oakley  
Manager of Marketing and Communications, C. Harris  
Manager of Purchasing, S. Jones  
Manager of Recreation, S. Lee-Young  
Manager of Recreation and Culture Services, K. Datema  
Senior Manager of Accounting and Revenue, C. Smith  
Senior Manager of Corporate Finance and Investment, C. Gillespie  
Service Desk Generalist, K. Kovacs  
Supervisor of Development Charges, M. Villeneuve.

### **PLAYING OF THE NATIONAL ANTHEM**

The National Anthem was played.

### **READING OF LAND ACKNOWLEDGMENT**

Mayor J. Lehman read the Land Acknowledgement.

### **CONFIRMATION OF THE MINUTES**

**21-A-126** The Minutes of the City Council meeting held on November 22, 2021 were adopted as printed and circulated.

### **AWARDS AND RECOGNITIONS**

#### **21-A-127 RECOGNITION OF THE CITY'S MARKETING AND COMMUNICATIONS TEAM RECIPIENTS OF 2021 MARCOM AWARDS**

Mayor, J. Lehman recognized the City's Marketing and Communications Team and those that contributed to the City of Barrie receiving three 2021 MarCom Awards. He advised that the MarCom Awards are one of the largest and respected creative competitions in the world that recognizes outstanding achievement in concept, direction, design and production of marketing and communication materials and programs.

Mayor Lehman presented Barrie City Council with the following three 2021 MarCom Awards:

- The Platinum Award for COVID-19 Communications Response and for acting as leaders in the area by sharing all assets with communications teams in Simcoe County for use in their own communities;
- A Gold Award for Barrie's communication response to the 2021 Barrie Tornado; and

- An Honourable Mention, in partnership with the Development Services, a video to educate and engage citizens about the City's Official Plan.

Mayor Lehman on behalf of Barrie City Council thanked and congratulated the City's Marketing and Communications Team and City staff for their dedication to the City of Barrie and the success achieved for their marketing and communications projects and initiatives.

## DEPUTATION(S) ON COMMITTEE REPORTS

### 21-A-128

#### **DEPUTATION BY MICHAEL SPEERS CONCERNING MOTION 21-G-279, 2022 BUSINESS PLAN - BARRIE POLICE SERVICES BOARD**

Councillor, G. Harvey declared that to remain in compliance with his statutory obligations under Section 17(3) of the *Police Services Act* he was unable to participate in the discussions or vote on the foregoing matter. He left in the Council Chambers.

Councillor N. Harris stated that that in consultation with the Integrity Commissioner regarding her Code obligations, including those that arise under the *Municipal Conflict of Interest Act*. Although, Councillor, N. Harris did not have a pecuniary interest in the matter that required her to abstain from voting on this matter, in accordance with her obligations under the Council and Committee Code of Conduct and upon advice of the Integrity Commissioner, she did not participate or vote on the foregoing matter. She left the virtual City Council meeting.

Michael Speers discussed the Barrie Police Service (BPS) 2022 Budget request and his call for significant cuts to the BPS Budget. He asked that the City reallocate 10 percent of this year's Police Budget to better fund services such as transit, infrastructure improvements, youth programming environmental initiatives and other services. Mr. Speers also asked that the City commit to working with the Community to develop a workable plan.

Mr. Speers provided his opinion on policing being an outdated concept rooted in colonialism and racism, is an expensive and substandard way to prevent crime, and a discriminatory way to maintain justice in the community. He discussed the need for alternative ways than policing and a more hopeful and positive road to safety, and security for the community by transferring taxpayer dollars away from the police.

Mr. Speers expressed that Council needs to get priorities set right for the City and should be a place where everybody is safe and supportive and access to services the community need. He asked that Council not stick to the status quo and ignore the need and desire to fundamentally change a broken system and build the Community that every person who calls Barrie home deserves.

**COMMITTEE REPORTS**

**21-A-129** General Committee Report dated November 20, 2021, Sections A, B, C and D (APPENDIX "A").

**SECTION "A" - TO BE RECEIVED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "A" of the General Committee Report dated November 20, 2021, now circulated, be received.

**21-G-268** PRESENTATION CONCERNING THE LONG RANGE FINANCIAL PLAN, TIMING OF DEVELOPMENT AND 10-YEAR CAPITAL PLAN DEFERRAL OPTIONS

**CARRIED**

**SECTION "B" - TO BE ADOPTED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "B" of the General Committee Report dated November 20, 2021, now circulated, be adopted.

**21-G-269** TIMING OF DEVELOPMENT AND 10-YEAR CAPITAL DEFERRAL OPTIONS

**CARRIED**

**SECTION "C" - TO BE ADOPTED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "C" of the General Committee Report dated November 20, 2021, now circulated, be adopted.

**21-G-270** LONG RANGE FINANCIAL PLAN AND FINANCIAL POLICY FRAMEWORK UPDATE

**CARRIED**

**SECTION "D" - TO BE RECEIVED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "D" of the General Committee Report dated November 20, 2021, now circulated, be received.

**21-G-271** LONG RANGE FINANCIAL PLAN AND FINANCIAL POLICY FRAMEWORK UPDATE - BARRIE HYDRO HOLDINGS INC. DIVIDEND

**CARRIED**

**21-A-130** Planning Committee Report dated November 23, 2021 (APPENDIX "B")

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That the Planning Committee Report dated November 23, 2021, now circulated, be received.

**21-P-027** APPLICATION FOR A DRAFT PLAN OF SUBDIVISION - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LIMITED - 80 BIG BAY POINT ROAD (WARD 8) (FILE: D30-014-2021)

**21-P-028** APPLICATION FOR A ZONING BY-LAW AMENDMENT - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LIMITED - 17 AND 27 JACOB'S TERRACE (WARD 8) (FILE D30-013-2021)

**21-P-029** APPLICATION FOR A ZONING BY-LAW AMENDMENT - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LTD. (41 AND 43 ESSA ROAD LIMITED, 2831513 ONTARIO CORP.) - 41 AND 43 ESSA ROAD AND 259 AND 273 INNISFIL STREET (WARD 8) (FILE: D30-016-2021)

**CARRIED**

[21-A-131](#) General Committee Report dated November 29, 2021, Sections A, B, C and D (APPENDIX "C").

**SECTION "A" - TO BE RECEIVED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "A" of the General Committee Report dated November 29, 2021, now circulated, be received.

[21-G-272](#) REPORT OF THE FINANCE AND CORPORATE SERVICES COMMITTEE DATED NOVEMBER 16, 2021

[21-G-273](#) REPORT OF THE CITY BUILDING COMMITTEE DATED NOVEMBER 23, 2021

**CARRIED**

**SECTION "B" - TO BE ADOPTED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "B" of the General Committee Report dated November 29, 2021, now circulated, be adopted.

[21-G-274](#) SMALL BUSINESS PROPERTY TAX SUBCLASS

[21-G-275](#) COUNTY OF SIMCOE CAPITAL CONTRIBUTIONS

[21-G-276](#) RESTORATION AND DONATION OF HISTORIC TRAIN ENGINE 1531

[21-G-277](#) MUNICIPAL HERITAGE REGISTER - 123 TORONTO STREET, 50 WILLIAM STREET, 90, 97 AND 105 CUMBERLAND STREET

[21-G-278](#) STATUS UPDATE CONCERNING CONSULTATION WITH INDIGENOUS COMMUNITIES

**CARRIED**

**SECTION "C" - TO BE ADOPTED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "C" of the General Committee Report dated November 29, 2021, now circulated, be adopted.

**21-G-279** 2022 BUSINESS PLAN - BARRIE POLICE SERVICES BOARD

Councillor, G. Harvey declared that to remain in compliance with his statutory obligations under Section 17(3) of the *Police Services Act* he was unable to participate in the discussions or vote on the foregoing matter. He remained in the Council Chambers.

Councillor N. Harris stated that that in consultation with the Integrity Commissioner regarding her Code obligations, including those that arise under the *Municipal Conflict of Interest Act*. Although, Councillor, N. Harris did not have a pecuniary interest in the matter that required her to abstain from voting on this matter, in accordance with her obligations under the Council and Committee Code of Conduct and upon advice of the Integrity Commissioner, she did not participate or vote on the foregoing matter. She left the virtual General Committee meeting.

**CARRIED**

**SECTION "D" - TO BE ADOPTED**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That Section "D" of the General Committee Report dated November 29, 2021, now circulated, be adopted.

**21-G-280** 2022 BUSINESS PLAN**AMENDMENT #1**

Moved by: Councillor, M. McCann  
Seconded by: Councillor, G. Harvey

That motion 21-G-280 of Section "D" of the General Committee Report dated November 29, 2021 concerning the 2022 Business Plan be amended by adding the following paragraphs:

- “\_ ) That the Chief Administrative Officer provide a presentation to General Committee concerning cost saving efficiencies/measures including specific amounts implemented by City staff in 2020 and 2021.
  
- \_ ) That starting in 2023 an annual list of cost saving efficiencies/measures be included in the Business Plan and Budget binders in a brochure style format that identifies specific amounts, be listed by Department with the use of subheadings and written in plain language.
  
- \_ ) That in addition to the annual reporting, a memorandum be provided to Council coinciding with the Chief Administrative Officer semi-annual updates to Council with status on Departmental cost savings/efficiencies.”

**CARRIED**

**AMENDMENT #2**

Moved by: Councillor, R. Thomson  
 Seconded by: Councillor, J. Harris

That motion 21-G-280 of Section “D” of the General Committee Report dated November 29, 2021 concerning the 2022 Business Plan be amended by adding the following paragraph:

“That the Director of Information Technology or designate be granted delegated authority to execute any agreements required to be a verified app developer in app stores including but not limited to Apple’s App Store, Google Play Store in support of or to compliment municipal systems and/or databases.”

**CARRIED**

**AMENDMENT #3**

Moved by: Councillor, R. Thomson  
 Seconded by: Councillor, J. Harris

That motion 21-G-280 of Section “D” of the General Committee Report dated November 29, 2021 concerning the 2022 Business Plan be amended by adding the following paragraphs:

- “\_ ) That Intake Form 649 be amended to reflect that \$65,000 be allocated to conduct a Pilot Program in conjunction with the Barrie Business Improvement Association (BIA), to assist with the BIA sidewalk clearing during the 2022/2023 winter maintenance season with an increase to the tax levy of \$65,000; and



- \_) That staff in the Operations Department report back to Council by May 31, 2023 to discuss the results of the Pilot.”

### **CARRIED**

Upon the question of the original motion, moved by Deputy Mayor, B. Ward and seconded by Councillor, R. Thomson, the motion **CARRIED AS AMENDED BY AMENDMENTS #1, 2 AND 3.**

### **ENQUIRIES**

Members of Council addressed enquires to City staff and received responses.

### **ANNOUNCEMENTS**

Members of Council provided announcements concerning a number of matters.

### **BY-LAWS**

Moved by: Deputy Mayor, B. Ward

Seconded by: Councillor, R. Thomson

That leave be granted to introduce the following Bills and these Bills be read a first, second and third time this day and finally passed:

#### **BY-LAW** **2021-102**

#### **Bill #102**

A By-law of The Corporation of the City of Barrie to exempt Lots 21 and 22, Plan 1358; S/T RO232496, being all of PIN 58811-0044, in the City of Barrie, County of Simcoe, from Part Lot Control imposed by Section 50(5) of the Planning Act, R.S.O. 1990, c.P.13. (Part Lot Control By-law - Simcoe County Housing Corporation, 322-328 St. Vincent Street) (File: D23-STV)

#### **BY-LAW** **2021-103**

#### **Bill #103**

A By-law of The Corporation of the City of Barrie to further amend By-law 2018-146, being a by-law to appoint members to various committees, boards and commissions. (21-G-267) (Appointment(s) to Active Transportation and Sustainability Committee) (LCS010-21) (File: C06)

### **CARRIED UNANIMOUSLY**

**CONFIRMATION BY-LAW**

Moved by: Deputy Mayor, B. Ward  
Seconded by: Councillor, R. Thomson

That leave be granted to introduce the following Bill and this Bill be read a first, second and third time this day and finally passed:

**BY-LAW**  
**2021-104**

**Bill #104**

A By-law of The Corporation of the City of Barrie to confirm the proceedings of Council at its meeting held on the 6th day of December, 2021.

**CARRIED UNANIMOUSLY**

**ADJOURNMENT**

Moved by: Councillor, K. Aylwin  
Seconded by: Councillor, A.M. Kungl

That the meeting be adjourned at 8:13 p.m.

**CARRIED**

---

**Mayor, J. Lehman**

---

**Wendy Cooke, City Clerk**

# **APPENDIX “A”**

**General Committee Report  
dated November 20, 2021**



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Final General Committee

---

Saturday, November 20, 2021

9:00 AM

Council Chamber/Virtual

---

### GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on December 6, 2021.

The meeting was called to order by Mayor, J. Lehman 9:04 a.m. The following were in attendance for the meeting:

**Present:** 10 - Mayor, J. Lehman  
Deputy Mayor, B. Ward  
Councillor, C. Riepma  
Councillor, K. Aylwin  
Councillor, A. Kungl  
Councillor, R. Thomson  
Councillor, G. Harvey  
Councillor, J. Harris  
Councillor, S. Morales  
Councillor, M. McCann

**Absent:** 1 - Councillor, N. Harris

#### STAFF:

Chief Administrative Officer, M. Prowse  
City Clerk/Director of Legislative and Court Services, W. Cooke  
Committee Support Clerk, T. Maynard  
Coordinator of Elections and Special Projects, T. McArthur  
Director of Development Services, M. Banfield  
Director of Finance/Treasurer, C. Millar  
Director of Information Technology, R. Nolan  
Director of Legal Services, I. Peters  
Director of Operations, D. Friary  
Executive Director of Access Barrie, R. James-Reid  
General Manager of Community and Corporate Services, D. McAlpine  
General Manager of Infrastructure and Growth Management, B. Araniyasundaran  
Manager of Corporate Asset Management, K. Oakley  
Senior Manager of Corporate Finance Investments, C. Gillespie  
Supervisor of Development Charges, M. Villeneuve

Service Desk Generalist, K. Kovacs.

The General Committee met and reports as follows:

## **SECTION "A"**

### **21-G-268**

#### **PRESENTATION CONCERNING THE LONG RANGE FINANCIAL PLAN, TIMING OF DEVELOPMENT AND 10-YEAR CAPITAL PLAN DEFERRAL OPTIONS**

Craig Millar, Director of Finance/Treasurer, Michelle Banfield, Director of Development Services, Bala Araniyasundaran, General Manager of Infrastructure and Growth Management and Dawn McAlpine, General Manager of Community and Corporate Services provided a presentation concerning the proposed Long Range Financial Plan (LFRP), the timing of future City development and deferral options for the 10-Year Capital Plan.

Mr. Millar, Ms. Banfield, Mr. Araniyasundaran and Ms. McAlpine discussed slides concerning the following topics:

#### Long Range Financial Plan - Five Strategies to Strengthen the City's Financial Position:

- The purpose of a Long Range Financial Plan and financial policy updates;
- A bar graph illustrating the City's debt capacity from 2021 to 2041;
- An overview on allocation of the Barrie Hydro dividend (BHHI);
- Charts illustrating the current and proposed projections of the Reinvestment and Tax Capital Reserves from 2022 to 2029;
- The positive outcomes of increasing the BHHI dividend contributions to the Tax Capital Reserve and maintaining the Reinvestment Reserve;
- An overview on the LRFP and proposed Policy Framework;

#### Timing of Growth:

- The timing of growth and development charges revenue;
- The development approval timelines detailing the improvements, complexities for development in the Building Boundary and Secondary Plan Areas, and application volumes;

#### 10-Year Capital Plan Deferral Options:

- A summary on the deferral considerations, deferral options of capital projects;
- The considerations of deferring Infrastructure Projects;
- The impacts of deferring the Road Widening/McKay Interchange Projects and the Water/Wastewater Project;
- A summary of the proposed Infrastructure Projects to be deferred;

- The proposed deferral options for Corporate Facility Projects:
  - The Community Centres and Libraries/Other Facilities;
  - The Hewitt's Community Centre and Library (FC1085/1086);
  - The Allandale Recreation Renovation/Expansion (Z281);
  - The Salem Community Centre and Library (613/614);
  - Barrie Simcoe Emergency Service Campus - Phase 2 (693);
  - Fisher Performing Arts Centre (FC1138);
  - Secondary Plan Area Municipal Campus (FC1126);
  - Dorian Parker Centre Renovation/Rebuild (599); and
  - Barrie Molson Centre (Sadlon Arena) New Event Staging/Show Curtain (244/245).
- An overview of other projects considered for deferral and currently not funded projects in the 10-year Plan;
- A summary of the 10-year Capital Plan; and
- Charts illustrating the reserve impacts for Development Charges and Tax Capital Reserve from 2022 to 2029.

Members of Committee asked a number of questions to City staff and received responses.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

General Committee recessed from 11:39 a.m. to 11:54 a.m.

The General Committee met and recommends adoption of the following recommendation(s):

## **SECTION "B"**

### **21-G-269**

#### **TIMING OF DEVELOPMENT AND 10-YEAR CAPITAL DEFERRAL OPTIONS**

1. That the following Infrastructure Projects be amended in the 2022 to 2031 Capital Plan:
  - a) That Project EN1375 Big Bay Point Road Expansion - Prince William to Street N (City) be deferred with the proposed expenditures of \$40 thousand in 2025, \$44 thousand in 2026, \$375 thousand in 2027, \$375 thousand in 2028, \$186 thousand in 2029, \$386 thousand in 2030 and \$2.96 million in 2031 deferred to 2032, 2033, 2034, 2035. 2036, 2037 and 2038 respectively;

- 
- b) That the start of the Lockhart Road ROW Expansion related Projects be deferred as follows:
- i. That Project EN1354 Lockhart Road ROW Expansion - Huronia to Yonge (City) be deferred with the proposed expenditures of \$266 thousand in 2027, \$413 thousand in 2028, \$1.2 million in 2029, \$6.35 million in 2030 and \$1.42 million in 2031 deferred to 2034, 2035, 2036, 2037 and 2038 respectively;
  - ii. That Project 000334 Lockhart Road ROW Expansion - Prince William to East of Collector 11 (Developer) be deferred with the proposed expenditures of \$47 thousand in 2025, \$211 thousand in 2026, \$211 thousand in 2027, \$1.44 million in 2028, \$288 thousand in 2029, \$1.74 million in 2030, and \$1.74 million in 2031 deferred to 2032, 2033, 2034, 2035, 2036, 2037 and 2038 respectively;
  - iii. That Project Z499 Lockhart Road ROW Expansion - Yonge to Prince William (City) be deferred with the proposed expenditures of \$156 thousand in 2025, \$702.5 thousand in 2026, \$702.5 thousand in 2027, \$3.81 million in 2028, \$651 thousand in 2029, \$5.79 million in 2030, and \$5.79 million in 2031 deferred to 2032, 2033, 2034, 2035, 2036, 2037 and 2038 respectively; and
  - iv. That Project EN1334 Z499 Lockhart Road ROW Expansion and Trunk Watermain - Saunders to Huronia (City) be deferred with the proposed expenditures of \$505.01 thousand in 2025, \$3.56 million in 2026, \$3.76 million in 2027, \$4.33 million in 2028, \$644 thousand in 2029, and \$14.81 million in 2031 deferred to 2032, 2033, 2034, 2035, 2036, and 2038 respectively.
- c) That Project 000332 McKay Pump Station (City) be deferred with the proposed expenditures of 48 thousand in 2027, \$144 thousand in 2028, \$514 thousand in 2029, \$186 thousand in 2029, \$834 thousand in 2030 and \$2.42 million in 2031 deferred to 2034, 2035, 2036, 2037 and 2038 respectively;
- d) That Project EN1251 McKay Road New Interchange - Highway 400 (City) expenditures in the years 2026 to 2031 (of \$944.6 thousand in 2026, \$9.90 million in 2027, \$9.90 million in 2028, \$14.85 million in 2029, \$10.47 million in 2030, and \$12.51 million in 2031) be deferred to 2033, 2034, 2035, 2036, 2037 and 2038 respectively;

- e) That the start of the construction phases of Watermain, Road, Reservoir, Pumping Station, Sanitary Sewer and ROW related Projects be deferred as follows:
    - i. That the construction phase of Project EN1276 Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer) be deferred with the proposed expenditures of \$250 thousand in 2030 and \$1.67 million in 2031 deferred to 2037 and 2038 respectively;
    - ii. That Project EN1340 Salem Road New Transmission Watermain and Road Expansion - Essa Rd to Veterans Dr (Developer) be deferred with the proposed expenditure of \$2.52 million in 2031 deferred to 2038 respectively;
    - iii. That Project 000926 Salem Road Reservoir and Pumping Station be deferred with the proposed expenditures of \$390 thousand in 2026, \$1.91 million in 2027, \$1.91 million in 2028, and \$9.25 million in 2031 deferred to 2033, 2034, 2035 and 2038 respectively; and
    - iv. That the construction phase of Project EN1272 Salem Rd New Watermain, NewTrunk Sanitary Sewer and ROW Expansion-Veterans to Saunders (City) be deferred with the proposed expenditures of \$578 thousand in 2026, \$2.61 million in 2027, \$2.61 million in 2028, \$3.86 million in 2029, \$644 thousand in 2030 and \$13.69 million in 2031 deferred to 2033, 2034, 2035, 2036, 2037 and 2038 respectively.
  - f) That a new Project Transportation safety and pavement holding strategies be added with proposed expenditures of \$600 thousand in 2022, \$4.5 million in 2023, \$200 thousand in 2024 and \$1.5 million in 2025.
2. That the following Corporate Facility Projects be amended in the 2022 to 2031 Capital Plan:
- a) That Project FC1085/1086 Hewitt's Community Centre and Library remain with the proposed \$51.25 million in deferrals in the 2022 Capital Plan;
  - b) That Project Z281 Allandale Recreation Centre Expansion be amended to reverse the expenditure levels in 2028 and 2029, as follows:



- 
- i. To delete \$19.37 million in 2028 and replace it with \$9.69 million; and
    - ii. To delete \$9.69 million in 2029 and replace it with \$19.37 million.
  - c) That Project 000613 Salem Community Centre New Building Development be deferred with the proposed expenditures of \$13 million in 2026, \$38.5 million in 2027 and \$38.5 million in 2028 deferred as follows:
    - i. \$20 million in 2029;
    - ii. \$17.45 million in 2030; and
    - iii. \$39.55 million in 2031.
  - d) That Project 000614 Salem Library Branch New Build Development be deferred with the proposed expenditures of \$500 thousand in 2026, \$6.75 million in 2027 and \$6.75 million in 2028 deferred as follows:
    - i. \$6.75 million in 2030; and
    - ii. \$6.75 million in 2031.
  - e) That Project 000693 Barrie-Simcoe Emergency Services Campus - Phase 2 be deferred with the proposed expenditures of \$10 million in 2027 and \$19.37 million in 2028 deferred to 2030 and 2031 respectively.
  - f) That Project FC1126 Secondary Plan Area Municipal Campus New Site Development be deferred with the proposed expenditures of \$7 million in 2025 and \$3 million in 2026 deferred to 2027 and 2030 respectively.
  - g) That Project 000599 Dorian Parker Centre Renovation / Rebuild of Facility be deferred with the proposed expenditures of \$535 thousand in 2023, \$2 million in 2024 and \$1 million in 2025 deferred to 2027, 2028 and 2029 respectively.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**SECTION "C"****21-G-270      LONG RANGE FINANCIAL PLAN AND FINANCIAL POLICY  
FRAMEWORK UPDATE**

1. That the Watson and Associates Economists Ltd. (Watson) Long Range Financial Plan attached as Appendix "A" to Staff Report FIN018-21, be received.
2. That the existing Financial Policies Framework be replaced with the revised Financial Policies Framework as identified in Appendix "B" to Staff Report FIN018-21.
3. That the following strategies be implemented to strengthen the City's financial position:
  - a) That beginning in 2023, the contribution to the Dedicated Infrastructure Renewal Fund (Tax Capital Reserve) be increased to 1%;
  - b) That staff be directed to bring forward an updated Development Charge Background Study and related by-law in 2023 and a proposed new Community Benefit Charge;
  - c) To consider revising the phasing requirements in the Official Plan for the Salem and Hewitt's Secondary Plan areas to ensure that future phases are not unreasonably developed before areas where capacity currently exists; and
  - d) That traditional front-ending agreements or credit agreements with longer payback periods be requirement for any Capital works in Phases 2 and 3 of the Salem and Hewitt's Secondary Plan areas.
4. That staff in the Development Services Department report back to Planning Committee on managing extension requests to existing planning approvals such as conditions, site plan approval and draft plan of subdivision approvals. (FIN018-21) (File: F00)

This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

The General Committee met and reports as follows:

**SECTION "D"**

**21-G-271      LONG    RANGE    FINANCIAL    PLAN    AND    FINANCIAL    POLICY  
FRAMEWORK UPDATE - BARRIE HYDRO HOLDINGS INC. DIVIDEND**

That the following strategy be implemented to strengthen the City's financial position:

- b)      That beginning in 2023, allocate 50% of the Barrie Hydro Holdings Inc. dividend to the Tax Capital reserves and the remaining 50% to the Reinvestment Reserve.

**LOST**

This matter was recommended Section "D" to City Council for receipt at its meeting to be held on 12/6/2021.

**ENQUIRIES**

Members of General Committee did not address any enquires to City staff.

**ANNOUNCEMENTS**

Members of General Committee did not provide any announcements.

**ADJOURNMENT**

The meeting adjourned at 1:13 p.m.

CHAIRMAN

# **APPENDIX “B”**

**Planning Committee Report  
dated November 23, 2021**



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Final Planning Committee

---

Tuesday, November 23, 2021

7:00 PM

Council Chambers/Virtual Meeting

---

### PLANNING COMMITTEE REPORT

For consideration by Barrie City Council on December 6, 2021.

The meeting was called to order by Mayor, J. Lehman 7:02 p.m. The following were in attendance for the meeting:

**Present:** 11 - Mayor, J. Lehman  
Deputy Mayor, B. Ward  
Councillor, C. Riepma  
Councillor, K. Aylwin  
Councillor, A. Kungl  
Councillor, R. Thomson  
Councillor, N. Harris  
Councillor, G. Harvey  
Councillor, J. Harris  
Councillor, S. Morales  
Councillor, M. McCann

#### STAFF:

Chief Administrative Officer, M. Prowse  
City Clerk/Director of Legislative and Court Services, W. Cooke  
Committee Support Clerk, B. Thompson  
Committee Support Clerk, T. Maynard  
Coordinator of Elections and Special Projects, T. McArthur  
Director of Development Services, M. Banfield  
Director of Economic and Creative Development, S. Schlichter  
Director of Finance/Treasurer, C. Millar  
General Manager of Community and Corporate Services, D. McAlpine  
General Manager of Infrastructure and Growth Management, B. Araniyasundaran  
Service Desk Generalist, K. Kovacs.

The Planning Committee met for the purpose of a Public Meeting(s) at 7:03 p.m.

Mayor Lehman advised the public that any concerns or appeals dealing with the applications that were the subject of the Public Meeting(s) should be directed to the Legislative and Court Services Department. Any interested persons wishing further notification of the staff report regarding the applications were advised to contact the Legislative and Court Services Department at [cityclerks@barrie.ca](mailto:cityclerks@barrie.ca). Mayor Lehman confirmed with the Director of Development Services that notification was conducted in accordance with the Planning Act.

**21-P-027 APPLICATION FOR A DRAFT PLAN OF SUBDIVISION - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LIMITED - 80 BIG BAY POINT ROAD (WARD 8) (FILE: D30-014-2021)**

Darren Vella of Innovative Planning Solutions advised that the purpose of the Public Meeting is to review an application for a Draft Plan of Subdivision submitted by Innovative Planning Solutions Inc. on behalf of Tonlu Holdings Limited for lands known municipally as 80 Big Bay Point Road.

Mr. Vella discussed slides concerning the following topics:

- The existing site context and surrounding land uses;
- An aerial context of the site location;
- The Official Plan designation for the subject land;
- The current zoning and proposed rezoning;
- An illustration of the draft plan of subdivision site location;
- The statistics of the site location and proposed development;
- The studies completed in support of the application; and
- A summary of the application.

Michelle Banfield, Director of Development Services provided an update concerning the status of the application. She reviewed the public comments received during the neighbourhood meeting. She advised that the primary and land use matters are currently being reviewed by the Technical Review Team. Ms. Banfield discussed the anticipated timelines for the staff report regarding the proposed location.

Ward 8 Councillor, J. Harris asked questions of clarification to Mr. Vella and City staff and received responses.

**VERBAL COMMENTS:**

No verbal comments were received.

**WRITTEN COMMENTS:**

1. Correspondence from Alectra Utilities dated November 15, 2021.
2. Correspondence from Bell Canada dated November 23, 2021.

3. Correspondence from Ministry of Transportation (MTO) dated November 1, 2021.

This matter was recommended to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

**21-P-028 APPLICATION FOR A ZONING BY-LAW AMENDMENT - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LIMITED - 17 AND 27 JACOB'S TERRACE (WARD 8) (FILE D30-013-2021)**

Darren Vella from Innovative Planning Solutions Inc. advised that the purpose of the Public Meeting is to review an application for a Zoning By-law Amendment submitted by Innovative Planning Solutions on behalf of Tonlu Holdings Ltd., for lands known municipally as 17 and 27 Jacob's Terrace.

Mr. Vella discussed slides concerning the following topics:

- The site context and surrounding areas;
- The proposed location in proximity to heritage attributes;
- Photographs of the current site location;
- The Official Plan designation for the subject lands;
- The current zoning and proposed rezoning;
- A conceptual elevation of the proposed development;
- A rendering illustrating the development proposal;
- The statistics of the proposed development;
- Photographs of pedestrian focused social spaces and new community space;
- The community consultation process; and
- A summary of the application.

Michelle Banfield, Director of Development Services provided an update concerning the status of the application. She reviewed the public comments received during the neighbourhood meeting. She advised that the primary planning and land use matters are currently being reviewed by the Technical Review Team. Ms. Banfield discussed the anticipated timelines for the staff report regarding the proposed application.

Ward 8 Councillor, J. Harris asked questions of clarification to Mr. Vella and City staff and received responses.

**VERBAL COMMENTS:**

1. **Christine Cezar, 19 Granville Street** discussed her concerns related to the amount of parking spaces in the proposed development and that no discussion about the parking for the businesses, their employees and patrons are noted in the development proposal. Ms. Cezar explained that she felt this large development would increase the amount of traffic to the neighbourhood and would impact the environment through vehicle emissions in the area.

2. **Doug Parker, 233 Innisfil Street, Unit 11** advised that he was in favour of the proposed development as it would provide more housing for the community. He commented that the proposed improvements to the neighbourhood would bring more people, more diversity to support local business that may choose to locate to the area.
3. **Cathy Colebatch, 97 Cumberland Street** questioned the number of units and occupancy rates in the proposed development. She discussed concerns related to infrastructure, water, sewers, roads and controlling traffic on smaller nearby streets in the vicinity of the site location. Ms. Colebatch questioned what the special provisions are in the proposed development.
4. **Arnie Ivsins, 43 Alfred Street** advised he felt that based on the traffic flow of Anne Street and Essa Road and the developer traffic ratios in the proposed development the current infrastructure could not support the additional traffic. He explained that Tiffin Street is an arterial road and there are currently not a lot of businesses located in the area. Mr. Ivsins agreed that the property does need to be developed but had concerns with the height of the buildings and the privacy impacts on the abutting properties located on Caroline Street. He noted that this location of the City is a heritage neighbourhood.

**WRITTEN COMMENTS:**

1. Correspondence from Canada Post dated November 5, 2021.
2. Correspondence from the Simcoe County District School Board dated November 8, 2021.
3. Correspondence from the Lake Simcoe Region Conservation Authority dated November 9, 2021.
4. Correspondence from Weston Consulting dated November 11, 2021.

This matter was recommended to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

**21-P-029****APPLICATION FOR A ZONING BY-LAW AMENDMENT - SUBMITTED BY INNOVATIVE PLANNING SOLUTIONS INC. ON BEHALF OF TONLU HOLDINGS LTD. (41 AND 43 ESSA ROAD LIMITED, 2831513 ONTARIO CORP.) - 41 AND 43 ESSA ROAD AND 259 AND 273 INNISFIL STREET (WARD 8) (FILE: D30-016-2021)**

Darren Vella of Innovative Planning Solutions Inc advised that the purpose of the Public Meeting is to review an application for a Zoning By-law Amendment submitted by Innovative Planning Solutions Inc. on behalf of Tonlu Holdings Ltd. (41 and 43 Essa Road Limited, 2831513 Ontario Corp), for the lands known municipally as 41 and 43 Essa Road, and 259 and 273 Innisfil Street.



Mr. Vella discussed slides concerning the following topics:

- The site context;
- The proposed location in proximity to heritage attributes;
- Photographs of the current site location;
- The Official Plan designation for the subject lands;
- The current zoning and proposed rezoning;
- A conceptual elevation of the proposed development;
- Renderings illustrating the development proposal;
- The statistics of the proposed development;
- Photographs illustrating examples of the New Transit Connection (Woonerf) and Commercial and Retail Space;
- An aerial photograph of Barrie's Skyline, current site location and surrounding areas;
- The community consultation process; and
- A summary of the application.

Michelle Banfield, Director of Development Services provided an update concerning the status of the application. She reviewed the public comments received during the neighbourhood meeting. She advised that the primary planning and land use matters are currently being reviewed by the Technical Review Team. Ms. Banfield discussed the anticipated timelines for the staff report regarding the proposed application.

#### **VERBAL COMMENTS:**

1. **Chris Franco 15 Cumberland Street** advised that he is in support of the proposed development as it will bring the needed modernization to this particular area of the City. He explained how he has properties located in the vicinity of the site location and that the developer needs to obtain the appropriate zoning to move forth with the project. He discussed the number of units proposed in the development. Mr. Franco provided a suggestion for the developer to contact the County of Simcoe to discuss affordable housing residential unit options.

Mr. Franco discussed the amount of parking spaces in the proposed development and questioned if an environmental impact study has been completed detailing what type of carbon footprint this development brings to the Community, whether vehicle charging stations would be available and if this project would be considered carbon neutral.

Mr. Franco advised that he felt by reducing the landscape buffer it would provide more greenspace for the development. He provided comments related to rail line setbacks, special provisions in the applications and protecting the tree canopy.

2. **Cathy Colebatch 97 Cumberland Street** explained she is happy to see development proposed for this area of the City. She discussed concerns related to the height and number of buildings, the density, parking spaces and design of the proposed development. She also discussed the number of proposed buildings, the number of occupants and volume of traffic. Ms. Colebatch advised of her concerns related to the capacity at this density rate which in her opinion could not be supported by the neighbourhood. She commented on the overall vision for the neighbourhood, the capacity and whether the current infrastructure would support the size of development.

Ms. Colebatch discussed the special provisions proposed in the application and her concerns related to the reduced commercial spaces. She advised that she felt the neighbourhood is looking forward to bringing commercial businesses to this area. Ms. Colebatch suggested more greenspace is needed for this proposed development. She explained that Shear Park is extremely busy without any growth in the neighbourhood. Ms. Colebatch questioned the anticipated growth in this neighbourhood and the schools, parks and recreation facilities that would be utilized by these new residents.

Ms. Colebatch discussed her concerns related to the tree canopy, removal of trees and the rail corridor and protection or insurance against damage to historical properties in the vicinity of the proposed development. She described how the neighbourhood could feel the impact of the Lakeshore Drive reconstruction.

Ms. Colebatch referenced Councillor, S. Morales by saying “Be Bold” and she noted that one of the buildings in the proposed development should be affordable housing units and with controlled rent.

3. **Arnie Ivsins, 43 Alfred Street** described the streets in the neighbourhood of the proposed development, height of buildings and the historical buildings. He mentioned that this development would bring a major influx of people to a small area but he did have concerns with the parking for commercial businesses or residents. Mr. Ivsins discussed concerns related to access to the site location and the traffic on Gowan Street, Essa Road, Burton Avenue, Tiffin Street and Cumberland Street. He provided a suggestion of a grocery store or small businesses relocating to the area. Mr. Ivsins also noted his concerns related to traffic and access to Innisfil Street with both of the proposed developments along Innisfil Street and Jacob’s Terrace.

He felt that the trees along the railroad tracks in this proposed development should be protected against any potential derailments. Mr. Ivsins explained that if you happen to drive along the existing corridor that improvements are needed in this area of the City. He

agrees with affordable housing concept even if it is twenty-nine floors of a building as part the development.

4. **The Mayor called upon Naythan Nunes and he was unavailable at the time of the meeting.**
5. **Tom Drivas on behalf of Alpha Delta Gus located at 28-44 Essa Road** explained that he would like to see development in this area of the City but had concerns related to the height of the buildings, the overshadowing of neighbouring properties, and volume of traffic to the area. He noted that he felt the City needs to ensure the development is the right fit for the neighbourhood.
6. **Doug Parker 233 Innisfil Street, Unit 11** advised that he is in agreement with the concept of the development but does feel that a substantial portion of these buildings should be affordable housing. He commented that affordable housing units should be dispersed throughout the proposed development for people feel apart of the community. Mr. Parker explained that he does not consider the additional volume of residents to area as a problem but as an opportunity and benefit to the City and would provide more housing along with support for existing and potential new businesses in the neighbourhood. He advised that in his opinion parking would not be a concern as residents could use alternative modes of transportation such as walking or cycling to get to businesses. Mr. Parker suggested that infrastructure challenges need to be addressed in the proposed development.
7. **Arnie Ivsins** provided additional comments questioning whether the City still had the façade program and whether funds could be allocated for businesses to revitalize their stores to bring them back to their heritage settings.
8. **Christine Cezar, 19 Granville Street** commented on safety concerns related to the proposed development. She questioned whether the municipality would have the emergency resources available to fight a fire in a building of this height.

**WRITTEN COMMENTS:**

1. Correspondence from Alectra Utilities dated November 2, 2021.
2. Correspondence from Metrolinx dated November 2, 2021.
3. Correspondence from Canada Post dated November 8, 2021.
4. Correspondence from the Simcoe County District School Board dated November 8, 2021.
5. Correspondence from Weston Consulting dated November 11, 2021.

6. Correspondence from the Lake Simcoe Region Conservation Authority dated November 18, 2021.
7. Correspondence from Larry Brewer on behalf of Lavernon Inc. dated November 19, 2021.

This matter was recommended to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

### **ENQUIRIES**

Members of Planning Committee did not address any enquires to City staff.

### **ADJOURNMENT**

The meeting adjourned at 8:49 p.m.

CHAIRMAN

# **APPENDIX “C”**

**General Committee Report  
dated November 29, 2021**



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Final General Committee

---

Monday, November 29, 2021

7:00 PM

Council Chambers/Virtual Meeting

---

### GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on December 6, 2021.

The meeting was called to order by Mayor, J. Lehman 7:01 p.m. The following were in attendance for the meeting:

**Present:** 11 - Mayor, J. Lehman  
Deputy Mayor, B. Ward  
Councillor, C. Riepma  
Councillor, K. Aylwin  
Councillor, A. Kungl  
Councillor, R. Thomson  
Councillor, N. Harris  
Councillor, G. Harvey  
Councillor, J. Harris  
Councillor, S. Morales  
Councillor, M. McCann

**STAFF:**

Acting Manager of Revenue and Taxation, G. Marsh  
Chief Administrative Officer, M. Prowse  
City Clerk/Director of Legislative and Court Services, W. Cooke  
Committee Support Clerk, T. Maynard  
Coordinator of Elections and Special Projects, T. McArthur  
Director of Corporate Facilities, R. Pews  
Director of Development Services, M. Banfield  
Director of Economic and Creative Development, S. Schlichter  
Director of Finance/Treasurer, C. Millar  
Director of Information Technology, R. Nolan  
Director of Internal Audit, S. MacGregor  
Director of Legal Services, I. Peters  
Director of Operations, D. Friary  
Director of Recreation and Culture Services, R. Bell  
Director of Transit and Parking Strategy, B. Forsyth  
Executive Director of Access Barrie, R. James-Reid

Fire Chief, C. Mainprize  
General Manager of Community and Corporate Services, D. McAlpine  
General Manager of Infrastructure and Growth Management, B. Araniyasundaran  
Manager of Building Services/Chief Building Official, M. Janotta  
Manager of Business Performance and Environmental Sustainability, S. Brunet  
Manager of Business Planning and Budget, J. Kuehl  
Manager of Business Services, T. Tyrell  
Manager of Corporate Asset Management, K. Oakley  
Manager of Development Services, B. Perrault  
Manager of Growth and Development, T. Thompson  
Manager of Legal Services, A. Mills  
Manager of Linear Infrastructure, A. Kiley  
Manager of Marketing Communications, C. Harris  
Manager of Parks and Forestry, K. Bradley  
Manager of Roads, Stormwater and Railway Operations, C. Morton  
Manager of Solid Waste Operations, C. Marchant  
Manager of Traffic and Parking Services, S. Rose  
Manager of Vertical Infrastructure Projects, S. Diemart  
Manager of Wastewater Operations, G. Jorden  
Manager of Water Operations, D. Moreau  
Senior Manager of Accounting and Revenue, C. Smith  
Senior Manager of Corporate Finance and Investment, C. Gillespie  
Senior Manager of Development Services, F. Palka  
Service Desk Generalist, K. Kovacs  
Supervisor of Development Charges, M. Villeneuve  
Supervisor of Development Coordination, A. Hawboldt  
Supervisor of Planning, C. McLaren  
Supervisor of Traffic Services, T. Hanrahan  
Supervisor of Urban Forestry and Natural Areas Stewardship, K. Rankin  
Transportation Planning Lead, B. Gratrix.

That the General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:

### **SECTION "A"**

#### **21-G-272      REPORT OF THE FINANCE AND CORPORATE SERVICES COMMITTEE DATED NOVEMBER 16, 2021**

The Report of the Finance and Corporate Services Committee dated November 16, 2021 was received.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

---

**21-G-273      REPORT OF THE CITY BUILDING COMMITTEE DATED NOVEMBER 23, 2021**

The Report of the City Building Committee dated November 23, 2021 was received.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

The General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:

**SECTION "B"**

**21-G-274      SMALL BUSINESS PROPERTY TAX SUBCLASS**

That the Report to the Finance and Corporate Services Committee dated November 16, 2021 concerning the Small Business Property Tax Subclass, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**21-G-275      COUNTY OF SIMCOE CAPITAL CONTRIBUTIONS**

That the Report to the Finance and Corporate Services Committee dated November 16, 2021 concerning the County of Simcoe Capital Contributions, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**21-G-276      RESTORATION AND DONATION OF HISTORIC TRAIN ENGINE 1531**

That in response to motion 21-G-218 requiring staff to consult with the Heritage Barrie Committee on costs associated with relocating Engine 1531 to the Allandale Station area, the Heritage Barrie Committee recommends that the following original recommendation in Staff Report ECD004-21, Restoration and Donation of Historic Train Engine 1531, be approved:

- "1. That subject to the approval of the County of Simcoe, staff in the Economic and Creative Development Department be authorized to negotiate an agreement with the Simcoe County Museum for donation of Engine 1531, its tender box and its caboose (referred to as Engine 1531) that identifies the donation, to be included as part of the Museum's larger exhibit regarding local railway heritage, with an emphasis on City of Barrie and the Allandale Station, subject to terms and conditions to the satisfaction of the Director of Economic and



Creative Development and in a form to the satisfaction of the Director of Legal Services.

2. That the City Clerk be authorized to execute the donation agreement subject to the terms of the agreement being to the satisfaction of the Director of Finance/Treasurer and in a form to the satisfaction of the Director of Legal Services.
3. That funding in the amount of \$150,000, \$100,000, and \$64,000 be included in the Capital Budget request for the years 2022-2024 respectively, funded from the Reinvestment Reserve in order to complete the restoration work needed to restore Engine 1531 to a condition suitable for donation.
4. That staff in the Economic and Creative Development and Corporate Facilities Departments incorporate a program to include community displays for recognizing the railway as part of the City's heritage and as part of the City's restoration work at Allandale Station, in consultation with the Allandale Neighbourhood Association and Heritage Barrie and report back to General Committee with options and costs associated with the recognition program." (ECD004-21) (21-G-218)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**21-G-277 MUNICIPAL HERITAGE REGISTER - 123 TORONTO STREET, 50 WILLIAM STREET, 90, 97 AND 105 CUMBERLAND STREET**

That the properties known municipally as the following be added to the Municipal Heritage Register as listed properties:

- a) 123 Toronto Street;
- b) 50 William Street;
- c) 90 Cumberland Street;
- d) 97 Cumberland Street; and
- e) 105 Cumberland Street.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**21-G-278 STATUS UPDATE CONCERNING CONSULTATION WITH INDIGENOUS COMMUNITIES**

1. That Staff Report CCS006-21 regarding a Status Update concerning Consultation with Indigenous Communities, be received.
2. That \$40,000 be included in the base budget of the Chief Administrative Officer, for costs related to:
  - a) Ongoing Indigenous cultural competency and safety training for staff and Council;

- b) Expenditures associated with ongoing collaboration with the Indigenous communities related to community events, City projects and the Truth and Reconciliation Commission's Calls to Action including the preparation of surveys, analysis of results as well as hosting of workshops; and
  - c) As an allocation for awareness and recognition projects/initiatives resulting from the above collaboration, examples of which could include but may not be limited to:
    - i) A more permanent means of acknowledging and recognizing the memorial of shoes at the Spirit Catcher given the deterioration due to weather; and
    - ii) Enhancements to the area that has recently been used for a Sacred Fire to improve the safety of and accessibility for participants.
3. That staff report back to General Committee with the results of the consultation with representatives of the Barrie Native Friendship Centre and Barrie Area Native Advisory Circle with respect to potential dedication of 0.2% of 2022 Budgeted water and waste water rate revenues to Water First. (CCS006-21) (File: A16)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

General Committee recessed from 9:48 p.m. to 10:02 p.m.

Mayor, J. Lehman left the Chair at 10:10 p.m. and Deputy Mayor, B. Ward assumed the Chair.

Mayor, J. Lehman reassumed the Chair at 10:29 p.m.

Pursuant to Section 2 (18) of Procedural By-law 2019-100, the Committee adopted a procedural motion in order to extend the meeting past 11:00 p.m. to 12:00 midnight.

The General Committee met and recommends adoption of the following recommendation(s):

**SECTION "C"****21-G-279 2022 BUSINESS PLAN - BARRIE POLICE SERVICES BOARD**

1. That the 2022 budget request from the Barrie Police Services Board presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$58.9 million, be approved.
2. That \$529,000 of Safe Restart Funding be used to offset increased expenses and decreased revenue for the Barrie Police Service in 2021 related to the ongoing impacts of COVID-19. (EMT005-21) (File: F05)

**Councillor, G. Harvey declared that to remain in compliance with his statutory obligations under Section 17(3) of the *Police Services Act* he was unable to participate in the discussions or vote on the foregoing matter. He remained in the Council Chambers.**

**Councillor N. Harris stated that that in consultation with the Integrity Commissioner regarding her Code obligations, including those that arise under the *Municipal Conflict of Interest Act*. Although, Councillor, N. Harris did not have a pecuniary interest in the matter that required her to abstain from voting on this matter, in accordance with her obligations under the Council and Committee Code of Conduct and upon advice of the Integrity Commissioner, she did not participate or vote on the foregoing matter. She left the virtual General Committee meeting.**

This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

**SECTION "D"****21-G-280 2022 BUSINESS PLAN****Operating Budget Approvals:**

1. That the 2022 tax-supported base operating budget for municipal operations, with total gross expenditures of \$392.4 million and a net property Tax Levy requirement of \$268.1 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
  - a) That \$65,000 be added to the 2022 budget for the completion of phase 1 of the Wayfinding Master Plan project with offsetting funding from the Tourism Reserve;

- b) That \$15,000 be added to the 2022 budget for the Operations Department to cover costs of potential graffiti removal and winter maintenance for the Heart Barrie sign as per motion 21 -G-166;
  - c) That \$606,000 be added to the 2022 budget for increased insurance expense;
  - d) That the contribution to the Community Improvement Plan (CIP) be decreased by \$600,000 resulting in a decrease in the contribution from the Reinvestment Reserve of \$400,000 and a reduction of \$200,000 to the Tax Levy;
  - e) That the Tax Levy be reduced by \$168,000 to address adjustments required for Facility Budgets identified on page 129 of the 2022 Business Plan; and
  - f) That an additional \$1.1 million of the Restart Funding (non-transit) be allocated to the 2022 Operating Budget resulting in a reduction to the Tax Levy of \$1.1 million.
2. That the 2022 Budget Request from the Barrie Public Library Board presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$9.2 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the Tax Levy be reduced by \$36,846 to reflect the delay in the opening of the Holly Branch Library;
  - b) That the monthly transfer from the City of Barrie to the Barrie Public Library be reduced by \$18,423 for each subsequent month if there is a delay in the opening of the Holly Branch Library beyond March 1, 2022; and
  - c) That the salaries and benefits associated to the Holly Library Branch be withheld until a grand opening date is confirmed with the landlord and the Library CEO.
3. That the 2022 Budget Request from the County of Simcoe, including contributions to the County of Simcoe Capital Reserve, presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$25.3 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the budget for Long Term Care be decreased by \$303,700;

- 
- b) That the budget for Children and Community Services be decreased by \$1,260;
  - c) That the budget for Social Housing be decreased by \$23,782;
  - d) That the budget draw from the County of Simcoe Capital Reserve to support provider loans be decreased by \$297,580;
  - e) That the budget for Paramedic Services be increased by \$280,340;
  - f) That the budget for Ontario Works be increased by \$100,140; and
  - g) That the budget for Museum and Archives be increased by \$740.
4. That the 2022 tax supported base Operating Budget for the remainder of Barrie's Service Partners presented on page 23 of the 2022 Business Plan, with total gross expenditures of \$3.9 million, and a net property Tax Levy requirement of \$2.8 million, be approved, with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the budget for Lake Simcoe Regional Airport be increased by \$46,780; and
  - b) That the budget for Simcoe Muskoka District Health Unit be increased by \$55,524.
5. That the New Investment and Service Recommendations as outlined on page 21 of the 2022 Business Plan with a net cost of \$1.2 million (operating) and \$332 thousand (capital) and a net property tax levy requirement of \$894 thousand with additional funding of \$17 thousand from the water rate, \$10 thousand from the wastewater rate, \$47 thousand from capital projects, \$402 thousand from reserves, and \$120 thousand of sundry revenues, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That Intake Form 644 - Georgian College Theatre be approved with the net cost of \$203,329 identified as funded from the Tax Levy to be altered to be funded from the Reinvestment Reserve;
  - b) That Intake Form 633 - Secondary Lands Transit on Demand Hours be amended to defer the proposed expenditures of \$200,067 in 2022, \$744,655 in 2023, \$1,144,922 in 2024 and \$1,173,544 in 2025 all by one year, with a reduction in the Tax Levy for 2022 of \$154,614;

- 
- c) That Intake Form 1666 - Additional Enforcement Resources be approved as amended to reduce the number of officers from four to two, resulting in an increase to the Tax Levy of \$110,448;
  - d) That Intake Form 649 - Business Improvement Area (BIA) Winter Maintenance be removed from the 2022 Business Plan and referred to the Finance and Corporate Services Committee for further consideration and the net levy be reduced by \$100,000;
  - e) That Intake Form 647 - Pedestrian Connecting to Schools via Walkway and Parks Pathway Winter Maintenance be removed from the 2022 Business Plan and be referred to the City Building Committee for further consideration with a reduction to the Tax Levy of \$279,550;
  - f) That Intake Form 654 - Aerial Spray for Lymantria dispar dispar (LDD) Moths of City Woodlots in 2022 and 2023 be approved as amended:
    - i. To only include funding associated with spraying or other management options of targeted areas of high populations (35 hectares) in the amount of \$53,000 to be funded from the Tax Stabilization Reserve; and
    - ii. That prior to any funds being spent for management of LDD Moths, staff in the Development Services Department make arrangements for an arborist / naturalist to provide a presentation to General Committee to discuss the overall benefits of spraying or other management options for the areas.
  - g) That Intake Form 651- Extension of Contract Mayor's Office Principal Secretary be amended as follows:
    - i. To provide a three-month contract extension, resulting in a Tax Levy reduction of \$29,287; and
    - ii. That prior to March 31, 2022 a presentation be provided concerning the Shift Government Program, with the possibility of a further three month extension (ending June 30, 2022) considered after the presentation, with any three month extension to be funded entirely from the Reinvestment Reserve.
  - h) That Intake Form 651 - Enforcement Services Staffing be amended to reflect that anticipated revenues from fees and charges would be \$134,063 resulting in a reduction to the Tax Levy requirement from \$206,251 to \$72,188;

6. That the Water base Operating Budget, with gross expenditures of \$29.9 million and revenues of \$29.9 million, be approved with the following amendment to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
  - a) That the contribution to the Water Reserve be increased by \$15,500 to address adjustments required for Facility budgets.
7. That the Wastewater base Operating Budget, with gross expenditures of \$38.8 million and revenues of \$38.8 million, be approved with the following amendments to reflect a change since the 2022 Business Plan's publication on November 8, 2021:
  - a) That the contribution to the Wastewater Reserve be increased by \$16,000 to address adjustments required for Facility budgets.
8. That the Parking Operations base budget, with gross expenditures of \$2.8 million and gross revenues of \$2.8 million, be approved with the following amendment to reflect a change since the 2022 Business Plan's publication on November 8, 2021:
  - a) That the draw from the Parking Reserve be reduced by \$10 thousand to address adjustments required for Facility budgets.
9. That pursuant to Ontario Regulation 284/09, Staff Report EMT001-21 serve as the method for communicating the exclusion of the following estimated expenses from the 2022 Business Plan:
  - a) Amortization expense - \$60.5 million;
  - b) Post-employment benefit expenses - \$1.5 million; and
  - c) Solid waste landfill closure and post-closure expenses - \$100 thousand.
10. That the impact of any amendments to the 2022 Operating Budget from the November 29, 2021 General Committee meeting relating to Staff Report CCS006-21 "Status Update concerning Consultation with Indigenous Communities" be incorporated into the tax-supported base operating budget.

**Capital Budget Approvals:**

11. That, consistent with the Capital Project Control Policy, the 2022, 2023, 2024, 2025, and 2026 Capital Budget relating to new capital spending requests of \$74.8 million, \$66.8 million, \$39.3 million, \$12.2 million, and \$8.0 million respectively be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021, and the 2022-2026 Capital Budget

items not requiring spending approval, be received as forecast information

- a) That the following projects be deleted:
- i. 000156 - Allandale Recreation Centre Facility Renewal Assessment in the amount of \$2,900,000;
  - ii. 000179 - East Bayfield Community Centre Facility Renewal Assessment in the amount of \$1,250,000;
  - iii. 000182 - Holly Community Centre Facility Renewal Assessment in the amount of \$100,000;
  - iv. 000184 - Lampman Lane Community Centre Facility Renewal Assessment in the amount of \$325,000;
  - v. 000160 - Sadlon Arena Facility Renewal Assessment in the amount of \$3,250,000; and
  - vi. 000200 - Southshore Community Centre Facility Renewal Assessment in the amount of \$250,000.
- b) That the budget for project 000196 - Parkview Community Centre Facility Renewal Assessment be reduced by \$125,000 in 2023 and \$8,000 in 2024;
- c) That the County of Simcoe Capital Program projects be adjusted as follows:
- i. F11018 - Long Term Care and Senior Services be increased by \$239,591.05 in 2022 with \$27,310.01 funding from DC Reserves and \$212,281.04 from the County of Simcoe Capital Reserve;
  - ii. F11019 - Paramedic Services be increased by \$435,946.42 in 2022 with \$182,313.43 funding from DC Reserves and \$253,632.99 from the County of Simcoe Capital Reserve; and
  - iii. F11020 - Social Housing and Community Services be increased by \$1,779,583.59 in 2022 with \$369,612.51 funding from DC Reserves and \$1,409,971.08 from the County of Simcoe Capital Reserve.
- d) That a new project titled Lake Simcoe Regional Airport Waste Water System be added to the capital plan with a 2022 budget of \$15,000 funded from the Airport Reserve;



- e) That project EN1237 - WwTF Sludge Thickening System Process - Polymer System Replacement budget request of \$100,000 in 2022, and forecasts of \$622,006 in 2023, and \$2,396,890 in 2024, be removed;
- f) That a new project titled Anne Street Railway Crossing 2022 - Enbridge Relocation Cost Sharing be added to the capital plan with a 2022 budget of \$150,000 funded from the Tax Capital Reserve;
- g) That the impact of any amendments to the 2022 Capital Plan from the November 20, 2021 General Committee meeting be incorporated into the Plan;
- h) That a new capital project be added for the Georgian Theatre Facility Renewal works in the amount of \$96,671 to be funded from the Reinvestment Reserve, to allow staff to address unanticipated capital costs associated with reinstating the Georgian Theatre for performances;
- i) That a new capital project be added for the installation of a fence and a grate in the vicinity of 16 Arch Brown Court in the amount of \$15,000 to be funded from the tax capital reserve to address trespassing and community safety issues in the area;
- j) That any unspent municipal funds allocated to support the Barrie Public Library be returned to the City at year end 2022, whereby surplus dollars will be transferred to the Tax Capital Reserve;
- k) That the \$2,735,941 of Federal Gas Tax funding be utilized as a funding source instead of the proposed 2022 debenture funding for the following projects listed below, resulting in a reduction in 2022 debt management tax levy costs of \$155,104 and a reduction of 2023 debt management tax levy costs of \$310,207:

EN1015 - Essa Road Right of Way Expansion - Bryne Drive to Fairview Road:	\$459,576
EN1255 - Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart Road to McKay Road	\$536,317
EN1256 - McKay Road New Trunk Sanitary Sewer - Highway 400 to Huronia Road (City)	\$756,382
EN1257 - McKay Road ROW Expansion - Reid Drive to East of Highway 400 (Developer)	\$855,976

EN1276 - Salem Road New Transmission  
Watermain and Road Expansion - County  
Road 27 to Dunn Street (Developer) \$127,690

- l) That a capital project be added for the purpose of funding future Pickleball Court projects in the amount of \$650,000 to be funded from the Reinvestment Reserve with the details of potential projects being presented to General Committee by the Development Services Department in Q1 2022.
12. That any Industrial Development Charge Discounts in 2022 be funded first from the \$200 thousand allocated annually in the operating budget, followed by any year-end surplus, with any remaining balance funded from the appropriate capital reserve.

**By-law Update and Forecasts Received for Information:**

13. That effective May 1, 2022, By-law 2021-020, as amended, be repealed, and replaced with a by-law incorporating the fees and charges presented in the 2022 Business Plan.
14. That forecast information for 2023, 2024, and 2025 presented in the 2022 Business Plan be received for information.

**Council and Staff Authorization Requests:**

15. That the Executive Management Team (EMT) be authorized to add temporary non-complement positions to the end of the budget year utilizing existing approved funds to deal with any unforeseen circumstances that impact delivery of City services.
16. That the Executive Management Team (EMT) be authorized to implement the economic adjustment for the Non-Union Group (NUG) of employees (including full time, part time and students), effective January 1, 2022.
17. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating and Capital Budget.
18. That two of the following officers; either the Mayor, Clerk, Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs, services, and/or capital projects.
19. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.

20. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2022 Business Plan's publication on November 8, 2021.
21. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.
22. That staff in Access Barrie report back to Council by way of a memorandum prior to the 2023 Business Plan and Budget deliberations to provide Council with a detailed summary of the new revenues that the Sponsorship Coordinator has been able to secure for the City of Barrie.
23. That the County of Simcoe be requested to work with the Gilbert Centre and the John Howard Society to establish a warming centre in downtown Barrie, which may include requests for direct and/or augmented social service funding if needed and could also assist with any future overflow from current shelter service providers due to COVID-19 restrictions. (EMT005-21) (File: F05)

This matter was recommended (Section "D") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

### **ENQUIRIES**

Members of General Committee did not address any enquires to City staff.

### **ANNOUNCEMENTS**

Mayor, J. Lehman provided announcements concerning a few matters.

### **ADJOURNMENT**

The meeting adjourned at 11:37 p.m.

CHAIRMAN