



**REPORT TO FINANCE AND  
CORPORATE SERVICES  
COMMITTEE  
May 31, 2022**

Page: 1  
File: F\*\*  
Pending #:  
P\*/22

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**TO:** FINANCE AND CORPORATE SERVICES COMMITTEE

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**SUBMITTED BY:** C. MILLAR, DIRECTOR OF FINANCE AND TREASURER

**GENERAL MANAGER APPROVAL:** D. MCALPINE, GENERAL MANAGER OF COMMUNITY AND CORPORATE  
SERVICES

**CHIEF ADMINISTRATIVE OFFICER APPROVAL:** M. PROWSE, CHIEF ADMINISTRATIVE OFFICER

**DATE:** MAY 31, 2022

**SUBJECT:** 2021 AUDITED CONSOLIDATED FINANCIAL STATEMENTS

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**RECOMMENDED MOTION**

1. That the 2021 Audited Consolidated Financial Statements attached as Appendix "A" to the Report to the Finance and Corporate Services Committee dated May 31, 2022, be received.

**PURPOSE & BACKGROUND**

Report Overview

2. The purpose of this report is to present the 2021 Audited Consolidated Financial Statements ("the financial statements"). The financial statements are a key accountability tool and provide valuable information about the Corporation's financial condition in the following format:
  - a) Consolidated Statement of Operations and Accumulated Surplus;
  - b) Consolidated Statement of Change in Net Debt;
  - c) Consolidated Statement of Financial Position;
  - d) Consolidated Statement of Cash Flows; and,
  - e) Notes to the Consolidated Financial Statements.

These statements have been prepared by staff in accordance with generally accepted accounting principles (GAAP) as established by the Public Sector Accounting Board (PSAB), and have been audited by Deloitte LLP, as required by section 296(1) of the *Municipal Act, 2001*, S.O. 2001, c. 25. This report provides

highlights of the 2021 financial statements. The statements are provided in Appendix “A”. Deloitte’s report on the results of the audit are provided in Appendix “B”.

3. The consolidated financial statements provide Council, the public, the City of Barrie’s (City) debenture holders, and other interested stakeholders an overview of the City’s finances at the end of the year, and indicate revenues, expenses and funding sources and uses. City Staff are responsible for preparing the statements; Deloitte’s role as the City’s external auditor is to express an opinion on the fair presentation of the City’s financial position and operating results, and to confirm that the statements are free from material misstatements.

### Consolidated Financial Statements

4. The consolidated financial statements include the following individual statements:

**TABLE 1: Consolidated Financial Statements**

Name	Purpose	Comments
Consolidated Statement of Operations and Accumulated Surplus	Summarizes revenues and expenses for the year and accumulated surplus at year end. This statement reflects the combined operations of the operating fund, capital fund (revenue portion only), reserves and reserve funds for the City of Barrie and its consolidated entities and provides the calculation of the City’s year end accumulated surplus.	<ul style="list-style-type: none"> <li>Includes amortization expense.</li> <li>Capital spending is not shown as expenditures, but as an increase in tangible capital assets on the Statement of Financial Position.</li> <li>Only reflects interest payments on debt (debt principal repayments reflected in balances shown on Statement of Financial Position).</li> <li>Assets assumed during the year reflected as revenue.</li> </ul>
Consolidated Statement of Change in Net Debt	Summarizes the change in net assets (debt) as a result of annual operations, tangible capital asset transactions, and changes in other non-financial assets.	<ul style="list-style-type: none"> <li>This statement (unique to governments), assists users in understanding whether net revenue generated during the year was sufficient to cover net capital investments and other changes in non-financial assets.</li> </ul>
Consolidated Statement of Financial Position	Provides a summary of the City’s consolidated financial assets and liabilities (the financial resources available to provide future services and the future revenues required to pay for past transactions).	<ul style="list-style-type: none"> <li>Includes tangible capital assets.</li> <li>Reserves are reported as part of “Accumulated Surplus”.</li> </ul>
Consolidated Statement of Cash Flows	Summarizes the City’s cash position and changes during the year by describing the sources and uses of cash categorized by operating, capital, investing, and financing activities.	<ul style="list-style-type: none"> <li>Similar to cash flow statements from the private sector.</li> </ul>

5. The financial statements combine the financial results of the City's divisions with the financial results of the boards and government business enterprise that the City effectively controls. The entities included in the financial statements as described in the Summary of Significant Accounting Policies accompanying the statements are:
- a) Barrie Police Services Board;
  - b) Barrie Public Library Board;
  - c) Downtown Barrie Business Improvement Area; and
  - d) Barrie Hydro Holdings Inc. (shown as a Government Business Entity).

## **ANALYSIS**

### **2021 Consolidated Financial Statements**

6. The financial statements present five key indicators about a government's finances:
- a) Net assets (debt);
  - b) Accumulated surplus (deficit);
  - c) Annual surplus (deficit);
  - d) Annual change in net assets (debt); and,
  - e) Cash flows.

### **Consolidated Statement of Financial Position and Consolidated Statement of Change in Net Debt**

7. The Consolidated Statement of Financial Position is the municipal equivalent of the private sector's Balance Sheet. Among other details, it reports two of the five key indicators – net assets (debt) and accumulated surplus (deficit).
8. Net debt is the shortfall between financial assets and liabilities, and represents the amount that must be financed from future budgets to pay for prior period decisions. Net debt results from cumulative spending that exceeds cumulative revenues that were raised. As shown, the City of Barrie's net debt position decreased from 2020 to 2021 by \$24.5 million to a total of \$98.7 million.
9. The Consolidated Statement of Change in Net Debt describes the factors making up the annual change in net debt, and the difference between the annual surplus and net debt. The inclusion of budget figures allows for an assessment of plan versus actual results.
10. Accumulated surplus is the amount by which all assets, including tangible capital assets, exceed liabilities. A surplus indicates a government has net resources (financial and physical) to provide services in the future, while a deficit indicates liabilities are greater than assets, and the government has been financing annual operating deficits by borrowing.

11. The City of Barrie's accumulated surplus grew by \$73.0 million in 2021. The current year surplus includes \$18.0 million in assumed assets (which is a non-cash revenue resulting largely from the assumption of municipal infrastructure, which must be maintained by the City in the future) as well as government transfers and grants of \$21.9 million.

#### **Consolidated Statement of Operations and Accumulated Surplus**

12. The Consolidated Statement of Operations and Accumulated Surplus is the municipal equivalent of the private sector's Income Statement. It shows whether revenues recorded in the year were sufficient to cover expenses.
13. It is important to note that a surplus does not indicate that there are "profits" or extra cash to spend. For example, in 2021, of the \$73.0 million current year surplus for financial statement purposes, \$18.0 million relates to the assumption of subdivisions, and \$62.8 million relates to the utilization of obligatory reserves, for which the cash was largely received in prior years. Judgements about the meaning and significance of a reported annual surplus need to consider the sources and uses of cash, and the change in gross/net debt during the reporting period.

#### **Consolidated Statement of Cash Flows**

14. The Consolidated Statement of Cash Flows describes how activities were financed during the reporting period and the effect of activities on cash balances. In 2021, the cash required for capital and investing activities was more than offset by the cash generated by operating and financing activities. The overall increase in the cash balance at the end of 2021 is \$50.0 million.
15. The Consolidated Statement of Cash Flows helps to inform readers about whether future cash resources are sufficient for sustaining the Corporation's activities. We must also consider the Corporation's Financial Policies Framework, Capital Plan, and expected service levels. While the financial statements provide an opportunity to consider these policies and plans, they will also be considered during Council's review of the annual business plan.

#### **ENVIRONMENTAL MATTERS**

16. There are no environmental matters related to the recommendation.

#### **ALTERNATIVES**

17. As this Report is being presented for information purposes only, no alternatives are presented.

#### **FINANCIAL**

18. There are no financial implications for the Corporation resulting from the proposed recommendation.
19. While this report has no direct financial implications, indirectly, PSAB standards reflected in these financial statements emphasize the significance of incorporating amortization, post-employment liabilities, and landfill liabilities into the Corporation's budget through adequate reserve transfers, and improving its financial condition.



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Page: 5  
File: F\*\*  
Pending #:  
P\*/22

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**LINKAGE TO 2018-2022 STRATEGIC PLAN**

20. The recommendations included in this Staff Report are not specifically related to the goals contained in the 2018-2022 Strategic Plan.



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Page: 6  
File: F\*\*  
Pending #:  
P\*/22

**APPENDIX "A"**

**2021 Consolidated Financial Statements**



**REPORT TO FINANCE AND  
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COMMITTEE  
May 31, 2022**

Page: 7  
File: F\*\*  
Pending #:  
P\*/22

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**APPENDIX "B"**

**Deloitte Report to the Finance and Corporate Services Committee on the 2021 Audit**