




TO: GENERAL COMMITTEE

SUBJECT: 2010 PURCHASING ACTIVITY REPORT

PREPARED BY AND KEY CONTACT: D. ALLAN, CSCMP, CPM, CD, MANAGER OF PURCHASING, ext. 4456 

SUBMITTED BY: D. McKINNON, CGA, DIRECTOR OF FINANCE 

COMMISSIONER APPROVAL: E. ARCHER, CMA, GENERAL MANAGER, CORPORATE SERVICES 

CHIEF ADMINISTRATIVE OFFICER APPROVAL: JON M. BABULIC, CHIEF ADMINISTRATIVE OFFICER 

RECOMMENDED MOTION

1. That the 2010 Purchasing Activity Report for awards under delegated authority and contracted goods and services (renewals and amendments) exceeding \$1,000,000 attached as Appendices A and B to Staff Report FIN015-11 be received for information.
2. That the 2010 Annual Information Report for Professional Services that have received payments with a total cumulative value exceeding \$250,000 within each calendar year attached as Appendix C to Staff Report FIN015-11 be received for information.

PURPOSE & BACKGROUND

3. The purpose of this report is to inform Council of the purchasing activity for formal bid calls awarded in 2010 in accordance with the reporting requirements established in Purchasing By-Law 2008-121 ("Purchasing By-Law").
4. The Purchasing By-law requires the Manager of Purchasing to provide the following information reports to Council:
 - a) An annual information report summarizing the details for contracts, amendments and renewals awarded with delegated authority that exceed \$1,000,000, including amendments and renewals.
 - b) An annual information report identifying professional services providers that have received payments from the Corporation with a cumulative total value of \$250,000 or more within the calendar year.
 - c) An assessment of the degree of compliance with the Purchasing By-law.
5. This report provides the actual range of pricing received. Budget figures are not shown, as any significant budget variances caused by goods and services contracts have been highlighted in the capital and operating variance reports.
6. Staff have delegated authority to award a contract when the purchase is within an approved budget and the purchasing process is followed in accordance with the Purchasing By-law. Delegated authority is used in situations where the lowest compliant bid is being recommended or where an extension to an existing contract has been negotiated (provided that the original bid contemplated contract extensions). A "compliant bid" is one that is free of disqualifying

irregularities as defined in the by-law.

7. This report also provides information on performance reporting, other services provided by the Purchasing Branch and service improvements that are currently underway.

ANALYSIS

8. The 2010 Purchasing Activity Report is provided in Appendices A, B and C as follows:
 - a) Appendix A reports the 2010 awards made under delegated authority exceeding \$1,000,000. There were 19 awards with a combined value of \$66,638,938.27. The difference (\$4,429,049.0) in the bid amounts demonstrates the benefits of the competitive bidding process.
 - b) Appendix B reports the 2010 Standing Agreements that were issued, amended or renewed for goods and services exceeding \$1,000,000 per year. There were 12 Standing Agreements with a combined value of \$12,644,307.76
 - c) Appendix C reports the payments made for 2010 professional service engagements that exceeded the \$250,000 annual threshold. There were 10 firms that received such payments with a combined value of \$11,072,594.47.
9. As part of the City's efforts to improve the financial control framework relating to purchasing activities, a series of performance indicators were developed to assist in measuring and improving the overall quality of the procurement process and services provided by the Purchasing Branch. These performance measures and results have been reported in the Finance Performance Plan, the Balanced Scorecard and have been expanded most recently through the City's participation in the Ontario Municipal Benchmarking Initiative (OMBI). The collection of the 2010 OMBI data is just getting underway, therefore, it is unavailable for this activity report.

Performance Measures	2009 Target	2009 Actuals	2010 Target	2010 Actuals
Average No of Days to Complete Bid Process	70	60	84	88
Number of Competitive Bid Processes	183	170	200	169
Number of bids received per bid call	5	5.4	5	5.65
Benefits of the competitive bidding process	9%	13.4%	15%	6.8%

10. Below is a description of each of the performance measures and how they can be used:
 - a) Average No of Days to Complete Bid Process: This is a measure of the time from the receipt of client department specifications to the issuance of a Purchase Order. This measure allows staff to monitor service levels and cycle times. This measure was changed from business days to calendar days in 2010 to provide a more simplified method to calculate and report. The overall length of time to complete the competitive bid process has not changed between 2009 and 2010.
 - b) Number of Competitive Bid Processes: This is a measure of procurement activity that assists with the identification of opportunities to consolidate bid calls, balance work plans and identify appropriate resource requirements. The target for this measure is based on previous year's procurement activities and the anticipated requirements for the coming year. Municipal procurement is inherently cyclical as procurement needs in this environment will be based on both immediate, unplanned needs and approved projects.

- c) Average Number of Bids per Bid Call: This measure continues to obtain higher than expected results finishing the year at 5.65 bids per bid call versus a target of 5. It is a measure of both the competitiveness of the markets for municipal goods and services and the market's perception of the City of Barrie attractiveness as a customer/client. The favourable result is attributable to a number of factors including a general improvement in vendor relationships and the use of an electronic procurement document distribution system (Biddingo) which has been effective at reaching more prospective bidders.
- d) Benefits of the competitive bidding process: This measure reports the difference between the award amount and the amount of the next lowest bid, expressed as a percentage. It is an indicator of the financial advantage to the City of utilizing a competitive bid process. When this measure was first established in 2009, the initial target was developed based on available historical data, however, the City's actual results for 2009 were consistent with the OMBI data (7.12%). The target for 2011 has been adjusted to 9% to more closely align with the City's results and those of other municipalities.

Purchasing By-Law Effectiveness

- 11. The current purchasing thresholds of the Purchasing By Law are:
 - a) Under \$10,000 – facilitated by departments, 3 quotes are recommended;
 - b) \$10,000 to \$25,000 – facilitated by departments (or purchasing upon request), 3 quotes are mandatory;
 - c) Over \$25,000 – Formal competitive bid process facilitated by purchasing, that are publicly advertised.
- 12. With a small number of exceptions as noted in the appendices that generally pre-date the approval of the current Purchasing By-law, compliance with corporate purchasing policies and processes is high. Purchasing Branch staff provide procurement advice and training to all staff throughout the year. The electronic checks and balances that are now available as a result of the implementation of the purchase order and commitment system has also strengthened management's ability to efficiently control both operating and capital budgets.

Corporate Stores Operations:

- 13. In addition to supporting the City's procurement activities, the Purchasing Branch also provides a Stores operation to support the activities of the Operations Department (Roads and Parks, Traffic, Water Operations, and Wastewater Operations). The total inventory value as of December 2010 was \$190,106.28.
- 14. This Stores operation ensures availability of required materials and equipment to maintain essential services for the City. It also provides opportunities to leverage the City's buying power and take advantage of volume discounts.

Georgian Bay Area Public Purchasing Cooperative

- 15. The City of Barrie is a member of the Georgian Bay Area Public Purchasing Cooperative (GBAPPC). This purchasing cooperative provides opportunities for the City to participate in collaborative procurement processes with neighbouring municipalities, school boards, and other public organisations. The benefits to the City are shared expertise and cost savings as a result of

the increased buying power and, greater volumes. Facilitation of procurement processes is shared by all members of the GBAPPC.

16. The City of Barrie participates in the following GBAPPC procurement projects:

a) Office Supplies, Contracted with Staples

- i) The total GBAPPC consolidated annual contract value for office supplies is \$1.9 million. The budgeted annual spend for the City of Barrie is approx \$350,000. The GBAPPC contract provides the City with a 64% discount on all office supply requirements. This potentially produces an annual cost savings of over \$150,000 per year if the City purchased at full cost.

b) Customs Brokerage Services

- i) The total GBAPPC consolidated annual contract value is \$35,000 and the estimated annual spend for the City of Barrie is \$17,000. The increased volume in purchase spends nets the City an annual savings of approx 10%.

c) Road Salt

- i) The total GBAPPC consolidated annual contract value is \$4,298,651 and the estimated annual spend for the City is \$1,389,800. A Cooperative procurement process was completed in 2010 and it provided a price reduction of 5% from the previous contract, a potential savings, subject to the volume consumed, of approximately \$52,000 per annum.

17. There are 10 other commodities/services that the Cooperative currently purchases, of which the City of Barrie does not currently participate. The Purchasing Branch will be reviewing each of these to determine if they will provide an opportunity for cost savings as the term for existing contracts approach expiration.

Electronic Bid Document Distribution

18. The City's Electronic bid document distribution service continues to produce positive results by reaching more suppliers and further increasing our average bids per call 4%, from 5.39 in 2009 to 5.65 in 2010. Since the implementation of the electronic bid document distribution service in 2009 the increase in the number of bids per call has increased 66%.

Current Service Improvement Projects

19. Several process improvement initiatives are currently underway within the Purchasing Branch, including:
- a) **Increased emphasis on providing strategic procurement advice** – the objective is to broaden the focus of the Purchasing Branch from an emphasis on transaction processing and compliance monitoring to one that reflects the strategic value that a Purchasing professional can provide. In support of this effort, Purchasing Agents have been assigned to support specific departments throughout the Corporation rather than being assigned to projects based on availability. This approach will strengthen their knowledge of operating requirements and create the opportunity to improve the quality of procurement documents.
 - b) **Improved Procurement Planning** – in the continuing effort to move the purchasing function to a more strategic role with the City and to improve the service level provided to the Corporation, the Purchasing Branch facilitated meetings with departments to discuss and plan their procurement needs for 2011 in order to match the Corporations needs with resource availability.
 - c) **Improved financial controls and enhancement to reporting** – the implementation of the purchase order and commitments system was completed in 2010. This system has improved the City's financial control framework and has provided management with a more efficient mechanism manage their contracts by ensuring that suppliers are billing in accordance with the awarded contract and by capturing purchase commitments at the point they are initiated (rather than waiting until they are paid). New and enhanced reports are also available to support routine analytical review by managers.
 - d) **Purchasing Card Program** – The Purchasing Card Program is being updated and expanded to better meet the City's procurement needs. The planned enhancements include an electronic reconciliation of monthly statements which is expected to generate significant time savings for each cardholder and enhanced reporting on purchasing card transactions.
 - e) **Procurement Training** – regular training opportunities and training sessions by request will continue to be provided to staff. Emphasis in the upcoming year will be placed on procurement practices, informal bid processes, risk management, supplier performance management, preparing effective specifications and terms of reference and other subjects to support effective collaboration, bid planning and supplier management.
 - f) **Supplier Outreach event** – The City currently has a Supplier outreach event planned for June 29, 2011. The event will include three levels of Government Federal, Provincial and the City of Barrie to help vendors understand how goods and services are procured in the public sector. This represents another step toward the City's objective to build stronger relationships with our vendors through increased engagement and outreach initiatives.

ENVIRONMENTAL MATTERS

20. There are no environmental matters related to the recommendation.

ALTERNATIVES

21. As this is a report describing historical purchasing activities and trends, there are no alternatives associated with the information in this report.

FINANCIAL

22. There are no direct financial implications associated with the recommendations as this report is for information purposes only.

LINKAGE TO COUNCIL STRATEGIC PRIORITIES

23. Reporting on annual procurement activity demonstrates accountability and transparency and is consistent with Council's goal of strengthening the City's financial condition.

APPENDIX A TO REPORT # FIN 015-11

CONTRACTS AWARDED IN 2010 EXCEEDING \$1,000,000

2010 CONTRACT AWARDS						
Contract Name	Contract No.	Award Date	# of Compliant Bids	Tender Amount	Next Lowest Bid	Contractor
Landfill Phase 2	2009-178T	10-Mar-10	9	\$10,083,855.81	\$10,444,444.00	Hazco Environmental Services
Operations Centre Site Improvements and Storm Water Management Pond	2009-175T	26-May-10	2	\$4,991,494.80	\$4,991,494.80	Peto MacCallum
Dunlop Street West Reconstruction Eccles St to Bradford St	2010-070T	15-Nov-10	4	\$1,097,538.89	\$1,136,995.00	Miwel Construction Ltd.
Construction of WPCC Operations Facility	2010-004T	20-Jul-10	7	\$1,148,000.00	\$1,187,000.00	Scott Builders Inc.
Hot Mix Asphalt Road Resurfacing- 2010	2010-040T	30-Jul-10	4	\$1,437,149.85	\$1,446,262.32	Lisbon Paving Co. Limited
Highway Salt (Co-op Tender RFP# 2010-05)	2010-084T	24-Sep-10		\$1,444,592.00	\$1,472,192.00	Canadian Salt Co. Ltd
Landfill Gas Project	2010-096T	2-Nov-10	6	\$1,475,572.70	\$1,587,650.00	HAZCO Environmental Services, a division of CCS Corporation
Airport Terminal Building Addition and Renovation	2010-045T	8-Jun-10	3	\$1,691,600.00	\$1,787,731.00	Bertram Construction and Design
Eastview Arena Renovations	2010-049T	3-Jun-10	5	\$1,902,291.00	\$2,316,900.00	Monteith Building Group Ltd.
Annexation Lands-Secondary Planning Studies & Infrastructure Master Plan	2010-061P	22-Dec-10	8	\$2,261,765.82	\$2,538,845.66	Macaulay Shiomi Howson Ltd
Donald St Reconstruction-Boys St Reconstruction	2010-001T	1-Mar-10	5	\$2,520,000.00	\$2,878,732.69	Allto Construction Services
Groundside Development	2010-037T	8-Jul-10	9	\$3,060,000.00	\$3,185,824.50	North York Excavating & Contracting Ltd.
Base Building Allandale Train Station	2010-068T	22-Jun-10	3	\$3,400,000.00	\$4,088,593.00	Clifford Restoration Limited
Pine Drive Phase 3 Improvements	2010-039T	30-Jun-10	4	\$3,864,520.92	\$4,488,468.85	Maacon Construction
Satellite Library	2010-033T	16-Aug-10	7	\$3,977,000.00	\$4,356,000.00	Bertram Construction and Design
Airside Development	2010-036T	4-May-11	10	\$5,405,726.25	\$5,532,236.70	Georgian Paving & Construction
Gowan St Reconstruction, Essa Rd to Milburn St	2010-088T	30-Nov-11	5	\$6,933,333.00	\$7,463,398.00	Arnott Construction Limited
Toronto/ Dunlop/ Mary St Reconstruction	2010-025T	10-Jun-11	1	\$8,963,739.78	\$8,963,793.78	Miwel Construction Ltd.
Snow Clearing: Barrie Molson Ctr/ Tender Parts F&G/ Facilities Lots, Path P&D	2010-127Q	30-Nov-10	5	\$980,757.45	\$1,201,425.00	John Eek & Son Ltd, Doi Turf, TNT, Smith Sutton, Positano, Hymask, Foster, Eisses Brothers
	2010-097T	22-Oct-10	6			
	2010-009T	22-Oct-10	8			
TOTAL:				\$66,638,938.27	\$71,067,987.30	
				Difference:	\$4,429,049.03	

APPENDIX B TO REPORT # FIN 015-11 AG
2010 RENEWALS AND AMENDMENTS FOR CONTRACTED SERVICES
IN EXCESS OF \$1 MILLION ANNUALLY

Contract #	Description	Contractor	2010 Annual Dollars	Type
Snow Clearing				
FIN 06-100	Roadway Snow Clearing	John Eek & Son	\$300,000.00	Renewal
FIN 05-65	Roadway Snow Clearing	KJ Beamish	\$300,000.00	Renewal
FIN 07-82	Roadway Snow Clearing	Fermar Paving	\$500,000.00	Renewal
		Total A) Roadway	\$1,100,000.00	
FIN 08-31	Sidewalk Snow Clearing	Sidewalks Plus Ltd.	\$15,000.00	Renewal
FIN 06-101	Sidewalk Snow Clearing	McIntyre, Lawlor	\$15,000.00	Renewal
		Total B) Sidewalk	\$30,000.00	
FIN 2009-63T	Snow Clearing Services, Roadway, for 2 Units with Tandem Axle with Sand/Salt Spreader, One Way Plow and Wing including Operator (Innisfil)		\$160,000.00	Renewal
FIN 06-104	Snow Clearing, bus stops, bus shelters, school & pedestrian crossings, fire hydrants		\$10,000.00	Renewal
FIN 06-102	Snow Clearing, Ferndale and Ardagh & Lion's Gate and Cundles		\$10,000.00	Renewal
		Total C) Other	\$180,000.00	
		Total Snow Clearing (A+B+C)	\$1,310,000.00	
FIN 06-10	Liquid Oxygen	Praxair	\$4,500,000.00	Renewal
FIN 2007-03	Fuel	Mayes Martin	\$1,448,927.30	Renewal
FIN 2005-07	Waste & Recycling Collection Services	FRITH/WSI	\$4,056,356.85	Renewal
FIN 2007-04	Bio Solids Haulage & Application	Wessuc	\$1,329,023.61	Renewal
		TOTAL RENEWALS:	\$12,644,307.76	

APPENDIX C TO STAFF REPORT # FIN 015-11
PROFESSIONAL SERVICES AWARDS EXCEEDING \$250,000 FOR 2010

Morrison Hershfield Limited				
Contract #	PO #	Project Name	Comments	Total (Incl GST)
2009-52P	PO# 28056	2009-52P Environmental Assessment Harvie Rd/ Big Bay Rd/ Hwy 400	Formal Competitive Bid process facilitated by Purchasing	\$185,498.22
08-26	PO# 27612	08-26 Detail Design for Cundles Road East, Duckworth Street and Highway 400 Interchange Improvements	Formal Competitive Bid process facilitated by Purchasing	\$1,262,709.21
2010 TOTAL PAYMENTS:				\$1,448,207.43

RJ Burnside				
Contract #		Project Name	Comments	Total (Incl GST)
07-101 RFP	PO# 27304	Toronto Street Traffic Construction 2010: Dunlop St East to Ferndale/ Tiffin	Formal competitive procurement process facilitated by Purchasing. Award to the highest scored respondent.	\$547,141.55
2010 TOTAL PAYMENTS:				\$547,141.55

Richardson Foster				
Contract #		Project Name	Comments	Total (Incl GST)
2009-147P	PO# 28105	2009-147P LSRA Ground Side Projects	Formal Competitive Bid process facilitated by Purchasing	\$259,329.25
07-56	PO# 27172	07-56 Harvie Rd Transmission Watermain	Formal Competitive Bid process facilitated by Purchasing	\$28,160.99
None	None	2010-106T Arch Brown Court Channel Improvements	Under \$10k purchase facilitated by department.	\$5,485.60
None	None	Professional Services- Big Bay Point Road Construction Review	Under \$10k purchase facilitated by department.	\$3,991.68
None	None	Professional Services- Little Lake Estates- Construction Review after Base Courses Asphalt	Under \$10k purchase facilitated by department.	\$1,761.92
2010 TOTAL PAYMENTS:				\$298,729.44

Aecom				
Contract #	PO Number	Project Name	Comments	Total (Incl GST)
2010-099T	Informal	2010-099T Heritage Well 11	Informal competitive bid process facilitated by Engineering.	\$49,675.47

Aecom (Cont)				
2010-035P	PO# 28215	2010-035P Consulting Design Services for: - North Shore Trail Shoreline and Slop Rehabilitation, and - Brunton Park Slope Evaluation and Rehabilitation	Formal Competitive Bid process facilitated by Purchasing	\$97,531.17
08-80	PO#27609	08-80 Salem Road Watermain (UMA Engineering)	Formal Competitive Bid process facilitated by Purchasing	\$28,488.00
07-86	PO# 25219	07-86 Lakeshore Dr Trunk Sanitary Sewer Replacement WPCC	Formal Competitive Bid process facilitated by Purchasing	\$78,406.31
07-116	PO# 27466	07-116 Essa Road Municipal Class Environmental Study from Anne Street to Bryne Drive – Phases 3 & 4 (Totten Sims Hubicki Associates (1997) Ltd.)	Formal Competitive Bid process facilitated by Purchasing	\$107,353.39
08-108	PO# 27752	08-108 Mun EA Assess. Phase 3&4 Bayfield St (Cundles-Grove) (Totten Sims Hubicki Associates (1997) Ltd.)	Formal Competitive Bid process facilitated by Purchasing	\$10,807.86
08-25	PO# 27763	08-25 Detail Design for 3 Control Valve Chambers	Formal Competitive Bid process facilitated by Purchasing	\$8,041.43
2009-092T	Signed Contract	2009-092T Salem Road Detailed Design	Informal competitive bid process facilitated by Engineering.	\$88,846.86
2009-175T	Signed Contract	2009-175T Stormwater Pond Emergency Outlet Project # 601181272	Under \$10k purchase facilitated by department.	\$1,612.06
2006-13	Informal	2006-13 Site Review Collier Street Banner	Under \$10k purchase facilitated by department.	\$1,575.00
06-134	No PO Issued for Extra Works	06-134 Harvie Road Booster Pumping Station	Informal competitive bid process facilitated by Engineering.	\$35,563.50
08-09	PO# 27414	08-09 Detail Design Maplevue Dr East (UMA Engineering)	Formal Competitive Bid process facilitated by Purchasing	\$115,785.18
06-78	PO# 26900	06-78 Detail Design of a Bridge on Big Bay Point Road (RFP) - Works completed during project	Formal Competitive Bid process facilitated by Purchasing	\$814.54
Informal	PO# 28100	Sightlines for 3 Crossings in the COB	Under \$10k purchase facilitated by department.	\$5,235.67
06-139	PO# 27124	Update the Existing City of Barrie Hydraulic Water Model (Earth Tech)	Formal Competitive Bid process facilitated by Purchasing	\$24,087.78
2010 TOTAL PAYMENTS:				\$653,824.22

Salter Pilon				
Contract #		Project Name	Comments	Total (Incl GST)
2009-114P	PO# 22595	Architectural Consulting Services for the Renovation Design of the Eastview Arena Facility	Formal Competitive Bid process facilitated by Purchasing	\$147,578.04
Single Source Staff Report	Contract	PROJECT 07017 Fire & Emergency Services Station No. 1	Council Motion for Construction Manager	\$619,049.59
			2010 TOTAL PAYMENTS:	\$766,627.63

Peto MacCallum				
Contract #		Project Name	Comments	Total (Incl GST)
2007-05	Contract	Consulting Services for WPCC Contract	Formal Competitive Bid process facilitated by Engineering	\$23,794.18
2007-06	Contract	LSRA Biosolids Storage Facility	Formal Competitive Bid process facilitated by Engineering	\$20,198.28
2007-23	Contract	Consulting Services for Surface Water Treatment Plant Contract	Formal Competitive Bid process facilitated by Engineering	\$43,591.79
2007-24	Informal	Inspection and Testing - Tynehead Road Sanitary Sewer	Under \$10k purchase facilitated by department.	\$2,161.43
2008-17	Informal	Inspection and Testing - Tiffin Street	Informal competitive bid process facilitated by Engineering.	\$17,409.70
2009-135Q	Informal	Outlet Reconstruction for Bridge 18 Storm Sewer	Informal competitive bid process facilitated by Engineering.	\$48,687.45
2009-175T	Contract	SWM Pond & Operations Improvements Contract	Informal competitive bid process facilitated by Engineering.	\$82,744.24
2009-092T	Informal	Salem Road Watermain Veteran's Drive to Saunders Road	Under \$10k purchase facilitated by department.	\$7,082.06
2009-121P	Informal	Oro Medonte Biosolids Storage Facility Expansion	Informal competitive bid process facilitated by Engineering.	\$30,594.64
2010-070T	Informal	Dunlop Street West/ Eckles St Intersection	Informal competitive bid process facilitated by Engineering.	\$49,234.37
2010-040T	Informal	Hot Mix Asphalt Road Resurfacing -- 2010	Under \$10k purchase facilitated by department.	\$9,663.21
2010-110T	Informal	Maple Ave Parking Lot # 3 Oil Grit Separator	Informal competitive bid process facilitated by Engineering.	\$34,920.07
2010-001T	Informal	Donald St Reconstruction	Informal competitive bid process facilitated by Engineering.	\$49,993.56

Peto MacCallum				
2010-025T	Informal	Toronto/Dunlop/Mary Street Reconstruction	Informal competitive bid process facilitated by Engineering.	\$84,832.02
2010-023T	Informal	Asphalt Patching & Curb & Sidewalk Maintenance 2010	Under \$10k purchase facilitated by department.	\$9,354.67
2010-049T	Informal	2010-049T Proposed Addition to Eastview Arena	Under \$10k purchase facilitated by department.	\$2,520.00
08-04	PO# 27611	Geotech/ Geo Environmental Investigation	Formal Competitive Bid process facilitated by Purchasing, which produced a roster of service providers.	\$248,743.27
2010 TOTAL PAYMENTS:				\$765,524.94

Golder Associates				
Contract #		Project Name	Comments	Total (Incl GST)
2009-02P	27960	Delineation of Wellhead Protection Area and Threats Assessment for Well 19	Formal Competitive Bid process facilitated by Purchasing	\$12,912.90
2010-096T	Contract	2010-096T Landfill Gas Inspection	Formal Competitive Bid process facilitated by Purchasing	\$1,935,899.98
2010-109T	Contract	2010-109T Ground Water Collection Gallery Repair	Consultant added due to issues with the award contractor Terrasan Environmental Solutions	\$84,785.33
CoA Compliance	No PO	2010 Landfill Monitoring	Grandfathered in as process was completed prior to Procurement By-Law	\$57,800.76
Informal	Informal	Coordination & Supervision of Two Shallow Monitoring Wells & Preparation of Letter Report for the Oro Biosolids Storage Facility	Informal Competitive Bid process facilitated by Environmental	\$7,159.60
2007-05	Contract	PTTW Review - WPCC and Lakeshore Municipal Water Quality Assessment	Formal Competitive Bid process facilitated by Engineering	\$38,607.52
Informal	Informal	Barrie Source Water Protection (Grant 2006)	Informal competitive bid process facilitated by department	\$21,421.35
Informal	Informal	Peer Review of D4 Guideline Report for Miller Dr Development	Informal Competitive Bid process facilitated for Consulting Services by Planning	\$9,072.60
Informal	Informal	Allandale Station Environmental Site Assessment for Phase I & II	Informal competitive bid process facilitated by department	\$62,099.86
2010 TOTAL PAYMENTS:				\$2,229,759.90

CH2M				
Contract #	PO #	Project Name	Comments	Total (Incl GST)
Ongoing mgm't support		Barrie WPCC Process Assistance	Single Source Award per Council Motion 06-G-210	\$36,817.38
2007-05 and 06		WPCC Expansion, Oro Medonte Biosolids	Formal Competitive Bid process facilitated by Engineering	\$3,148,061.51
Ongoing mgm't support		WPCC Barrie Support Lead for PLC/SCADA Support Services PROJ NO 328420	Single Source Award per Council Motion 06-G-210	\$35,221.84
			2010 TOTAL PAYMENTS:	\$3,220,100.73

Lett Architects				
Contract #	PO #	Project Name	Comments	Total (Incl GST)
08-160	PO# 28059	08-160 Barrie Performing Arts Centre	Formal Process facilitated by purchasing. Initial award amount \$355,000	\$658,573.29
			2010 TOTAL PAYMENTS:	\$658,573.29

MMM Group				
Contract #	PO #	Project Name	Comments	Total (Incl GST)
2009-141P	PO# 28108	2009-141P Lake Simcoe Regional Airport	Formal Competitive Bid process facilitated by Purchasing	\$481,318.54
	No PO	Professional Services- Strategic Training EA & Planning Integration	Under \$10k purchase facilitated by department.	\$2,786.77
			2010 TOTAL PAYMENTS:	\$484,105.31

TOTAL PROFESSIONAL SERVICES PAYMENTS: \$11,072,594.44