

Date: November 3, 2020

To: Mayor Jeff Lehman and Councillors

From: Dieter K.H. Mueller, BA,CPIM,CPP

**Re: Financial Review and Operations Review of the Recycled
Street Sweeping Pilot Program**

Dear Mayor Jeff Lehman and Members of Council,

Please include the attached letter in the next available Circulation List.

Thank you.

Sincerely,

Dieter K.H. Mueller

Dear Mayor Jeff Lehman and Members of Council,

On November 21, 2016 Barrie City Council viewed a presentation by Dave Friary and Jacob Reid announcing the Recycled Street Sweeping Pilot Program. During the question and answer part of the session, Mayor Jeff Lehman asked a very important question; AHow many times can you recycle the same sand?@ Given experience over the ensuing years with the recycled sand, the answer appears to be three (3) times. This summer, the Pilot Program was paused. No recycling was performed, all the spent sand was trucked to the Barrie Landfill and the City will be utilizing new sand in the coming winter season.

The Recycled Street Sweeping Pilot Program as it was envisioned and as it functioned is now at an end.

This is the perfect time to complete a comprehensive Financial Review of the Pilot Program covering the full five (5) years starting with the Winter of 2016/2017 and ending with the Winter of 2020/2021. That way, the Review will also include the cost of trucking this years Spent Sand to the Landfill and using only expensive New Sand in the upcoming winter season.

Then too, there must be a full Operations Review that will consider contaminant and particle size testing done on the Recycled Sand spread on Barrie streets, a review of the Business Plan, the Performance Management Plan, strategies and targets and a review of Program Management and Oversight.

City of Barrie residents, politicians and management have a vested interest in determining how the Recycled Street Sweeping Pilot Program has performed. The Review reports ought to be tabled at a City Council meeting.

Mayor, Councillors and City Managers, please institute a timely Operations Review and a Financial Review of the Recycled Street Sweeping Pilot Program.

Kindest regards,

Dieter K.H. Mueller, BA,CPIM, CPP