



# City of Barrie

70 Collier Street  
P.O. Box 400  
Barrie, ON L4M 4T5

## Final General Committee

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Saturday, December 3, 2022

9:00 AM

Sir Robert Barrie Room

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### GENERAL COMMITTEE REPORT For consideration by Barrie City Council on December 14, 2022.

The meeting was called to order by Mayor, A. Nuttall at 9:00 a.m. The following were in attendance for the meeting:

**Present:** 11 - Mayor, A. Nuttall  
Councillor, C. Riepma  
Councillor, C. Nixon  
Councillor, A.M. Kungl  
Councillor, A. Courser  
Councillor, R. Thomson  
Councillor, N. Nigussie  
Councillor, G. Harvey  
Councillor, J. Harris  
Councillor, S. Morales  
Councillor, B. Hamilton

#### **STAFF:**

Associate Director, Communications and Customer Service, C. Harris  
Chief Administrative Officer, M. Prowse  
Chief Financial Officer, C. Millar  
City Clerk/Director of Legislative and Court Services, W. Cooke  
Deputy City Clerk, T. McArthur  
Director of Legal Services, I. Peters  
Executive Director, Access Barrie, R. James-Reid  
General Manager of Community and Corporate Services, D. McAlpine  
General Manager of Infrastructure and Growth Management, B. Araniyasundaran.

#### **ALSO PRESENT:**

Certified Executive Coach and Leadership Facilitator, D'velup Inc., K. Fox  
MP John Brassard, Barrie Innisfil  
MP Doug Shipley, Barrie Springwater Oro-Medonte  
MPP Doug Downey Barrie Springwater Oro-Medonte  
MPP Andrea Khanjin, Barrie Innisfil.

The General Committee met and reports as follows:

## **SECTION "A"**

### **22-G-170**

#### **DEVELOPMENT OF STRATEGIC PRIORITIES FOR THE 2022-2026 TERM OF COUNCIL**

Michael Prowse, Chief Administrative Officer provided a presentation regarding the development of the strategic priorities for the 2022-2026 term of Council.

Mr. Prowse discussed slides concerning the following topics:

- An overview of the 2018-2022 Barrie City Council Strategic Plan;
- The key accomplishments from the 2018-2022 term of Council:
  - Growing our economy;
  - Fostering a safe and healthy city;
  - Building strong neighbourhoods;
  - Improving the ability to get around;
  - Supporting a vibrant and safe downtown; and
  - Offering innovative and citizen-driven services.

In closing, Mr. Prowse highlighted the importance of Council's strategic priorities to establish the vision for the next four years and to deliver upon Council's vision.

Mayor, A. Nuttall provided remarks related to the strategic planning session for the new term of Council. He spoke about the importance of strategic planning and the establishment of the priorities for the new term of Council.

Members of General Committee asked questions to City staff and received responses.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/14/2022.

The General Committee reports that upon adoption of the required procedural motion it met in closed session in the Sir Robert Barrie Room at 9:20 a.m. to discuss a confidential education and training session concerning the establishing conditions for success.

Members of General Committee, the Chief Administrative Officer, the Executive Director, Access Barrie, the General Manager of Community and Corporate Services, General Manager of Infrastructure and Growth Management, the Chief Financial Officer, Director of Legal Services, the City Clerk/Director of Legislative and Court Services, the Associate Director, Communications and Customer Service, the Deputy City Clerk and K. Fox, Certified Executive Coach and Leadership Facilitator from D'VeUp Inc. were in attendance for the portion of the meeting closed to the public. Members of the media and public were not present for this portion of the meeting.

The General Committee met and reports as follows:

## **SECTION "B"**

### **22-G-171 DISCUSSION OF A CONFIDENTIAL EDUCATION OR TRAINING SESSION - ESTABLISHING CONDITIONS FOR SUCCESS**

That motion 22-G-171 contained with the confidential notes to the General Committee Report dated December 3, 2022 concerning the discussion of a confidential education or training session concerning the establishing conditions for success, be received. (File: C08)

This matter was recommended (Section "B") to City Council for consideration of receipt at its meeting to be held on 12/14/2022.

The General Committee reports upon adoption of a procedural motion, it met in public/open session at 9:50 a.m.

Mayor Nuttall provided a brief overview on the nature of the in-camera/closed portion of the meeting. He advised that the Committee discussed a confidential education and training session concerning the establishing conditions for success. Mayor Nuttall stated that votes were not taken during the portion of the meeting closed to the public, except for the procedural matter to move into open session.

**SECTION "C"****22-G-172 COUNCIL STRATEGIC PRIORITIES SESSION 2022-2026**

Kirk Fox, Certified Executive Coach, and Leadership Facilitator from D'velup Inc. provided a presentation and workshop to discuss and assist in establishing Council's Strategic Priorities for the 2022-2026 term of Council.

Mr. Fox provided highlights of the most suggested priorities and areas of focus from his one-on-one meetings with each Council member. He advised that he divided the priorities into the following five categories:

- Affordable place to live;
- Better and safer roads;
- Community safety;
- Good governance; and
- Thriving community.

Members of General Committee, City staff, and Mr. Fox discussed the five categories highlighted by Mr. Fox asking questions, providing feedback, and addressing their concerns on the wording and importance of each item.

Members of General Committee agreed upon the proposed 2022-2026 Strategic Priorities. They discussed the next steps in the process.

General Committee recessed at 12:30 p.m. and reconvened at 1:00 p.m.

MP John Brassard, Barrie Innisfil, MP Doug Shipley, Barrie Springwater Oro-Medonte, MPP Doug Downey Barrie Springwater Oro-Medonte and MPP Andrea Khanjin, Barrie Innisfil attended the strategic planning session.

Mr. Fox presented the Barrie City Council 2022-2026 strategic priorities to the MPs and MPPs. MP Brassard, MP Shipley, MPP Downey and MPP Khanjin provided feedback on the proposed strategic priorities.

MP Brassard spoke to affordability and addressed the critical need for nutrition, food, health services, and housing affordability. He offered advice to reach out to the other levels of government, MPs, and MPPs to open doors, help benefit everyone, and offer support such as employment opportunities, economic development and critical needs for infrastructure.

MP Shipley congratulated members of Council on being elected for the new term of Council. He commented on Canada and the World heading into a difficult time in 2023 for the economy. He encouraged communicating with the MPs and MPPs for resources.

MPP Downey encouraged members of Council to communicate with the MPs and MPPS to share knowledge and to help them advocate for Barrie through them. He noted that communication is key, and making sure all levels of government are on the same page such as transit, and funding of ongoing projects.

MPP Khanjin commented on the high percentage of Barrie residents do commute, that manufacturing is key, and to remember companies here in Barrie for expansion and opportunities as well as opportunities for outside companies to move to Barrie.

Members of General Committee asked a number of questions to the MPs and MPPs and received responses.

Mayor Nuttall thanked the MPs and MPPs for attending the session, and for their input and continued support for the City of Barrie.

Mayor Nuttall thanked Mr. Fox for facilitating the session and for all the pre-work that took place in advance of the session.

This matter was recommended (Section "C") to City Council for consideration of receipt at its meeting to be held on 12/14/2022.

The General Committee met and recommends adoption of the following recommendation(s):

## **SECTION "D"**

### **22-G-173**

#### **2022-2026 COUNCIL STRATEGIC PRIORITIES**

That the following Council Strategic Priorities be approved for the 2022-2026 term of Council:

##### **Affordable Place to Live**

- Encourage a range of housing options to make housing attainable
- Open for business environment to help encourage job creation
- Develop and attract talent to support our employers

##### **Community Safety**

- Support neighborhood safety and crime prevention
- Address speeding and aggressive driving to ensure street and pedestrian safety
- Work with our partners to implement the Community Safety and Well-Being Plan
- Support community-based policing initiatives

**Thriving Community**

- Champion equity, diversity, and inclusion
- Create and foster programs and opportunities to support community wellness
- Foster growth in arts and culture
- Expand and maximize access to parks and recreation opportunities
- Continue to support a vibrant downtown

**Infrastructure Investments**

- Make it easier to move around the city
- Fix roads that need attention
- Update and improve infrastructure
- Support active transportation and pedestrian connections
- Implement climate action plans

**Responsible Governance**

- Support the services our community needs while keeping tax increases low
- Maintain focus on city core services
- Financial stewardship which includes finding efficiencies and innovation
- Advocating to other levels of government for support
- Ensure accountability and transparency

This matter was recommended (Section "D") to City Council for consideration of adoption at its meeting to be held on 12/14/2022.

**ADJOURNMENT**

The meeting adjourned at 2:24 p.m.

CHAIRMAN