



City of Barrie

70 Collier Street
P.O. Box 400
Barrie, ON L4M 4T5

Final General Committee

Monday, November 29, 2021

7:00 PM

Council Chambers/Virtual Meeting

GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on December 6, 2021.

The meeting was called to order by Mayor, J. Lehman 7:01 p.m. The following were in attendance for the meeting:

Present: 11 - Mayor, J. Lehman
Deputy Mayor, B. Ward
Councillor, C. Riepma
Councillor, K. Aylwin
Councillor, A. Kungl
Councillor, R. Thomson
Councillor, N. Harris
Councillor, G. Harvey
Councillor, J. Harris
Councillor, S. Morales
Councillor, M. McCann

STAFF:

Acting Manager of Revenue and Taxation, G. Marsh
Chief Administrative Officer, M. Prowse
City Clerk/Director of Legislative and Court Services, W. Cooke
Committee Support Clerk, T. Maynard
Coordinator of Elections and Special Projects, T. McArthur
Director of Corporate Facilities, R. Pews
Director of Development Services, M. Banfield
Director of Economic and Creative Development, S. Schlichter
Director of Finance/Treasurer, C. Millar
Director of Information Technology, R. Nolan
Director of Internal Audit, S. MacGregor
Director of Legal Services, I. Peters
Director of Operations, D. Friary
Director of Recreation and Culture Services, R. Bell
Director of Transit and Parking Strategy, B. Forsyth
Executive Director of Access Barrie, R. James-Reid

Fire Chief, C. Mainprize
General Manager of Community and Corporate Services, D. McAlpine
General Manager of Infrastructure and Growth Management, B. Araniyasundaran
Manager of Building Services/Chief Building Official, M. Janotta
Manager of Business Performance and Environmental Sustainability, S. Brunet
Manager of Business Planning and Budget, J. Kuehl
Manager of Business Services, T. Tyrell
Manager of Corporate Asset Management, K. Oakley
Manager of Development Services, B. Perrault
Manager of Growth and Development, T. Thompson
Manager of Legal Services, A. Mills
Manager of Linear Infrastructure, A. Kiley
Manager of Marketing Communications, C. Harris
Manager of Parks and Forestry, K. Bradley
Manager of Roads, Stormwater and Railway Operations, C. Morton
Manager of Solid Waste Operations, C. Marchant
Manager of Traffic and Parking Services, S. Rose
Manager of Vertical Infrastructure Projects, S. Diemart
Manager of Wastewater Operations, G. Jorden
Manager of Water Operations, D. Moreau
Senior Manager of Accounting and Revenue, C. Smith
Senior Manager of Corporate Finance and Investment, C. Gillespie
Senior Manager of Development Services, F. Palka
Service Desk Generalist, K. Kovacs
Supervisor of Development Charges, M. Villeneuve
Supervisor of Development Coordination, A. Hawboldt
Supervisor of Planning, C. McLaren
Supervisor of Traffic Services, T. Hanrahan
Supervisor of Urban Forestry and Natural Areas Stewardship, K. Rankin
Transportation Planning Lead, B. Gratrix.

That the General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:

SECTION "A"

21-G-272

REPORT OF THE FINANCE AND CORPORATE SERVICES COMMITTEE DATED NOVEMBER 16, 2021

The Report of the Finance and Corporate Services Committee dated November 16, 2021 was received.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

21-G-273 **REPORT OF THE CITY BUILDING COMMITTEE DATED NOVEMBER 23, 2021**

The Report of the City Building Committee dated November 23, 2021 was received.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 12/6/2021.

The General Committee reports that the following matter(s) were dealt with on the consent portion of the agenda:

SECTION "B"

21-G-274 **SMALL BUSINESS PROPERTY TAX SUBCLASS**

That the Report to the Finance and Corporate Services Committee dated November 16, 2021 concerning the Small Business Property Tax Subclass, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

21-G-275 **COUNTY OF SIMCOE CAPITAL CONTRIBUTIONS**

That the Report to the Finance and Corporate Services Committee dated November 16, 2021 concerning the County of Simcoe Capital Contributions, be received for information purposes.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

21-G-276 **RESTORATION AND DONATION OF HISTORIC TRAIN ENGINE 1531**

That in response to motion 21-G-218 requiring staff to consult with the Heritage Barrie Committee on costs associated with relocating Engine 1531 to the Allandale Station area, the Heritage Barrie Committee recommends that the following original recommendation in Staff Report ECD004-21, Restoration and Donation of Historic Train Engine 1531, be approved:

- "1. That subject to the approval of the County of Simcoe, staff in the Economic and Creative Development Department be authorized to negotiate an agreement with the Simcoe County Museum for donation of Engine 1531, its tender box and its caboose (referred to as Engine 1531) that identifies the donation, to be included as part of the Museum's larger exhibit regarding local railway heritage, with an emphasis on City of Barrie and the Allandale Station, subject to terms and conditions to the satisfaction of the Director of Economic and

Creative Development and in a form to the satisfaction of the Director of Legal Services.

2. That the City Clerk be authorized to execute the donation agreement subject to the terms of the agreement being to the satisfaction of the Director of Finance/Treasurer and in a form to the satisfaction of the Director of Legal Services.
3. That funding in the amount of \$150,000, \$100,000, and \$64,000 be included in the Capital Budget request for the years 2022-2024 respectively, funded from the Reinvestment Reserve in order to complete the restoration work needed to restore Engine 1531 to a condition suitable for donation.
4. That staff in the Economic and Creative Development and Corporate Facilities Departments incorporate a program to include community displays for recognizing the railway as part of the City's heritage and as part of the City's restoration work at Allandale Station, in consultation with the Allandale Neighbourhood Association and Heritage Barrie and report back to General Committee with options and costs associated with the recognition program." (ECD004-21) (21-G-218)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

21-G-277

MUNICIPAL HERITAGE REGISTER - 123 TORONTO STREET, 50 WILLIAM STREET, 90, 97 AND 105 CUMBERLAND STREET

That the properties known municipally as the following be added to the Municipal Heritage Register as listed properties:

- a) 123 Toronto Street;
- b) 50 William Street;
- c) 90 Cumberland Street;
- d) 97 Cumberland Street; and
- e) 105 Cumberland Street.

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

21-G-278

STATUS UPDATE CONCERNING CONSULTATION WITH INDIGENOUS COMMUNITIES

1. That Staff Report CCS006-21 regarding a Status Update concerning Consultation with Indigenous Communities, be received.
2. That \$40,000 be included in the base budget of the Chief Administrative Officer, for costs related to:
 - a) Ongoing Indigenous cultural competency and safety training for staff and Council;

- b) Expenditures associated with ongoing collaboration with the Indigenous communities related to community events, City projects and the Truth and Reconciliation Commission's Calls to Action including the preparation of surveys, analysis of results as well as hosting of workshops; and
 - c) As an allocation for awareness and recognition projects/initiatives resulting from the above collaboration, examples of which could include but may not be limited to:
 - i) A more permanent means of acknowledging and recognizing the memorial of shoes at the Spirit Catcher given the deterioration due to weather; and
 - ii) Enhancements to the area that has recently been used for a Sacred Fire to improve the safety of and accessibility for participants.
3. That staff report back to General Committee with the results of the consultation with representatives of the Barrie Native Friendship Centre and Barrie Area Native Advisory Circle with respect to potential dedication of 0.2% of 2022 Budgeted water and waste water rate revenues to Water First. (CCS006-21) (File: A16)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

General Committee recessed from 9:48 p.m. to 10:02 p.m.

Mayor, J. Lehman left the Chair at 10:10 p.m. and Deputy Mayor, B. Ward assumed the Chair.

Mayor, J. Lehman reassumed the Chair at 10:29 p.m.

Pursuant to Section 2 (18) of Procedural By-law 2019-100, the Committee adopted a procedural motion in order to extend the meeting past 11:00 p.m. to 12:00 midnight.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "C"**21-G-279****2022 BUSINESS PLAN - BARRIE POLICE SERVICES BOARD**

1. That the 2022 budget request from the Barrie Police Services Board presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$58.9 million, be approved.
2. That \$529,000 of Safe Restart Funding be used to offset increased expenses and decreased revenue for the Barrie Police Service in 2021 related to the ongoing impacts of COVID-19. (EMT005-21) (File: F05)

Councillor, G. Harvey declared that to remain in compliance with his statutory obligations under Section 17(3) of the *Police Services Act* he was unable to participate in the discussions or vote on the foregoing matter. He remained in the Council Chambers.

Councillor N. Harris stated that that in consultation with the Integrity Commissioner regarding her Code obligations, including those that arise under the *Municipal Conflict of Interest Act*. Although, Councillor, N. Harris did not have a pecuniary interest in the matter that required her to abstain from voting on this matter, in accordance with her obligations under the Council and Committee Code of Conduct and upon advice of the Integrity Commissioner, she did not participate or vote on the foregoing matter. She left the virtual General Committee meeting.

This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

SECTION "D"**21-G-280****2022 BUSINESS PLAN****Operating Budget Approvals:**

1. That the 2022 tax-supported base operating budget for municipal operations, with total gross expenditures of \$392.4 million and a net property Tax Levy requirement of \$268.1 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
 - a) That \$65,000 be added to the 2022 budget for the completion of phase 1 of the Wayfinding Master Plan project with offsetting funding from the Tourism Reserve;

- b) That \$15,000 be added to the 2022 budget for the Operations Department to cover costs of potential graffiti removal and winter maintenance for the Heart Barrie sign as per motion 21-G-166;
 - c) That \$606,000 be added to the 2022 budget for increased insurance expense;
 - d) That the contribution to the Community Improvement Plan (CIP) be decreased by \$600,000 resulting in a decrease in the contribution from the Reinvestment Reserve of \$400,000 and a reduction of \$200,000 to the Tax Levy;
 - e) That the Tax Levy be reduced by \$168,000 to address adjustments required for Facility Budgets identified on page 129 of the 2022 Business Plan; and
 - f) That an additional \$1.1 million of the Restart Funding (non-transit) be allocated to the 2022 Operating Budget resulting in a reduction to the Tax Levy of \$1.1 million.
2. That the 2022 Budget Request from the Barrie Public Library Board presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$9.2 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the Tax Levy be reduced by \$36,846 to reflect the delay in the opening of the Holly Branch Library;
 - b) That the monthly transfer from the City of Barrie to the Barrie Public Library be reduced by \$18,423 for each subsequent month if there is a delay in the opening of the Holly Branch Library beyond March 1, 2022; and
 - c) That the salaries and benefits associated to the Holly Library Branch be withheld until a grand opening date is confirmed with the landlord and the Library CEO.
3. That the 2022 Budget Request from the County of Simcoe, including contributions to the County of Simcoe Capital Reserve, presented on page 23 of the 2022 Business Plan, with a gross tax supported municipal funding requirement of \$25.3 million, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the budget for Long Term Care be decreased by \$303,700;

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- b) That the budget for Children and Community Services be decreased by \$1,260;
 - c) That the budget for Social Housing be decreased by \$23,782;
 - d) That the budget draw from the County of Simcoe Capital Reserve to support provider loans be decreased by \$297,580;
 - e) That the budget for Paramedic Services be increased by \$280,340;
 - f) That the budget for Ontario Works be increased by \$100,140; and
 - g) That the budget for Museum and Archives be increased by \$740.
4. That the 2022 tax supported base Operating Budget for the remainder of Barrie's Service Partners presented on page 23 of the 2022 Business Plan, with total gross expenditures of \$3.9 million, and a net property Tax Levy requirement of \$2.8 million, be approved, with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That the budget for Lake Simcoe Regional Airport be increased by \$46,780; and
 - b) That the budget for Simcoe Muskoka District Health Unit be increased by \$55,524.
5. That the New Investment and Service Recommendations as outlined on page 21 of the 2022 Business Plan with a net cost of \$1.2 million (operating) and \$332 thousand (capital) and a net property tax levy requirement of \$894 thousand with additional funding of \$17 thousand from the water rate, \$10 thousand from the wastewater rate, \$47 thousand from capital projects, \$402 thousand from reserves, and \$120 thousand of sundry revenues, be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
- a) That Intake Form 644 - Georgian College Theatre be approved with the net cost of \$203,329 identified as funded from the Tax Levy to be altered to be funded from the Reinvestment Reserve;
 - b) That Intake Form 633 - Secondary Lands Transit on Demand Hours be amended to defer the proposed expenditures of \$200,067 in 2022, \$744,655 in 2023, \$1,144,922 in 2024 and \$1,173,544 in 2025 all by one year, with a reduction in the Tax Levy for 2022 of \$154,614;

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- c) That Intake Form 1666 - Additional Enforcement Resources be approved as amended to reduce the number of officers from four to two, resulting in an increase to the Tax Levy of \$110,448;
 - d) That Intake Form 649 - Business Improvement Area (BIA) Winter Maintenance be removed from the 2022 Business Plan and referred to the Finance and Corporate Services Committee for further consideration and the net levy be reduced by \$100,000;
 - e) That Intake Form 647 - Pedestrian Connecting to Schools via Walkway and Parks Pathway Winter Maintenance be removed from the 2022 Business Plan and be referred to the City Building Committee for further consideration with a reduction to the Tax Levy of \$279,550;
 - f) That Intake Form 654 - Aerial Spray for Lymantria dispar dispar (LDD) Moths of City Woodlots in 2022 and 2023 be approved as amended:
 - i. To only include funding associated with spraying or other management options of targeted areas of high populations (35 hectares) in the amount of \$53,000 to be funded from the Tax Stabilization Reserve; and
 - ii. That prior to any funds being spent for management of LDD Moths, staff in the Development Services Department make arrangements for an arborist / naturalist to provide a presentation to General Committee to discuss the overall benefits of spraying or other management options for the areas.
 - g) That Intake Form 651- Extension of Contract Mayor's Office Principal Secretary be amended as follows:
 - i. To provide a three-month contract extension, resulting in a Tax Levy reduction of \$29,287; and
 - ii. That prior to March 31, 2022 a presentation be provided concerning the Shift Government Program, with the possibility of a further three month extension (ending June 30, 2022) considered after the presentation, with any three month extension to be funded entirely from the Reinvestment Reserve.
 - h) That Intake Form 651 - Enforcement Services Staffing be amended to reflect that anticipated revenues from fees and charges would be \$134,063 resulting in a reduction to the Tax Levy requirement from \$206,251 to \$72,188;

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6. That the Water base Operating Budget, with gross expenditures of \$29.9 million and revenues of \$29.9 million, be approved with the following amendment to reflect changes since the 2022 Business Plan's publication on November 8, 2021:
 - a) That the contribution to the Water Reserve be increased by \$15,500 to address adjustments required for Facility budgets.
 7. That the Wastewater base Operating Budget, with gross expenditures of \$38.8 million and revenues of \$38.8 million, be approved with the following amendments to reflect a change since the 2022 Business Plan's publication on November 8, 2021:
 - a) That the contribution to the Wastewater Reserve be increased by \$16,000 to address adjustments required for Facility budgets.
 8. That the Parking Operations base budget, with gross expenditures of \$2.8 million and gross revenues of \$2.8 million, be approved with the following amendment to reflect a change since the 2022 Business Plan's publication on November 8, 2021:
 - a) That the draw from the Parking Reserve be reduced by \$10 thousand to address adjustments required for Facility budgets.
 9. That pursuant to Ontario Regulation 284/09, Staff Report EMT001-21 serve as the method for communicating the exclusion of the following estimated expenses from the 2022 Business Plan:
 - a) Amortization expense - \$60.5 million;
 - b) Post-employment benefit expenses - \$1.5 million; and
 - c) Solid waste landfill closure and post-closure expenses - \$100 thousand.
 10. That the impact of any amendments to the 2022 Operating Budget from the November 29, 2021 General Committee meeting relating to Staff Report CCS006-21 "Status Update concerning Consultation with Indigenous Communities" be incorporated into the tax-supported base operating budget.

Capital Budget Approvals:

11. That, consistent with the Capital Project Control Policy, the 2022, 2023, 2024, 2025, and 2026 Capital Budget relating to new capital spending requests of \$74.8 million, \$66.8 million, \$39.3 million, \$12.2 million, and \$8.0 million respectively be approved with the following amendments to reflect changes since the 2022 Business Plan's publication on November 8, 2021, and the 2022-2026 Capital Budget

items not requiring spending approval, be received as forecast information

- a) That the following projects be deleted:
 - i. 000156 - Allandale Recreation Centre Facility Renewal Assessment in the amount of \$2,900,000;
 - ii. 000179 - East Bayfield Community Centre Facility Renewal Assessment in the amount of \$1,250,000;
 - iii. 000182 - Holly Community Centre Facility Renewal Assessment in the amount of \$100,000;
 - iv. 000184 - Lampman Lane Community Centre Facility Renewal Assessment in the amount of \$325,000;
 - v. 000160 - Sadlon Arena Facility Renewal Assessment in the amount of \$3,250,000; and
 - vi. 000200 - Southshore Community Centre Facility Renewal Assessment in the amount of \$250,000.
- b) That the budget for project 000196 - Parkview Community Centre Facility Renewal Assessment be reduced by \$125,000 in 2023 and \$8,000 in 2024;
- c) That the County of Simcoe Capital Program projects be adjusted as follows:
 - i. FI1018 - Long Term Care and Senior Services be increased by \$239,591.05 in 2022 with \$27,310.01 funding from DC Reserves and \$212,281.04 from the County of Simcoe Capital Reserve;
 - ii. FI1019 - Paramedic Services be increased by \$435,946.42 in 2022 with \$182,313.43 funding from DC Reserves and \$253,632.99 from the County of Simcoe Capital Reserve; and
 - iii. FI1020 - Social Housing and Community Services be increased by \$1,779,583.59 in 2022 with \$369,612.51 funding from DC Reserves and \$1,409,971.08 from the County of Simcoe Capital Reserve.
- d) That a new project titled Lake Simcoe Regional Airport Waste Water System be added to the capital plan with a 2022 budget of \$15,000 funded from the Airport Reserve;

- e) That project EN1237 - WwTF Sludge Thickening System Process - Polymer System Replacement budget request of \$100,000 in 2022, and forecasts of \$622,006 in 2023, and \$2,396,890 in 2024, be removed;
- f) That a new project titled Anne Street Railway Crossing 2022 - Enbridge Relocation Cost Sharing be added to the capital plan with a 2022 budget of \$150,000 funded from the Tax Capital Reserve;
- g) That the impact of any amendments to the 2022 Capital Plan from the November 20, 2021 General Committee meeting be incorporated into the Plan;
- h) That a new capital project be added for the Georgian Theatre Facility Renewal works in the amount of \$96,671 to be funded from the Reinvestment Reserve, to allow staff to address unanticipated capital costs associated with reinstating the Georgian Theatre for performances;
- i) That a new capital project be added for the installation of a fence and a grate in the vicinity of 16 Arch Brown Court in the amount of \$15,000 to be funded from the tax capital reserve to address trespassing and community safety issues in the area;
- j) That any unspent municipal funds allocated to support the Barrie Public Library be returned to the City at year end 2022, whereby surplus dollars will be transferred to the Tax Capital Reserve;
- k) That the \$2,735,941 of Federal Gas Tax funding be utilized as a funding source instead of the proposed 2022 debenture funding for the following projects listed below, resulting in a reduction in 2022 debt management tax levy costs of \$155,104 and a reduction of 2023 debt management tax levy costs of \$310,207:

EN1015 - Essa Road Right of Way Expansion - Bryne Drive to Fairview Road:	\$459,576
EN1255 - Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart Road to McKay Road	\$536,317
EN1256 - McKay Road New Trunk Sanitary Sewer - Highway 400 to Huronia Road (City)	\$756,382
EN1257 - McKay Road ROW Expansion - Reid Drive to East of Highway 400 (Developer)	\$855,976

EN1276 - Salem Road New Transmission
Watermain and Road Expansion - County
Road 27 to Dunn Street (Developer) \$127,690

- I) That a capital project be added for the purpose of funding future Pickleball Court projects in the amount of \$650,000 to be funded from the Reinvestment Reserve with the details of potential projects being presented to General Committee by the Development Services Department in Q1 2022.
12. That any Industrial Development Charge Discounts in 2022 be funded first from the \$200 thousand allocated annually in the operating budget, followed by any year-end surplus, with any remaining balance funded from the appropriate capital reserve.

By-law Update and Forecasts Received for Information:

13. That effective May 1, 2022, By-law 2021-020, as amended, be repealed, and replaced with a by-law incorporating the fees and charges presented in the 2022 Business Plan.
14. That forecast information for 2023, 2024, and 2025 presented in the 2022 Business Plan be received for information.

Council and Staff Authorization Requests:

15. That the Executive Management Team (EMT) be authorized to add temporary non-complement positions to the end of the budget year utilizing existing approved funds to deal with any unforeseen circumstances that impact delivery of City services.
16. That the Executive Management Team (EMT) be authorized to implement the economic adjustment for the Non-Union Group (NUG) of employees (including full time, part time and students), effective January 1, 2022.
17. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating and Capital Budget.
18. That two of the following officers; either the Mayor, Clerk, Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs, services, and/or capital projects.
19. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.

20. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2022 Business Plan's publication on November 8, 2021.
21. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.
22. That staff in Access Barrie report back to Council by way of a memorandum prior to the 2023 Business Plan and Budget deliberations to provide Council with a detailed summary of the new revenues that the Sponsorship Coordinator has been able to secure for the City of Barrie.
23. That the County of Simcoe be requested to work with the Gilbert Centre and the John Howard Society to establish a warming centre in downtown Barrie, which may include requests for direct and/or augmented social service funding if needed and could also assist with any future overflow from current shelter service providers due to COVID-19 restrictions. (EMT005-21) (File: F05)

This matter was recommended (Section "D") to City Council for consideration of adoption at its meeting to be held on 12/6/2021.

ENQUIRIES

Members of General Committee did not address any enquires to City staff.

ANNOUNCEMENTS

Mayor, J. Lehman provided announcements concerning a few matters.

ADJOURNMENT

The meeting adjourned at 11:37 p.m.

CHAIRMAN